

CERTIFICATE OF CONTRACT COMPLETION

This is to certify that contract # 2022-3044 for:

Item #5 Shouldering – Various Locations
Item #6 Ditch Cleanout – Various Locations

was completed on: June 20, 2023

Contract Administrator

Isaac Deras

Name (Print)

Signatur

June 21, 2023

ture Date Signed

Approved by: Head, Maintenance

Marcia Mora
Name (Print)

Signature

June 21, 2023

Date Signed

Name of Owner: Her Majesty The Queen in Right of Ontario as represented by the Minister of

Transportation.

Address for Service: Ministry of Transportation

659 Exeter Road, London, Ontario, Canada N6E 1L3

Name of Contractor: Emcon Services

Address for service: 21611 Communication Road, Blenheim, Ontario, Canada, N0P 1A0

Distribution: 1) Contractor

2) Contract Administrator (file)

3) Regional Contracts Office

4) Contract Tendering Section, Contract Management Office, St. Catharines