

January 6, 2025

DRD Construction Services
517 Hardistry St N,
Thunder Bay, ON P7C 5S6

Attention: David house, Project Manager

Dear David:

Re: CBS Thunder Bay Plasma Donor Centre
NORR Project No. ONBL23-0120
DRD Construction Services
Form 9 – Certificate of Substantial Performance

Attached please find the Form 9 – Certificate of Substantial Performance for your reference.

Please publish in the Daily Commercial News and forward a copy of the publication to CBS and NORR.

Yours truly,
NORR Architects & Engineers Limited



Martin Merrick
Practice Leader - Associate

FORM 9
CERTIFICATE OF SUBSTANTIAL PERFORMANCE OF THE
CONTRACT UNDER SECTION 32 OF THE ACT

Construction Act

THUNDER BAY, ONTARIO

(County/District/Regional Municipality/Town/City in which premises are situated)

369 MAIN STREET UNIT C9 THUNDER BAY ON, P7B 5L6

(street address and city, town, etc., or, if there is no street address, the location of the premises)

This is to certify that the contract for the following improvement:

CBS THUNDER BAY PLASMA DONOR CENTRE

(short description of the improvement)

to the above premises was substantially performed on **6 January 2025**

(date substantially performed)

Date certificate signed: **6 January 2025**



M. Merrick, NORR LTD

(payment certifier where there is one)

(owner and contractor, where there is no payment certifier)

Name of owner: **CANADIAN BLOOD SERVICES**

Address for service: **1800 ALTA VISTA DRIVE, OTTAWA ON K1G 4J5**

DRD Construction Services

Name of contractor:

517 Hardistry St N,

Address for service: **Thunder Bay, ON P7C 5S6**

Name of payment certifier (where applicable): **NORR ARCHITECTS & ENGINEERS LTD**

Address: **175 BLOOR ST E, NORTH TOWER 15TH FLOOR, TORONTO ON M4W 3R8**

(Use A or B, whichever is appropriate)

☐ A. Identification of premises for preservation of liens:

1800 ALTA VISTA DRIVE, OTTAWA ON K1G 4J5, ATTN: STEVE EKOUDI

(if a lien attaches to the premises, a legal description of the premises, including all property identifier numbers and addresses for the premises)

☐ B. Office to which claim for lien must be given to preserve lien:

(if the lien does not attach to the premises, a concise description of the premises, including addresses, and the name and address of the person or body to whom the claim for lien must be given)