



Ontario



Ministry of  
Transportation

**CERTIFICATE OF SUBSTANTIAL PERFORMANCE**

This is to certify that contract **#2023-4044** for the following:

2012-16, Kingston West  
Various Lump Sum Payments for Structural Work @ Various Locations  
In-Scope Capital Item #11

**was substantially performed on:** March 31, 2024

<b>Recommended by:</b>	<u></u> <b>Contract Administrator Signature</b>	<u>April 22, 2024</u> <b>Date Signed</b>
<b>Approved by:</b>	<u></u> <b>Head, Maintenance East Signature</b>	<u>April 22, 2024</u> <b>Date Signed</b>

**Name of Owner:** His Majesty The King in Right of Ontario as represented by the Minister of Transportation.

**Address for Service:** Ministry of Transportation  
1355 John Counter Boulevard  
Postal Bag 4000  
Kingston, Ontario K7L 5A3  
613-544-2220

**Name of Contractor:** Emcon Services Inc.

**Address for service:** Marysville Patrol Yard  
199 Belleville Rd  
Desoronto, ON  
K0K 2X0

Office to which claim for lien and affidavit must be given to preserve lien:

**Director, Legal Services Branch  
125 Sir William Hearst Avenue, 1<sup>st</sup> Floor  
Downsview, Ontario  
M3M 0B5**

**This notice published in Daily Commercial News of:** \_\_\_\_\_

- Distribution:
- 1) Contractor
  - 2) Contract Administrator (file)
  - 3) Team Lead, Contract Tendering - Contract Management Office, St. Catharines
  - 4) Regional Operations Office