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The catchphrase “True North strong and free” is synonymous with Canada and the foundation of its strength, coast to coast to coast, can be attributed in many ways to contributions from the construction industry.

The year 2017 marks Canada’s 150th anniversary as a nation and to celebrate this sesquicentennial the Daily Commercial News and the Journal of Commerce generated a special editorial feature series called Building Canada 150. This five-part, year-long series, looked at the integral role Canada’s construction industry has played in building the country. From iconic projects to those that transformed Canada’s massive landscape, linking communities, cities and natural wonders, this series was a milestone initiative created by ConstructConnect’s two premier heritage construction industry publications.

This year’s The Leaders 2017 is a commemorative edition packed with the most significant stories we generated during Building Canada 150. On this year’s cover you see a CP train rolling along a track in a maple leaf. Our top story from the series is about building the CPR railroad, Canada’s first true megaproject, which not only physically linked a young nation but also transformed its prospects for growth and success.

The first of our western section stories in this year’s Leaders is about construction of the Trans-Canada Highway, another transformational megaproject which linked communities and stretches across Canada’s varied and challenging landscape. The ‘Mile 0’ marker for Canada’s great highway is in Victoria, B.C. The second story in this section explores the sacrifice and hard work of thousands of Chinese labourers in helping build the CPR railroad. The story of these migrant workers during construction of this first vital nationwide link is one well worth commemorating.

Our eastern section in this year’s Leaders is dominated by the two most iconic projects, according to our reader polls, that have been built in Canada — the CN Tower in Toronto and Ottawa’s Parliament Buildings.

The CN Tower, standing at its majestic, sky-piercing 1,815 feet, becomes commonplace when you are in downtown Toronto long enough. We decided to look at it closely and consider the engineering and construction marvel it is. The tower would cost roughly $325 million in today’s dollars (accounting for only inflation) to build. The project cost when it opened in 1976 was $63 million. It contains 40,500 cubic metres of concrete, almost 5,100 tonnes of steel and employed more than 1,500 workers during its construction.

Ottawa’s Parliament Buildings and surrounding government precinct is an everlasting symbol of national pride. These buildings are a Victorian gothic revival gem that easily stand up against other worldwide national capital buildings. Ground broke on this project in late 1859 on a site situated at the top of a cliff in downtown Ottawa overlooking the Ottawa River. Today, through the skills of architects and trades workers, its’ elegant and powerful beauty is maintained and revived for generations to come.

Once again this year’s Leaders also delivers our national, eastern and western construction industry forecasts powered by CanaData. These forecasts provide the pivotal intelligence industry stakeholders need in order to operate in Canada’s evolving construction industry landscape.

In closing, when you look at Canada from a strictly bricks and mortar perspective, the vision, determination and skill to make this nation a reality is impressive. Our Leaders 2017 stories are not just about the legacy these projects left for Canadians to celebrate, they are also emblematic of determined construction, engineering excellence and nation building. We hope you enjoy reading them as much as we did creating them.

True North strong and free forever. Happy Birthday Canada.
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Information was gathered through a comprehensive questionnaire sent to more than 300 construction firms across Canada. Participation in the process was voluntary. Firms declining to provide revenue information were ranked based upon their associated projects in the ConstructConnect project news database. All other rankings are based on self-reported, 2016 gross revenues from Canadian operations, as verified by company officials. Totals include revenues from all branch operations as supplied to ConstructConnect. To be considered for 2018 rankings, please email research.canada@constructconnect.com or call 1-800-387-0213.
It was the megaproject to end all megaprojects. University of Toronto historian Bob Bothwell calls construction of the Canadian Pacific Railway (CPR) from Ontario to the Pacific Ocean from 1881 to 1885 — 3,100 kilometres of new rails to complete a national system 4,100 kilometres long — “the most important building project in Canada’s history, because it secured Canada’s destiny as a nation spanning the continent, Atlantic to Pacific. The CPR was the sine qua non for completing Canadian confederation.”
Top Photo: Canadian Pacific Railway syndicate member Donald Smith drives the last spike to join the east and west sections of the railway at Craigellachie, B.C. on Nov. 7, 1885. Directly behind Smith, wearing a top hat, is Sandford Fleming, Canada's engineer-in-chief, and on Fleming's right is William Van Horne, CPR general manager. Bottom Photo: Construction crew at Rat Portage (Kenora), Ont., winter of 1881-1882.
Who can disagree? It’s also the most mind-boggling in terms of logistics, the most visionary and no doubt one of the greatest adventure tales in our nation’s history.

It’s a story that resonates today with Canadians such as Jim Bot, president of Ontario’s Teranorth Construction, Stephen Cheasley, president of Montreal’s Exporail, the Canadian Railway Museum, and Jean Chretien, former prime minister of Canada. Each seemed to settle into an appreciative reverie in person or on the phone when asked to contemplate the accomplishment of the Canadian Pacific Railway syndicate and the tens of thousands of labourers, engineers, surveyors and suppliers who built the railway.

“Imagine, when you see the picture of the last spike on the CPR, what would have been the feeling of these guys, who had to go and borrow money in England to build a railway in this vast land of ours, where the utilization must have been quite low at the beginning,” said Chretien in an interview with the Daily Commercial News after the 2017 Ontario Roadbuilders’ Association conference.

Most Canadians know the photograph Chretien is talking about. Donald Smith of the CPR syndicate brings a sledgehammer down on an iron spike at Craigellachie, B.C. on Nov. 7, 1885, ceremonially connecting east with west. Standing behind Smith is William Van Horne, the ebullient CPR general manager.

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The Mountain Creek Bridge over Beaver Valley at the summit of the Selkirk Mountains in British Columbia was 1,084 feet long and 153 feet high.
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hired at the end of 1881 and probably the most important player driving the successful completion of the build within its five-year time frame. To Van Horne’s left is Sandford Fleming, Canada’s engineer-in-chief, a manager of surveying talent and meticulous estimator who first determined that the cost of a national railway would be in the $100-million range.

That’s over $200 billion in 2017 dollars, a staggering amount.

But, whose firm does a lot of roadbuilding in northern Ontario where masses of hard Precambrian granite have to be blasted out of the way, talked about crews using primitive hand tools to create holes where sticks of dynamite would be placed.

“The equipment they had to work with, I just imagine how difficult that was,” said Bot. “They didn’t have the machines we have today. They’ve got to drill all these holes to put the dynamite in, through this rock, maybe two feet in each direction. And they did that by hand. Sledgehammers and bars. They would have a bar with a rock drill bit at the end, must have been some type of hardened steel, they start a hole off by hammering a hole into the rock, turning it as they go, and they keep hammering away until they get a hole. It could take days to get a hole.

