



Ontario

Ministry of  
Transportation

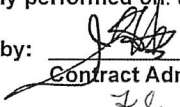
CERTIFICATE OF SUBSTANTIAL PERFORMANCE

This is to certify that contract #2021-4042 for the following:

2012-15, Bancroft AMC  
Shouldering 6013.13t @ \$44.06/t  
In-Scope Capital Item #4

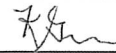
was substantially performed on: July 31, 2021

Recommended by:

  
Contract Administrator Signature

Oct. 7, 21  
Date Signed

Approved by:

  
~~Area Contracts Engineer Signature~~  
Regional Maintenance Engineer

October 12, 2021  
Date Signed

Name of Owner: Her Majesty The Queen in Right of Ontario as represented by the  
Minister of Transportation.

Address for Service: Ministry of Transportation  
50 Monck St  
Bancroft, Ontario K0L 1C0  
613-332-3220

Name of Contractor: Emcon Services Inc.

Address for service: 6611 Hwy 7  
Cavan Monaghan, ON  
K9J 6Z9

Office to which claim for lien and affidavit must be given to preserve lien:

Director, Legal Services Branch  
125 Sir William Hearst Avenue, 1<sup>st</sup> Floor  
Downsview, Ontario  
M3M 0B5

This notice published in Daily Commercial News of: \_\_\_\_\_

- Distribution: 1) Contractor  
2) Contract Administrator (file)  
3) Team Lead, Contract Tendering - Contract Management Office, St. Catharines  
4) Regional Operations Office