



Ontario

Ministry of  
Transportation

## CERTIFICATE OF SUBSTANTIAL PERFORMANCE

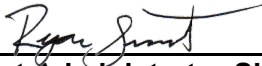
This is to certify that contract **#2012-16** for the following:

2012-16, Kingston West

Various Lump Sum Payments for Electrical Improvements @ Various Locations  
In-Scope Capital Item #12

**was substantially performed on:** March 31<sup>st</sup>, 2025

**Recommended by:**

  
**Contract Administrator Signature**

May 28, 2025

**Date Signed**

**Approved by:**

  
**Head Maintenance East Signature**

May 28, 2025

**Date Signed**

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**Name of Owner:** His Majesty The King in Right of Ontario as represented by the Minister of Transportation.

**Address for Service:** Ministry of Transportation  
1355 John Counter Boulevard  
Postal Bag 4000  
Kingston, Ontario K7L 5A3  
613-544-2220

**Name of Contractor:** Emcon Services Inc.

**Address for service:** Marysville Patrol Yard  
199 Belleville Rd  
Desoronto, ON  
K0K 2X0

Office to which claim for lien and affidavit must be given to preserve lien:

**Director, Legal Services Branch  
125 Sir William Hearst Avenue, 1<sup>st</sup> Floor  
Downsview, Ontario  
M3M 0B5**

**This notice published in Daily Commercial News of:** \_\_\_\_\_

Distribution: 1) Contractor  
2) Contract Administrator (file)  
3) Team Lead, Contract Tendering - Contract Management Office, St. Catharines  
4) Regional Operations Office