“There, engineers, with the available materials, they built these bridges that trains still use today. It’s amazing.”

Cheasley sees it as a technology story. The dawn of the 1800s introduced steam engines that, it was realized, could be adapted to pull coal cars outside of a mining setting. Soon trains were moving people and goods faster than ever before. In Canada, the Grand Trunk connected Montreal and Toronto in 1859.

“All of a sudden politicians now saw this technology could move people over long distances and basically made the concept of a country from the Atlantic to the Pacific possible,” Cheasley explained.

Four years after Confederation in 1867, British Columbia joined the federation, with Prime Minister John A. Macdonald promising to unite B.C. to the rest of Canada with a pan-Canadian railway within a decade. The project was on.

Author Pierre Berton, who wrote two books on the CPR, and Van Horne biographer Walter Vaughan offer comprehensive takes on the build. The national dream founded that first decade, they write, as Macdonald was tainted by the Pacific Scandal and voted out of office in 1873. The new Liberal Prime Minister, Alexander Mackenzie, moved haltingly with only a few hundred kilometres of tracks laid by the time Macdonald returned to power in 1878. Macdonald and his railways minister Charles Tupper came to realize the private sector had to take over the national rail project. The CPR syndicate was formed including veteran railwaymen and entrepreneurs James Hill, the aforementioned Donald Smith and George Stephen among others.

The group would eventually craft an all-Canadian plan endorsed by Macdonald, deciding on a path that would head northeast from Lake Nipissing in Ontario, north of Lake Superior, through Winnipeg, straight across the Prairies and then burrowing through the Rockies and Selkirks to Port Moody on the Pacific.

The federal government gave enormous subsidies of cash and land — $25 million and over one-million acres of land in the Prairies — and other benefits including possession of other sections already built or under construction. The federal offer ensured that for 20 years no line would be authorized to run south of the CPR, nor within 15 miles of the 49th parallel.

Chretien knew his history — Stephen visited various European financial houses before securing essential backing from Paris, London and New York financiers in March 1881. The goal was to complete the trans-continental line within 10 years. It took half that.

"The fact that this railway was designed and built in a five-year span is breathtaking," said Cheasley.

The time frame is even more remarkable given that 1881 was a washout, with only 160 kilometres of rail built. By the end of the year, it was determined a master railwayman was needed to manage the project and the American Van Horne was brought in. Tons of supplies began to be stockpiled in Winnipeg. Steel rails poured in from England and Germany along with ties from the spruce forests east of Winnipeg, stone from Stonewall and lumber from Minnesota and Rat Portage (Kenora).

Van Horne innovations helped push the pace. The goal was to find a way, any way, to get track laid so that supply cars could move forward, and often a second crew — called Van Horne’s flying wing — would be called to improve upon the work as the lead crew moved on. Van Horne also imported a track-laying machine and when it was determined that it cost a tenth as much to build trestles as to blast through rock, that became the preferred technique where possible.

Crews flew across the Prairies in 1882. Van Horne boasted 500 miles (800 kilometres) would be built that year. At one point there were over 10,000 men working to fulfill the boss’s promise. Locating parties would do preliminary work, then ploughs and scrapers would lay out swaths 66 feet wide, then came cars filled with track layers and materials. The tracks were laid on berms four feet high to keep trains above snow level in winter.

Counting sidings and branch line work, that 1882 goal of 500 miles was met.

The mountains of the west and the rocks of northern Ontario presented challenges different from the Prairies. A pamphlet issued by supporters of the rival Grand Trunk Railway called the region north of Lake Superior “a perfect blank, even on the maps

Continued on page 13
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of Canada.” A sophisticated supply chain was set up with deliveries coming via ship across Lake Superior. The syndicate built three dynamite factories north of Superior to enable constant blasting.

Berton wrote that one Ontario rock cut was going to be 700 feet long and 30 feet deep, 16 kilometres east of White River in Ontario. It would have taken a month to do it, so it was decided to go over the rocks. The first locomotive slid back attempting to ascend so crews had to sand the rails and smooth out track to permit passage. By the time the section had been built to standard, the end of line had moved on 50 kilometres.

Financing was forever a problem, and Van Horne and his allies reasoned that the sooner the build was complete, the quicker the enterprise could become profitable. An 1885 completion date became the goal. Van Horne relentlessly drove the crews onward.

Biographer Vaughan wrote, the GM was “going like a whirlwind and inspiring every man he met.”

The driving of the last spike marked the keeping of a promise. Van Horne’s speech consisted of these words: “All I can say is that the work has been well done in every way.”

Soon the CPR syndicate had paid back its debt to the federal government and by 1889, earnings for the CPR were over $15 million with profits of $6 million.

Keith Creel, the current president and CEO of CP, issued this comment when asked about the CPR: “We take pride in our past and look to the future with the same boldness, ambition and innovation that drove the creation of the railway in the first place. Throughout 2017 we will join our employees, customers, stakeholders and the country in celebrating CP’s role in connecting Canada, then and now.”

Author Pierre Berton wrote about the tremendous cost in lives lost due to construction hazards during the CPR build in his two books The National Dream and The Last Spike.

One season, 15,000 men were on the job in the northern Ontario section alone with the author documenting numerous incidents of workers maimed and killed due to haphazard blasting practices and other perils.

The pay was generally two dollars a day — but half that for Chinese workers imported by Andrew Onderdonk, the contractor building sections of track for the federal government through some of the most dangerous sections of B.C.

The Chinese workers, said to be considered more dispensable than whites, were often given the most dangerous jobs and as the University of British Columbia’s Chung Collection website points out, they suffered a terrible price with deaths in rock slides, collapsing tunnels, falls from bridges and the like numbering over 600.
In the past ten years, there have been two defining moments for Canada's economy.

The first, of course, was the Great Recession. While it had a devastating impact throughout much of the world, its duration and severity in Canada were considerably less than in the U.S. and Europe.

The U.S. decline in gross domestic product (GDP) extended through six quarters, lasting from early 2008 to the mid-point of 2009. Canada's pullback was a shorter three quarters, from Q4 2008 through Q2 2009.

The downturn originated in the financial sector. Debt instruments based on sub-prime mortgages crumbled. Foreclosures proliferated and a credit crunch ensued. U.S. housing starts plunged 80% from peak to trough.

The contagion spread to Europe and was exacerbated by a government debt crisis in Greece that took years to sort out. It has still not been totally resolved, with civil unrest continuing in opposition to belt tightening imposed by foreign lenders.

Canada's banking system held firm. Canadian housing starts softened, but to nothing like the same degree as in America. The Canadian economy was sustained by ongoing resource project construction and by a massive infrastructure building program initiated by the federal government, in partnership with the provinces and municipalities.

