

October 31, 2023

Lester Construction Group
3445 Wheelton Drive
Unit 130
Windsor, ON
N8W 5A6

Attention: Ben Friesen, Project Manager

Dear Ben,

Re: CBS Plasma Donor Centre Windsor
3009 Howard (3015 Unit 1), Permit #22-150902
NORR Project No. ONBL22-0110
Lester Construction Group
Form 9 – Certificate of Substantial Performance

Attached please find the Form 9 – Certificate of Substantial Performance for your reference.

Please publish in the Daily Commercial News and forward a copy of the publication to CBRE, CBS and NORR.

Yours truly,

NORR Architects & Engineers Limited



Martin Merrick
Practice Leader - Associate

FORM 9
CERTIFICATE OF SUBSTANTIAL PERFORMANCE OF THE
CONTRACT UNDER SECTION 32 OF THE ACT

Construction Act

Windsor

(County/District/Regional Municipality/Town/City in which premises are situated)

3009 Howard Ave (3015 Unit 1) Windsor, ON N8X 4Y8

(street address and city, town, etc., or, if there is no street address, the location of the premises)

This is to certify that the contract for the following improvement:

Renovation to existing unit for new Canada Blood Services Plasma Donor Center.

(short description of the improvement)

to the above premises was substantially performed on Oct 27, 2023

(date substantially performed)

Date certificate signed: Oct 31, 2023

M. Merrick - NORR

(payment certifier where there is one)

(owner and contractor, where there is no payment certifier)

Name of owner: Canadian Blood Services

Address for service: 1800 Alta Vista Drive, Ottawa, ON K1G 4J5

Name of contractor: Lester Construction Group Inc

Address for service: 3445 Wheelton Dr, Windsor, ON N8W 5A6

Name of payment certifier (where applicable): Martin Merrick

Address: 175 Bloor Street East, North Tower, 15th Floor, Toronto, ON Canada M4W 3R8

(Use A or B, whichever is appropriate)

☒ A. Identification of premises for preservation of liens:

3009 Howard Ave (3015 Unit 1) Windsor, ON N8X 4Y8

(if a lien attaches to the premises, a legal description of the premises,
including all property identifier numbers and addresses for the premises)

☐ B. Office to which claim for lien must be given to preserve lien:

(if the lien does not attach to the premises, a concise description of the premises, including addresses,
and the name and address of the person or body to whom the claim for lien must be given)