



Ontario

Ministry of  
Transportation

## CERTIFICATE OF SUBSTANTIAL PERFORMANCE

This is to certify that contract **#2021-4031** for the following:

AMC 2012-16, Kingston West  
8 Entrance Culverts @ \$6,957.62/ea  
In-Scope Capital Item #5

**was substantially performed on:** October 1, 2021

<b>Recommended by:</b>	_____	Dec 2, 2021
	<b>Contract Administrator Signature</b>	<b>Date Signed</b>
<b>Approved by:</b>	MS(A) _____	Dec 2, 2021
	<b>Area Contracts Engineer Signature</b>	<b>Date Signed</b>
	<del><b>Regional Maintenance Engineer</b></del>	

**Name of Owner:** Her Majesty The Queen in Right of Ontario as represented by the Minister of Transportation.

**Address for Service:** Ministry of Transportation  
1355 John Counter Boulevard  
Postal Bag 4000  
Kingston, Ontario K7L 5A3  
613-544-2220

**Name of Contractor:** Emcon Services Inc.

**Address for service:** 199 Belleville Rd,  
Deseronto, ON  
K0K 2N0

Office to which claim for lien and affidavit must be given to preserve lien:

**Director, Legal Services Branch  
125 Sir William Hearst Avenue, 1<sup>st</sup> Floor  
Downsview, Ontario  
M3M 0B5**

**This notice published in Daily Commercial News of:** \_\_\_\_\_

Distribution: 1) Contractor  
2) Contract Administrator (file)  
3) Team Lead, Contract Tendering - Contract Management Office, St. Catharines  
4) Regional Operations Office