The second watershed moment for Canada occurred in the summer of 2014, when Saudi Arabia abandoned its supply management role in the pricing of oil. The world price of oil swung from a high near $140 USD per barrel to a low close to $30. Canada's oil sector, based mostly in Alberta, but also important in Newfoundland/Labrador and Saskatchewan, sank into a devastating funk. Major capital spending was placed on hold or cancelled.

At the same time, other commodity markets crucial for Canada also fell into decline. The drop in world trade and the weakening in prices for raw materials

The decline originated in high tech, jobs growth, low unemployment.

Advances in hydraulic fracturing were greatly expanding North American fossil fuel production. (Hydraulic fracturing releases hydrocarbons by drilling horizontally as well as vertically to break up shale rock through the high-pressure insertion of water and chemicals)

The world price of oil swung from a high near $140 USD per barrel to a low close to $30. Canada's oil sector, based mostly in Alberta, but also important in Newfoundland/Labrador and Saskatchewan, sank into a devastating funk. Major capital spending was placed on hold or cancelled.

At the same time, other commodity markets crucial for Canada also fell into decline. The drop in world trade and the weakening in prices for raw materials
undercut one of the chief pillars supporting Canada’s growth, mega resource-sector construction projects.

Moving into the back half of 2017, it appears that a corner has finally been turned. Not only is world trade beginning to firm up again, which is helping to lift commodity prices (e.g., the price of oil has moved up to between $45 and $50 USD), but the Canadian economy has also been embracing alternative spurs to growth, particularly in the high-tech sphere.

Whereas Canada versus U.S. GDP growth fell far short in 2015 (i.e., +0.9% versus +2.6%), then rose to almost par in 2016 (+1.5% compared with +1.6%), it will bound ahead in 2017 (+2.6% relative to +2.2% if current estimates hold.)

As calculated by the International Monetary Fund (IMF), Canada’s year-over-year GDP growth in 2017 will lead all industrialized nations. The unemployment rate in Canada, currently 6.3%, is at its lowest level in nearly a decade.

With respect to year-over-year net new jobs creation, Canada is presently outpacing the U.S. +2.1% to +1.5%. In sub-sectors, Canada is leading in services (+2.2% versus +1.7%) and manufacturing (+3.2% versus +0.5%), but is a stride behind in construction (+1.9% versus +2.8%).

Worth noting are some other employment categories where year-over-year jobs growth in Canada has been exceptional: ‘electronic shopping’ (+13.6%); ‘computer systems and design services’ (+9.9%); ‘movies, videos and music production’ (+6.8%); and ‘community care for the elderly’ (+6.0%).

The latter ties to an often talked about demographic trend, the aging population. The post-World War II baby boom generation, born from the mid-40s through the mid-60s of last century, has spent a great many years on life’s roller coaster.

Canada is fortunate, though, in having a healthy rate of population increase. A +1.2% per year gain in resident count is the equivalent of adding a new city the size of Halifax every 12 months. The positive implications for construction activity can readily be imagined.

If the +1.2% figure can be maintained, Canada’s total population will climb above 40.0 million by 2025. The country’s present population level is 36.6 million.

In any given year, between two-thirds and three-quarters of the nation’s

Continued on page 16
population increase comes from immigration. History has shown that an influx of young people is a boon to GDP growth. The more people there are, the more the consumer spending that occurs.

(The U.S., on the other hand, is currently adopting numerous measures that diverge from economic orthodoxy. Planning is afoot to cut legal immigration south of the border from one million per year to about half that level.)

Canada's economy is on the comeback trail, but too many uncertainties warn against breaking out the 'bubbly' just yet. Most important, there are crucial foreign trade issues (e.g., NAFTA; softwood lumber; marketing boards in dairy and poultry) to be resolved with the new and unpredictable administration in Washington.

The retail sector is a corner of the Canadian economy that is doing remarkably well. Shopkeeper receipts of +7.3% year over year are above and beyond the +5.0% that is normally considered commendable. Motor vehicle and parts sales are +9.6% year over year. Sales volumes of Canadian motor vehicles in dollars and units have been setting new all-time highs.

Several other Canadian retail sub-sectors have been recording extraordinary year-over-year advances: 'furniture and home furnishing' stores, +7.0%; 'electronics and appliance' stores, +11.5%; and 'building material and garden equipment' suppliers, +17.4%.

With Canada being so dependent on foreign trade, it's encouraging to see the improvement in year-to-date total export sales, +12.6%. The rise is attributable not only to volume increases, but also to price hikes for some raw materials.

The boost has been stronger for some provinces than for others. For example, in energy product exports, Newfoundland and Labrador is +49.5% through the first half of this year (i.e., relative to the first half of last year); Saskatchewan is +56.3%; and Alberta, +61.1%. Those three provinces are the nation's headliners in oil and gas production.

In 'metals and minerals' exports, Quebec is +25.7% year to date; Ontario is +8.3%; Saskatchewan, +13.4%; and B.C. +13.1%. There is, however, a way in which Canada is vulnerable on the resources trade front.

Much of what happens in world commodity markets depends on a continuing strong growth performance by China's economy. Presently, there is no reason to mark down China's 'real' (i.e., adjusted for inflation) GDP growth forecast of +6.5%.

Canada's economy is on the comeback trail, but too many uncertainties warn against breaking out the 'bubbly' just yet. Most important, there are crucial foreign trade issues (e.g., NAFTA; softwood lumber; marketing boards in dairy and poultry) to be resolved with the new and unpredictable administration in Washington.

But a huge build-up in Chinese debt is a cause for concern longer-term. Rapid increases in indebtedness have, at various times, created vulnerabilities in other nations that have necessitated serious corrections.

Residential construction in Canada continues to cruise along at a rate of about 200,000 units (annualized) each month. This is even after Ottawa and the provincial governments in B.C. and Ontario have taken steps to limit demand — through tighter restrictions on mortgage lending and by making it more expensive for foreigners to purchase single-family and condo properties.

There have been two intended goals. First, to put a halt to the kinds of double-digit percentage-change price increases that were making the cost of home ownership, particularly for first-time buyers, untenable in Vancouver and Toronto. And second, to dampen an increasingly speculative fever, given that interest rates are finally marching upwards again.

The Bank of Canada's newly hawkish stance on interest rates is a double-edged sword. The fact the BOC has enough confidence in the strength of the Canadian economy to lift yields is a good sign. But it's worrisome that as interest rates, and especially mortgage rates, climb again, meeting monthly financial commitments will become distressingly more difficult for many homeowners.

Ontario's housing starts year to date in 2017 are +3.0%, with Toronto at -2.0%.

