



Ontario

Ministry of
Transportation


CERTIFICATE OF SUBSTANTIAL PERFORMANCE

This is to certify that contract **#2023-4039** for the following:

2012-16, Kingston West
Shouldering 5000 tonnes @ \$45.11/t
FPA – 5000 t @ 0.8 Litres / tonne
In-Scope Capital Item #3 - Shouldering

was substantially performed on: Jan. 11, 2024

Recommended by:  Feb 22, 2024
Contract Administrator Signature **Date Signed**

Approved by:  Feb 26, 2024
Head, Maintenance East-Signature **Date Signed**

Name of Owner: His Majesty The King in Right of Ontario as represented by the Minister of Transportation.

Address for Service: Ministry of Transportation
1355 John Counter Boulevard
Postal Bag 4000
Kingston, Ontario K7L 5A3
613-544-2220

Name of Contractor: Emcon Services Inc.

Address for service: 199 Belleville Rd,
Deseronto, ON
K0K 2N0

Office to which claim for lien and affidavit must be given to preserve lien:

**Director, Legal Services Branch
125 Sir William Hearst Avenue, 1st Floor
Downsview, Ontario
M3M 0B5**

This notice published in Daily Commercial News of: _____

- Distribution: 1) Contractor
2) Contract Administrator (file)
3) Team Lead, Contract Tendering - Contract Management Office, St. Catharines
4) Regional Operations Office