



Ontario

Ministry of
Transportation

CERTIFICATE OF SUBSTANTIAL PERFORMANCE

This is to certify that contract **#2023-4036** for the following:

AMC 2012-16, Kingston West
2 Centerline Culverts @ \$64,440.30/ea, Invoice S23470A-36328
In-Scope Capital Item #4

was substantially performed on: Sept 14, 2023

Recommended by:

Contract Administrator Signature

Nov 22, 2023

Date Signed

Approved by:

Head, Maintenance East Signature

Nov 22, 2023

Date Signed

Name of Owner: Her Majesty The Queen in Right of Ontario as represented by the Minister of Transportation.

Address for Service: Ministry of Transportation
1355 John Counter Boulevard
Postal Bag 4000
Kingston, Ontario K7L 5A3
613-544-2220

Name of Contractor: Emcon Services Inc.

Address for service: 199 Belleville Rd,
Deseronto, ON
K0K 2N0

Office to which claim for lien and affidavit must be given to preserve lien:

**Director, Legal Services Branch
125 Sir William Hearst Avenue, 1st Floor
Downsview, Ontario
M3M 0B5**

This notice published in Daily Commercial News of: _____

Distribution: 1) Contractor
2) Contract Administrator (file)
3) Team Lead, Contract Tendering - Contract Management Office, St. Catharines
4) Regional Operations Office