In non-residential construction, there are office building and manufacturing projects that will proceed in a normal cyclical manner, as vacancy rates continue to tighten and capacity utilization rates firm up further. With respect to the latter, the low-valued Canadian dollar is providing a boost to production-line export sales.

Paramount, though, will be the push to upgrade and expand infrastructure. A just-established Infrastructure Bank is being stoked with $35 billion in public funds in the expectation that this will entice the private sector to contribute another $150 billion or so.

The danger is that the bank will be co-opted for inappropriate purposes (i.e., 'pork barrel' politics.) Construction industry trade associations have got it right when they vociferously argue that infrastructure spending must go towards projects that will enhance Canadian productivity.

Governments should keep in mind that having such an objective will carry them to a righteous pay-off. Promoting growth in Canada's national output will ultimately yield higher tax returns.

Alex Carrick, Chief Economist, ConstructConnect
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Seen here is the Trans-Canada Highway slicing through Canmore, Alta. This highway stretches over 8,000 km across Canada and is one of the five longest on Earth.
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Almost 70 years after it was first conceived, the Trans-Canada Highway remains a historically significant engineering and construction achievement. At 8,030 kilometres in length, it’s one of the five longest highways on earth, stretching from Victoria, B.C. to St. John’s, N.L.

In typical Canadian fashion, the country seems to have downplayed the achievement. With construction beginning in 1950, the road was officially completed in 1971, and was marked by a modest final report issued by the Minister of Public Works. As David W. Monaghan notes in his 2002 book “Canada’s ’New Main Street’: The Trans-Canada Highway as Idea and Reality” a reluctance to celebrate the construction of the road at a national level may simply reflect the recognition that, under Confederation, roads are a provincial responsibility. On project completion, everyone returned to their familiar roles and took responsibility for their own section of the road. >>
Although the highway was completed long before he earned his degree, Donaldson MacLeod has driven its entire length and worked on highway maintenance and improvement projects where the roadway passes through Canada's national parks from 1984 to 2010. In 2014, he prepared a historical report on the highway's history for the Transportation Association of Canada.

He notes that the Canadian Highway Association pushed for the idea of a national highway as early as 1912, but that the project didn't gain real traction until the years following the Second World War.

“It was a combination of the post-war economic boom and a rapid increase in car ownership that helped to popularize the idea,” he says. Cross-country commerce was also on the minds of the Canadian business community, which relied on rail and shorter-run trucking to deliver goods.

The federal government passed “An Act to Encourage and to Assist in the Construction of a Trans-Canada Highway” or the “Trans-Canada Highway Act” on Dec. 10, 1949, just a few months after Newfoundland entered Confederation. Under the act, the federal government would work with the provinces on a cost-sharing agreement to build the highway system.

The federal government offered $150 million to a maximum of 50 per cent of the shared costs. Because the national park system was federally maintained, the government of Canada would take on 100 per cent of the cost of building roads through the parks. Each section of the highway was covered under a separate agreement, with British Columbia, Alberta, Saskatchewan, Manitoba, Ontario and Prince Edward Island signing up first on April 25, 1950, and Quebec the last, agreeing on Oct. 27, 1960.

“It was significant that the federal government agreed to take on the cost burden of the sections running through the national parks,” says MacLeod. “Those sections were considered the most difficult of all the projects.”

Construction began under the auspices of the Department of Resources and Development but was picked up by the Department of Public Works (DPW) in September 1953.

“There was a bit of friction in that all of the design, tender calls, contract awards and construction for the provincial sections of roadway were the responsibility of the provinces, but they were all subject to review by federal authorities and federal inspectors,” says MacLeod. “There was a lot of back-and-forth on lane widths, guardrail location, grades, pavement thickness and funding. The inspectors weren’t so much inspecting the quality of the work as inspecting the provinces to make sure that the money contributed by the federal government was being used in the right places.”

Considering the difficulties of construction and varying conditions in each province, the federal government ultimately agreed to pick up 90 per cent of the construction tab.

The road covered a wide variety of terrain from province to province, with each section presenting unique construction challenges. Some of the highway followed the paths of existing roadways while other sections involved forging through virgin territory.

The three major physical challenges to construction were identified as “muskeg, gumbo and rock.”

The 256-kilometre section of highway along Lake Superior between Wawa and Sault Ste. Marie was among the most challenging, with 60 per cent of the project forging through new ground. Muskeg was the greatest obstacle, with sections ranging to 15 metres deep and requiring 25 new bridges to be built.

“They had to bring in thousands of tonnes of blast rock to create a solid road base,” says MacLeod. “The depth of the muskeg is misleading. If you have muskeg 10 feet deep, and fill it with rock, it depresses the bottom of the formation and you have to find another seven feet worth of rock to crest the surface.”

In Saskatchewan, gumbo clay can turn quickly to slippery mud when soaked. Tonnes of gravel underlayment were required to provide a stable road base. Despite that challenge, Saskatchewan was the first province to finish its 654-kilometre section of the highway in 1957.

British Columbia provided the greatest challenges in terms of blasting and moving rock, particularly through the Fraser and Kicking Horse Canyons. Completion of the 15-kilometre section between the communities of Golden and Field saw the removal of more than two million tonnes of rock and another two million tonnes of soil.

Two distinct projects represented the greatest construction challenges.

The first was the 45-kilometre section through Glacier National Park in B.C. The chosen path through Rogers Pass was the same one originally selected by the Canadian Pacific Railway, which built a rail line there in 1882. However, heavy snows and avalanches convinced the railway to abandon the route in 1916 and divert the track through a tunnel.

“The Trans-Canada Highway was supposed to be an all-season highway,” says MacLeod. “They couldn’t accept the idea of a highway that might be closed as many as 75 days a year during winter.”

The Avalanche Research Group was formed in 1953 by DPW to identify potential avalanche zones, and devise methods to protect motorists. The group identified 825 metres of the route that could be protected by concrete “avalanche sheds” built across the road. It also identified emplacements for military personnel armed with Howitzers to fire shells into avalanche trigger zones to prevent larger avalanches from occurring.

“There was a tremendous amount of earthwork done, which included the formation of earth diversion dams to divert avalanches from the highway, and excavations into the mountainside to retain snow slides,” says MacLeod.
Weather didn’t help construction. In a typical year, the area received 8.5 metres of snow. During the winter of 1953 it received almost 17.

The other challenging project was the construction of the Louis-Hippolyte Lafontaine Bridge–Tunnel, which runs over and under the St. Lawrence River, connecting the Island of Montreal with the south shore of the river at Longueuil, Que. The 1,391-metre tunnel section of the project was completed in 1967 and remains one of the largest pre-stressed concrete structures in the world.

