



Ministry of
Transportation

CERTIFICATE OF SUBSTANTIAL PERFORMANCE
(equivalent to Form 9 under Section 32 of the Construction Act)

This is to certify that Contract # 2022-3040 for the following:

AMC 2011-12 In-scope Capital Items:

Item #4 - Entrance Culverts

Item #5 - Shouldering

Item #8 - Tall Wall

was substantially performed on: February 28, 2023

Recommended by:

Sasa Sakic

Contract Administrator

March 16, 2023

Date Recommended

Approved by:
(payment certifier)

Maintenance Superintendent

Area Manager Construction

March 16, 2023

Date Certified

659 Exeter Road, London, Ontario, Canada N6E 1L3

Address

Various locations throughout London AMC

County/District/Regional Municipality/Town/City in which the Work is located

Various locations throughout London AMC

street address and city, town, etc. If no street address, the work location as described in the executed contract

Name of Owner:

Her Majesty The Queen in Right of Ontario as represented by the
Minister of Transportation

Address for Service:

Ministry of Transportation
659 Exeter Road, London, Ontario, Canada N6E 1L3

Name of Contractor:

Emcon Services Inc.

Address for Service:

**1121 McFarlane Way, Unit#105, Merritt, British Columbia, Canada
V1K 1B9**

Office to which claim for lien must be given to preserve lien:

**Ministry of Transportation of Ontario
Director, Legal Services Branch
125 Sir William Hearst Avenue, 1st Floor
Downsview, Ontario
M3M 0B5**

This notice published in the Daily Commercial News on: Insert Date

Distribution: 1) Contractor
2) Contract Administrator (file)
3) Team Lead, Contract Tendering – Contract Management Office, St. Catharines
4) Construction Management Office