



Ontario

Ministry of
Transportation

CERTIFICATE OF SUBSTANTIAL PERFORMANCE

This is to certify that contract **#2012-16** for the following:

2012-16, Kingston West

Various Lump Sum Payments for Structural Work @ Various Locations

In-Scope Capital Item #11

was substantially performed on: March 31, 2025

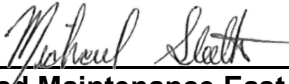
Recommended by:


Contract Administrator Signature

May 9, 2025

Date Signed

Approved by:


Head Maintenance East Signature

May 9, 2025

Date Signed

Name of Owner:

His Majesty The King in Right of Ontario as represented by the Minister of Transportation.

Address for Service:

Ministry of Transportation
1355 John Counter Boulevard
Postal Bag 4000
Kingston, Ontario K7L 5A3
613-544-2220

Name of Contractor:

Emcon Services Inc.

Address for service:

Marysville Patrol Yard
199 Belleville Rd
Desoronto, ON
K0K 2X0

Office to which claim for lien and affidavit must be given to preserve lien:

**Director, Legal Services Branch
125 Sir William Hearst Avenue, 1st Floor
Downsview, Ontario
M3M 0B5**

This notice published in Daily Commercial News of: _____

Distribution: 1) Contractor
2) Contract Administrator (file)
3) Team Lead, Contract Tendering - Contract Management Office, St. Catharines
4) Regional Operations Office