



Ontario

Ministry of  
Transportation

## CERTIFICATE OF SUBSTANTIAL PERFORMANCE

This is to certify that contract **#2024-4040** for the following:

2012-16, Kingston West  
In-Scope Capital Item #3 - Shouldering

**was substantially performed on:** October 30, 2024

**Recommended by:**

  
\_\_\_\_\_  
**Contract Administrator Signature**

Feb. 27, 2025

\_\_\_\_\_  
**Date Signed**

**Approved by:**

  
\_\_\_\_\_  
**Head, Maintenance East Signature**

Feb. 27, 2025

\_\_\_\_\_  
**Date Signed**

**Name of Owner:**

His Majesty The King in Right of Ontario as represented by the Minister of Transportation.

**Address for Service:**

Ministry of Transportation  
1355 John Counter Boulevard  
Postal Bag 4000  
Kingston, Ontario K7L 5A3  
613-544-2220

**Name of Contractor:**

Emcon Services Inc.

**Address for service:**

Marysville Patrol Yard  
199 Belleville Rd  
Desoronto, ON  
K0K 2X0

Office to which claim for lien and affidavit must be given to preserve lien:

**Director, Legal Services Branch  
125 Sir William Hearst Avenue, 1<sup>st</sup> Floor  
Downsview, Ontario  
M3M 0B5**

**This notice published in Daily Commercial News of:** \_\_\_\_\_

Distribution: 1) Contractor  
2) Contract Administrator (file)  
3) Team Lead, Contract Tendering - Contract Management Office, St. Catharines  
4) Regional Operations Office