



Ontario

Ministry of  
Transportation

**CERTIFICATE OF SUBSTANTIAL PERFORMANCE**

This is to certify that contract #2021-4041 for the following:

AMC 2012-15, Bancroft  
8 Entrance Culverts  
In-Scope Capital Item # 3

was substantially performed on: October 27, 2021

Recommended by:

  
Contract Administrator Signature

Nov. 8/21

Date Signed

Approved by:

  
Area Contracts Engineer Signature  
Regional Maintenance Engineer

Nov. 8, 2021

Date Signed

**Name of Owner:** Her Majesty The Queen in Right of Ontario as represented by the Minister of Transportation.

**Address for Service:** Ministry of Transportation  
50 Monck St  
Bancroft, Ontario K0L 1C0  
613-332-3220

**Name of Contractor:** Emcon Services Inc.

**Address for service:** 6611 Hwy 7  
Cavan Monaghan, ON  
K9J 6Z9

Office to which claim for lien and affidavit must be given to preserve lien:

**Director, Legal Services Branch  
125 Sir William Hearst Avenue, 1<sup>st</sup> Floor  
Downsview, Ontario  
M3M 0B5**

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Distribution: 1) Contractor  
2) Contract Administrator (file)  
3) Team Lead, Contract Tendering - Contract Management Office, St. Catharines  
4) Regional Operations Office