Seven pre-stressed sections of the tunnel were formed in dry dock at a casting basin on Ile Charron near the site. Each section weighed 32,000 tonnes and measured 110 metres long, 37 metres wide and eight metres high.

“A trench had been pre-excavated in the river bed,” says MacLeod. “Each section was floated into place by barge. Then construction assembly teams would build the concrete roadway deck and steel reinforcement bars inside each section, being careful not to capsize that segment. When finished, the barge would float out to the right location and sink that section of the tunnel until it touched bottom, 24 metres below the surface of the water. This was long before the days of GPS, so positioning of each section was critical to the successful completion of the project.”

One of the reasons that the engineering achievement of the Trans-Canada Highway may have slipped beneath the radars of the general public was its extended construction schedule. Like the “last spike” driven into the CPR trans-continental railway, the opening day ceremonies represented significant milestones in construction, but not completion.

The federal government celebrated the opening of the highway at Rogers Pass, B.C. on Sept. 3, 1962.

One of the first people on the new road was A.D. Booth, a truck driver from Salmon Arm B.C., who transported 264 crates of fresh strawberries to Calgary. The day trip would have required three days by rail.

But significant work remained to be done. By 1967, for example, most of the gravel sections of the highway had been paved. Upon completion of the original project parameters in 1971, the cost of the project stood at $1.4 billion—about $8.9 billion in 2017 currency.

The evolution of the Trans-Canada highway continues as routes are twinned, roads are improved and the highway network is gradually extended.

“But the original construction remains a major accomplishment and a pretty impressive feat of engineering,” says MacLeod.

“That achievement often gets lost in the work of modern construction. What’s amazing to me is that, despite city bypasses and extensions, the highway remains pretty much along the same route as it was originally laid out. The engineers and construction teams built something of lasting value.”
The Canadian Pacific Railway (CPR) is touted as one of the preeminent engineering projects for the then young and developing nation of Canada. The political and economic benefit of linking the nation together by rail came at a heavy and sometimes fatal price for the Chinese labourers who brought the railway into being in British Columbia.

One of the conditions of B.C.’s entry into the Dominion of Canada on July 20, 1871 was a guarantee that the CPR would be built across it to link the province to the rest of Canada. Though B.C. entered Confederation in 1871, the route for the railroad was not determined until 1879.

At the same time, gold rushes both in Canada and the United States brought immigrants from across the globe to the west coast, particularly Chinese migrants, who also left China to escape internal strife, famine and natural disasters. But while manpower meant the railway would be built across B.C., it came with a racist backlash that in some ways persists to this day.

According to the book “Blood and Sweat over the Railway Tracks” by Lily Chow, even at the point of calls for tenders being issued, editorials appeared in the Victoria Daily Colonist warning Asians would take work away from white labourers, and organizations such as the Anti-Chinese Association of Victoria met to
pass resolutions insisting no Chinese be allowed to work on the railway.

Charles Tupper, then the Minister of Railways, refused to allow restrictions of labour for the project because he wanted it completed quickly and economically.

In 1882, Prime Minister John A. Macdonald stated in Parliament, "It is simply a question of alternatives: Either you must have this (Chinese) labour or you can't have the railway."

Though the federal government required the hiring of Chinese workers, work conditions for these labourers were significantly poorer than for workers with a European background.

“The Chinese-Canadian community building the railroad certainly were given the worst and most dangerous jobs, the least amount of pay, and many lives were lost in that process,” Vancouver East MP Jenny Kwan said. Chinese-Canadians were also discriminated against in other ways, Kwan said, including leprosy sufferers being put on Darcy Island against their will.

“There was wood delivered there once a month so the sick could bury the dead. That’s part of our Canadian history, and it’s pretty appalling if you ask me,” Kwan said.

Chinese-Canadians were also not allowed to own property or enter certain professions, she added, and were segregated from other communities.

“Chinatown was born largely because a lot of clan associations started to fundraise and build a place where Chinese-Canadians could live together, socialize, and in some cases work together in the same hub,” Kwan said.

The railway work was dangerous and physically demanding, requiring drilling through towering mountains in order to build tunnels. Chinese workers were also not allowed to handle dynamite and other explosives, but nonetheless fell victim to dynamite explosions, rockfalls and landslides that took place without sufficient warning. Poor nutrition, crowded living conditions and cold winter weather also contributed to sickness and disease, including respiratory ailments and scurvy.

Chinese and First Nations workers did some of the most dangerous work, in the process forming a bond between the two peoples.

“At the time when the Chinese people were severely mistreated and discriminated against, it was actually the First Peoples who came to their aid, supported them, offered them food, shelter and friendship, and I think that relationship is part of history that people don't know about,” Kwan said.

“This was at a time that indigenous people were also being discriminated against and mistreated, but they found it within their heart to offer and extend a hand to help those who were also being mistreated,” she added.

Chinese workers were also often required to pack up their shelters and belongings and mobilize to another worksite in a short period of time.

In her book, Chow notes that while a large number of Chinese workers could move many miles over 24 hours, the same task with an equal number of white workers would take a week.

Recognition of the mistreatment of Chinese immigrants was a drawn-out process, fighting both historical inertia and racist laws which charged a “head tax” on Chinese immigrants from 1885 to 1923 and then restricted immigration from China altogether until 1947.

In 1989, a monument to Chinese railway workers was erected in Toronto, but to date a similar monument does not exist in B.C., though there is a commemorative plaque on the Chinese Cultural Centre in Vancouver. In 2005, the CPR named an interchange near Kamloops, B.C. as the Cheng Interchange in honour of Cheng Going Butt, one of the labourers who helped build the railroad.

Margaret Mitchell, the former MP for Vancouver East, was the first to ask at the federal level for a redress of the Chinese head tax in 1984, Kwan said. The then Prime Minister Stephen Harper administration issued an apology and redress in 2006 for the descendants of those discriminated against.

Kwan participated in writing a motion for a formal apology which the B.C. provincial government supported and was unanimously accepted by the legislature.

“I think in that process we both exposed a lot of the discriminatory practices in our history, and also a recognition of war veterans, railway workers, all the people who really helped build Canada,” Kwan said.
Since population growth these days is being largely driven by immigration, it seems that Manitoba is finally being ‘found’ by foreigners. At +1.6%, the province has experienced Canada’s fastest year-over-year increase in residents in the country.

A positive pay-off has been the +61.0% year-to-date climb in housing starts. Winnipeg’s residential groundbreakings are +50.0%.

Winnipeg is also one of four Canadian cities cited by commercial real estate analysts when they speak about office building markets around the world that are especially buoyant. The other three metros in Canada falling into this upbeat category are Toronto, Vancouver and Ottawa.

The numero uno signal of ‘buoyancy’ in office markets is a vacancy rate that is falling. (Calgary and Edmonton have lost a lot of ground on this score.)

