



Ontario

Ministry of
Transportation

CERTIFICATE OF SUBSTANTIAL PERFORMANCE

This is to certify that contract ~~#2023-4040~~ for the following:

2012-16, Kingston West
Entrance culverts
In-Scope Capital Item #5

was substantially performed on: September 23 ,2023

Recommended by:	<u><i>[Signature]</i></u> Contract Administrator Signature	<u>Jan 31, 2024</u> Date Signed
Approved by:	<u><i>Michael Sleeth</i></u> Head, Maintenance East Signature	<u>Feb 1, 2024</u> Date Signed

Name of Owner: Her Majesty The Queen in Right of Ontario as represented by the Minister of Transportation.

Address for Service: Ministry of Transportation
1355 John Counter Boulevard
Postal Bag 4000
Kingston, Ontario K7L 5A3
613-544-2220

Name of Contractor: Emcon Services Inc.

Address for service: Marysville Patrol Yard
199 Belleville Rd
Desoronto, ON
K0K 2X0

Office to which claim for lien and affidavit must be given to preserve lien:

**Director, Legal Services Branch
125 Sir William Hearst Avenue, 1st Floor
Downsview, Ontario
M3M 0B5**

This notice published in Daily Commercial News of: _____

- Distribution:
- 1) Contractor
 - 2) Contract Administrator (file)
 - 3) Team Lead, Contract Tendering - Contract Management Office, St. Catharines
 - 4) Regional Operations Office