

CERTIFICATE OF SUBSTANTIAL PERFORMANCE

This is to certify that contract #2023-4043 for the following:

2012-16, Kingston West Various Lump Sum Payments for Facility Improvement @ Various Locations In-Scope Capital Item #10

was substantially p	erformed on: March 31, 2024	
Recommended by:	Run Sund	April 23, 2024
•	Contract Administrator Signature	Date Signed
Approved by:	Michael Stath	April 25, 2024
	Head, Maintenance East Signature	Date Signed

Name of Owner: His Majesty The King in Right of Ontario as represented by the Minister

of Transportation.

Address for Service: Ministry of Transportation

1355 John Counter Boulevard

Postal Bag 4000

Kingston, Ontario K7L 5A3

613-544-2220

Name of Contractor: Emcon Services Inc.

Address for service: Marysville Patrol Yard

199 Belleville Rd Deseronto, ON

K0K 2X0

Office to which claim for lien and affidavit must be given to preserve lien:

Director, Legal Services Branch 125 Sir William Hearst Avenue, 1st Floor Downsview, Ontario M3M 0B5

This notice published in Daily	v Commercial News of:	

Distribution: 1) Contractor

2) Contract Administrator (file)

3) Team Lead, Contract Tendering - Contract Management Office, St. Catharines

4) Regional Operations Office