Manitoba’s unemployment rate of 5.0% is lowest in the land. Its year-over-year climb in employment, at +2.1%, is exactly keeping pace with total Canada.

The Prairie provinces of Manitoba and Saskatchewan are paying close attention to how Enbridge Energy is faring in a bid to win U.S. approval for its $8 billion Line 3 project. This oil pipeline replacement work will nearly double capacity from 390,000 barrels per day to 760,000.

Crude will be pumped from Hardisty, Alberta, all the way across Saskatchewan (staying south of Regina), then through southwest Manitoba, before it crosses the border into America.

Once in the U.S., it will touch on upper eastern North Dakota and move through Minnesota to Wisconsin. Regulators in Minnesota are examining the impacts of potential oil spills on native American resources.

Saskatchewan’s well-respected Premier, Brad Wall, has announced his retirement. He’s been a feisty fixture on the Canadian political scene for a decade. The past couple of years can’t have been fun for him. The province has struggled due to depressed commodity prices.

Potash companies, which were once the darlings of the investor set on the TSX, have thudded back to earth. Their rarefied valuations have crumbled. The hope now is that a newly-merged Potash Corp and Agrium will be able to shoulder more market control.

Saskatchewan is, however, enjoying an improvement in its export sales year to date. Receipts from shipments of energy products have soared +56.3%. While not showing improvement to the same stunning degree, ‘metals and minerals’ exports are +13.4% and ‘farm products’, +4.2%.

Despite impediments imposed by its provincial government — i.e., in the form of higher taxes, penalties for carbon emissions and a scheduled minimum wage hike — the Alberta economy has been clawing its way out of a deep hole. The improvement in oil price, from a low near $30 USD per barrel, to between $45 and $50, has been a big help.

There’s no escaping the conclusion, however, that Alberta’s dominant oil patch needs greater access to markets beyond Canada’s borders. The Trump Administration’s go-ahead for the Keystone XL pipeline expansion is highly encouraging, but there are still hurdles to be overcome with state authorities.

And owners with pipeline proposals to ship oil to Asia and Europe, must first stick handle their way through the opposition of some other provincial governments (Energy East has just been nixed).

Alberta’s population of 4.3 million comprises 12% of Canada’s total. The province’s share of total ‘architectural, engineering and related services’ jobs in Canada — i.e., 41,500 out of a total 196,000 — has been a considerably higher 21%. A remarkable history of energy-related mega project construction in the Oil Sands has accounted for the large community of workers in the design professions.

Alberta’s proportion (21%) of architectural and engineering services job in Canada is second only to Ontario’s (35%), although its lead over Quebec (20%) is slight. It should also be noted that during the most recent 12 months, the number of design services jobs in Alberta has contracted by nearly 2,000 in nominal terms, or by -4.5%.

Alberta is finally emerging into the light, but a string of legacy negatives is having unfortunate consequences. To combat the dire situation in hydrocarbon markets, Edmonton ramped up deficit spending. The marked increase in the debt load has caused S&P to lower the prov-
ince's credit rating by two rungs, from AA to A-.

There has been quite a turnaround in Alberta housing starts this year. Year-to-date and province-wide, they are +28%. In Calgary, they are +35% and in Edmonton, +22%.

In the past year, B.C. has led all provinces in year-over-year jobs creation (+3.6% versus Canada's +2.1%), and it has recorded strong earnings growth, both hourly (+3.5% versus Canada's +3.1%) and weekly (+2.5% versus Canada's +2.0%).

It has also rung up a remarkable and country-leading improvement in retail sales, +9.9% year over year.

B.C.'s real GDP growth rate in 2016 was +3.7% and it is still expected to beat all others in 2017, but at a slower +3.0% pace of output advance.

Nevertheless, the fact that there are spreading pockets of fiction in the assertion that B.C.'s prospects are nothing but rosy is becoming more apparent. Too many speed bumps have been laid along the expressway.

Pro-business Christy Clark has recently been unseated as Premier by the NDP's John Horgan. The new minority government is dependent on support from the Green Party.

The decision by Petronas not to proceed with a super-expensive LNG facility has shattered Ms. Clark's earlier dream of establishing a from-the-ground-up major new industry in the northwest of the province.

With respect to more conventional energy developments, the NDP campaigned on a pledge to do all in its power to stop expansion of Kinder Morgan's TransMountain oil pipeline. It is seeking 'intervener' status as environment-related courtroom hearings proceed in B.C. The project has already been green-lighted by the federal cabinet.

Another 'pending' situation that is fraught with meaning for B.C.'s construction industry concerns the Site C hydroelectric power station and dam on the Peace River. There are forces working to derail this multi-billion-dollar investment before it proceeds any further.

Naysayers argue that there is no assurance the huge additional power capacity will be needed — especially if refrigerating liquefaction plants don't proceed. Also, conservation efforts in general are having a dramatic effect with respect to electricity demand.

But much of the U.S. West Coast, which has become susceptible to drought, will remain an eager customer. Plus, there are the heightened demands on power that will arise as the transition from gas to electric vehicles intensifies.

There is also the softwood lumber dispute to be resolved with a U.S. forestry sector that is ready to litigate with minimal provocation. U.S. logging and sawmill firms can supply only about 70% of U.S. housing demand. Nevertheless, duties in a range of 20% to 25% have been imposed on Canadian imports, driving up costs for U.S. new home buyers.

B.C. housing starts are currently -4% year to date, with Vancouver at -13%.

Reminiscent of the way in which Toronto-area homebuying demand has moved as far afield as Hamilton in Ontario, a similar situation has emerged in Victoria relative to Vancouver.

While average resale home prices in Vancouver are currently +2.7% year over year, according the Canadian Real Estate Association (CREA), in Victoria they are +14.8%.

In the high-tech realm, B.C.'s share of total 'computer systems and design services' jobs in Canada is 12%, nearly matching the province's slice of the nationwide population pie, at 13%. Over the past year, such employment in the region has risen by 2,200 jobs, or +8.5%.

One field in which B.C. really does grab the spotlight, though, is in 'motion picture and sound recording' jobs. Its share of the national total is currently 18%. Only Ontario, with a surprisingly expansive 48%, and Quebec, 26%, are doing better.

It should be broadcast, however, that whereas Canada, Ontario and Quebec have had year-over-year increases of +6.8%, +6.6% and +1.5% in entertainment jobs, B.C. has managed a bouquet-of-roses-worthy +14.8%.

