



Ontario

Ministry of
Transportation

CERTIFICATE OF SUBSTANTIAL PERFORMANCE

This is to certify that contract **#2021-4032** for the following:

2012-16, Kingston West
Ditch Cleanout 6,000m @ 23.20/m
In-Scope Capital Item #6

was substantially performed on: Oct 15, 2021

Recommended by: _____

Contract Administrator Signature

Dec 2, 2021

Date Signed

Approved by: _____

MS(A)

Dec 2, 2021

~~Regional Maintenance Engineer~~ Signature

Date Signed

Name of Owner:

Her Majesty The Queen in Right of Ontario as represented by the
Minister of Transportation.

Address for Service:

Ministry of Transportation
1355 John Counter Boulevard
Postal Bag 4000
Kingston, Ontario K7L 5A3
613-544-2220

Name of Contractor:

Emcon Services Inc.

Address for service:

199 Belleville Rd,
Deseronto, ON
K0K 2N0

Office to which claim for lien and affidavit must be given to preserve lien:

**Director, Legal Services Branch
125 Sir William Hearst Avenue, 1st Floor
Downsview, Ontario
M3M 0B5**

This notice published in Daily Commercial News of: _____

Distribution: 1) Contractor
2) Contract Administrator (file)
3) Team Lead, Contract Tendering - Contract Management Office, St. Catharines
4) Regional Operations Office