



Ontario

Ministry of  
Transportation

CERTIFICATE OF SUBSTANTIAL PERFORMANCE

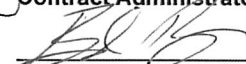
This is to certify that contract #2022-4063 for the following:

AMC 2012-15, Bancroft  
Lump Sum Payments for Structural Work @ Various Locations within AMC  
In-Scope Capital Item # 10

was substantially performed on: October 27, 2022

Recommended by:   
Contract Administrator Signature

Jan. 11/23  
Date Signed

Approved by:   
Area Contracts Engineer Signature  
Regional Maintenance Engineer

Jan 11, 2023  
Date Signed

Name of Owner: Her Majesty The Queen in Right of Ontario as represented by the  
Minister of Transportation.

Address for Service: Ministry of Transportation  
50 Monck St  
Bancroft, Ontario K0L 1C0  
613-332-3220

Name of Contractor: Emcon Services Inc.

Address for service: 6611 Hwy 7  
Cavan Monaghan, ON  
K9J 6Z9

Office to which claim for lien and affidavit must be given to preserve lien:

Director, Legal Services Branch  
125 Sir William Hearst Avenue, 1<sup>st</sup> Floor  
Downsview, Ontario  
M3M 0B5

This notice published in Daily Commercial News of: \_\_\_\_\_

Distribution: 1) Contractor  
2) Contract Administrator (file)  
3) Team Lead, Contract Tendering - Contract Management Office, St. Catharines  
4) Regional Operations Office