Alex Carrick,
Chief Economist, ConstructConnect
www.constructconnect.com
## Leaders in Construction — Western Canada

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Leaders in Construction — Western Canada is based on the most active general contractors, October 2016 to October 2017, as defined by information contained in ConstructConnect’s database. Supplementary information was gathered through a comprehensive questionnaire sent to more than 300 construction firms across Canada. Participation in the survey process was voluntary. Gross revenues reported in questionnaire responses are included in the listings. In the absence of a response to the questionnaire, a profile was created using ConstructConnect’s project news data. To be included in the distribution of the questionnaire for the 2018 edition of Leaders, please email research.canada@constructconnect.com or call 1-800-387-0213.
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</tr>
<tr>
<td>40</td>
<td>Mark Ten Developments Ltd.</td>
<td>Vancouver BC</td>
<td><a href="http://www.marktendevolutions.com">www.marktendevolutions.com</a></td>
</tr>
<tr>
<td>41</td>
<td>Metro-Can Construction</td>
<td>Surrey BC</td>
<td><a href="http://www.metrocanconstruction.com">www.metrocanconstruction.com</a></td>
</tr>
<tr>
<td>41</td>
<td>Morisky Group of Companies</td>
<td>Regina SK</td>
<td><a href="http://www.morsky.ca">www.morsky.ca</a></td>
</tr>
<tr>
<td>42</td>
<td>NCV Industrial Inc.</td>
<td>Yellowknife NT</td>
<td><a href="http://www.ncvindustrial.com">www.ncvindustrial.com</a></td>
</tr>
<tr>
<td>42</td>
<td>Nelson River Construction Inc.</td>
<td>Winnipeg MB</td>
<td><a href="http://www.nelsonriver.com">www.nelsonriver.com</a></td>
</tr>
<tr>
<td>42</td>
<td>NorLand Limited</td>
<td>Burnaby BC</td>
<td><a href="http://www.belcontracting.com">www.belcontracting.com</a></td>
</tr>
<tr>
<td>42</td>
<td>Norson Construction LLP</td>
<td>North Vancouver BC</td>
<td><a href="http://www.norson.com">www.norson.com</a></td>
</tr>
<tr>
<td>42</td>
<td>Onni Group</td>
<td>Vancouver BC</td>
<td><a href="http://www.onni.com">www.onni.com</a></td>
</tr>
<tr>
<td>42</td>
<td>Optimus Building Corp.</td>
<td>Calgary AB</td>
<td><a href="http://www.abc.com">www.abc.com</a></td>
</tr>
<tr>
<td>43</td>
<td>Panther Constructors Ltd.</td>
<td>Vancouver BC</td>
<td><a href="http://www.panthergroup.ca">www.panthergroup.ca</a></td>
</tr>
<tr>
<td>43</td>
<td>Parkwest Projects Ltd.</td>
<td>Springfield MB</td>
<td><a href="http://www.parkwestprojects.ca">www.parkwestprojects.ca</a></td>
</tr>
<tr>
<td>43</td>
<td>PCL Construction</td>
<td>Edmonton AB</td>
<td><a href="http://www.pcl.com">www.pcl.com</a></td>
</tr>
<tr>
<td>43</td>
<td>Peak Construction Group of Companies</td>
<td>Surrey BC</td>
<td><a href="http://www.peakgrp.com">www.peakgrp.com</a></td>
</tr>
<tr>
<td>44</td>
<td>Polygon Construction Management Ltd.</td>
<td>Vancouver BC</td>
<td><a href="http://www.polyhomes.com">www.polyhomes.com</a></td>
</tr>
<tr>
<td>44</td>
<td>Pre-Con Builders</td>
<td>Oak Bluff MB</td>
<td><a href="http://www.preconbuilders.com">www.preconbuilders.com</a></td>
</tr>
<tr>
<td>44</td>
<td>Preview Builders International Inc.</td>
<td>Chilliwack BC</td>
<td><a href="http://www.previewbuilders.com">www.previewbuilders.com</a></td>
</tr>
<tr>
<td>44</td>
<td>Procon Mining &amp; Tunneling Ltd.</td>
<td>Burnaby BC</td>
<td><a href="http://www.procongroup.net">www.procongroup.net</a></td>
</tr>
<tr>
<td>44</td>
<td>Quantum Properties Inc.</td>
<td>Abbotsford BC</td>
<td><a href="http://www.quantumproperties.ca">www.quantumproperties.ca</a></td>
</tr>
<tr>
<td>44</td>
<td>Quorex Construction Services Ltd.</td>
<td>Saskatoon SK</td>
<td><a href="http://www.quorex.ca">www.quorex.ca</a></td>
</tr>
<tr>
<td>44</td>
<td>RAM Construction Inc.</td>
<td>Delta BC</td>
<td><a href="http://www.ramconst.com">www.ramconst.com</a></td>
</tr>
<tr>
<td>45</td>
<td>Scott Builders Inc.</td>
<td>Red Deer AB</td>
<td><a href="http://www.scottbuilders.com">www.scottbuilders.com</a></td>
</tr>
<tr>
<td>45</td>
<td>Scott Construction Group</td>
<td>Burnaby BC</td>
<td><a href="http://www.scottconstructiongroup.com">www.scottconstructiongroup.com</a></td>
</tr>
<tr>
<td>45</td>
<td>Solterra Group of Companies</td>
<td>Delta BC</td>
<td><a href="http://www.solterradev.com">www.solterradev.com</a></td>
</tr>
<tr>
<td>45</td>
<td>Standard General Inc. (Edmonton)</td>
<td>St. Albert AB</td>
<td><a href="http://www.standardgeneraledinmonton.ca">www.standardgeneraledinmonton.ca</a></td>
</tr>
<tr>
<td>45</td>
<td>Standard General Inc. (Calgary)</td>
<td>Calgary AB</td>
<td><a href="http://www.standardgeneralcalgary.ca">www.standardgeneralcalgary.ca</a></td>
</tr>
<tr>
<td>46</td>
<td>Statesman Group of Companies</td>
<td>Calgary AB</td>
<td><a href="http://www.statesmancorporation.com">www.statesmancorporation.com</a></td>
</tr>
<tr>
<td>46</td>
<td>Stuart Olson Inc.</td>
<td>Calgary AB</td>
<td><a href="http://www.stuartolson.com">www.stuartolson.com</a></td>
</tr>
<tr>
<td>46</td>
<td>Tiki International Inc.</td>
<td>Calgary AB</td>
<td><a href="http://www.tiki-international.com">www.tiki-international.com</a></td>
</tr>
<tr>
<td>46</td>
<td>Trotter &amp; Morton Technical Services Ltd.</td>
<td>Calgary AB</td>
<td><a href="http://www.trotterandmorton.com">www.trotterandmorton.com</a></td>
</tr>
<tr>
<td>47</td>
<td>TTM Resources Inc.</td>
<td>Vancouver BC</td>
<td><a href="http://www.ttmresources.ca">www.ttmresources.ca</a></td>
</tr>
<tr>
<td>47</td>
<td>UPA Construction Group</td>
<td>Burnaby BC</td>
<td><a href="http://www.upagroup.net">www.upagroup.net</a></td>
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<td>47</td>
<td>VanMar Constructors Inc.</td>
<td>Abbotsford BC</td>
<td><a href="http://www.vanmarconstructors.com">www.vanmarconstructors.com</a></td>
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<td>47</td>
<td>VCM Construction Ltd.</td>
<td>Saskatoon SK</td>
<td><a href="http://www.vcm.ca">www.vcm.ca</a></td>
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<tr>
<td>47</td>
<td>Ventana Construction Corp.</td>
<td>Burnaby BC</td>
<td><a href="http://www.ventanaconstruction.com">www.ventanaconstruction.com</a></td>
</tr>
<tr>
<td>48</td>
<td>Voice Construction Ltd.</td>
<td>Edmonton AB</td>
<td><a href="http://www.voiceconst.com">www.voiceconst.com</a></td>
</tr>
<tr>
<td>48</td>
<td>Wales Mclelland Construction</td>
<td>Richmond BC</td>
<td><a href="http://www.walesmclelland.com">www.walesmclelland.com</a></td>
</tr>
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<td>48</td>
<td>Ward Bros. Construction Ltd.</td>
<td>Lethbridge AB</td>
<td><a href="http://www.wardbros.net">www.wardbros.net</a></td>
</tr>
<tr>
<td>48</td>
<td>Westbank Projects Corp.</td>
<td>Vancouver BC</td>
<td><a href="http://www.westbankcorp.com">www.westbankcorp.com</a></td>
</tr>
<tr>
<td>48</td>
<td>Western Industrial Contractors Ltd.</td>
<td>Prince George BC</td>
<td><a href="http://www.wicitt.com">www.wicitt.com</a></td>
</tr>
<tr>
<td>48</td>
<td>Westridge Construction Ltd.</td>
<td>Regina SK</td>
<td><a href="http://www.westridge.ca">www.westridge.ca</a></td>
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<td>48</td>
<td>WF Botkin Construction Ltd.</td>
<td>Regina SK</td>
<td><a href="http://www.wfbotkin.ca">www.wfbotkin.ca</a></td>
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<td>48</td>
<td>Wilco Contractors Northwest Inc.</td>
<td>Edmonton AB</td>
<td><a href="http://www.wilco.ca">www.wilco.ca</a></td>
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<td>48</td>
<td>WorleyParsons Canada Services Ltd.</td>
<td>Calgary AB</td>
<td><a href="http://www.worleyparsons.com">www.worleyparsons.com</a></td>
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<td>49</td>
<td>Wright Construction Western Inc.</td>
<td>Saskatoon SK</td>
<td><a href="http://www.wrightconstruction.ca">www.wrightconstruction.ca</a></td>
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<tr>
<td>49</td>
<td>Yellowridge Construction Ltd.</td>
<td>Port Moody BC</td>
<td><a href="http://www.yellowridge.ca">www.yellowridge.ca</a></td>
</tr>
</tbody>
</table>
ABALONE CONSTRUCTION SERVICES INC.

Head Office: 15531 131 Ave Edmonton AB T5V 0A4
Tel: 780-451-3681
Fax: 780-452-1406
Email: admin@abalone-construction.com
Web: www.abalone-construction.com
Date of Incorporation: 1983
Nature of Ownership: Private
Key Personnel: Terry Chalupa, President and CEO; Randy Chalupa, VP; Dennis Lawson, VP; Industrial; Trevor Wiebe, Manager, HSE; Doug Goertz, Controller and Office Manager
Area of Expertise: Industrial, commercial and civil construction.
Corporate Profile: Abalone Construction is part of the Abalone Construction Group of Companies, which has the ability to work on union and non-union job sites as required. The company has a wide scope of experience in all aspects of dirt moving, excavating and hauling, whether it is from the fine art to landscaping and grading of a golf course to industrial earth moving. Abalone is an environmentally friendly company and is committed to providing environmentally friendly service. The firm does its own estimating and bidding with its own personnel doing the pre-tender site inspections, take-off from the engineered drawings and bidding proposals.
Major Projects: 56th Avenue Sewer Trelise, Edmonton AB.

ACCIÓN INFRATRUCTURA CANADA INC.

Head Office: 2000-595 Burrard St Vancouver BC V7X 1J1
Tel: 604-622-6550
Fax: 604-687-6088
Email: info@accionacanada.ca
Web: www.accionacanada.ca
Branch Office: Vancouver, BC; Calgary, AB; Toronto, ON; Montreal, QC.
Date of Incorporation: 2003
Nature of Ownership: Private
Key Personnel: Darren Sokoloski, President and Country Director; Pablo Alvarez, Country Director (Acciona Service); Gonzalo Mengotti, Managing Director, Concessions; David Hermans, Director, Business Development (Acciona Energy); Mark Mulvihill, VP, Business Development; Keyla Jimenez, Business Development Manager
Area of Expertise: P3’s, construction of civil works and institutional buildings.
Corporate Profile: ACCIONA is a global leader in sustainable solutions for infrastructure and renewable energy projects. Its expertise covers the entire value chain from research and development and design to the construction, operation and maintenance of projects. ACCIONA is present in more than 30 countries, where its business activities seek to contribute to the economic and social progress of the communities in which it operates. ACCIONA aims to lead the transition to a low-carbon economy by investing in innovation and adopting processes and quality standards that optimise the use of resources and protect the environment in all its business activities.
Major Projects: Lions Gate Secondary Wastewater Treatment Plant Project, North Vancouver BC.

ALLAN CONSTRUCTION

Head Office: 317 103 St E Saskatoon SK S7N 1Y9
Tel: 306-477-5520
Fax: 306-477-5521
Email: info@allanconstruction.ca
Web: www.allanconstruction.ca
Date of Incorporation: 1992
Nature of Ownership: Private
Key Personnel: Monte Allan, President
Area of Expertise: Commercial, industrial and heavy civil.
Corporate Profile: Holding a Certificate of Recognition (COR) from the Saskatchewan Construction Safety Association, Allan Construction is a safety certified general contractor serving the Prairie provinces. The company is a leader in many different aspects of the industrial, commercial, institutional and residential construction industries, including green construction. Its team of Gold Seal-accredited project managers, journeyman carpenters and equipment operators handle all elements of design-build, project management, pre-engineered buildings, concrete forming and finishing, excavations and earthmoving, pipeline installation, electrical service corridors and municipal waterworks.

AMACON MANAGEMENT SERVICES CORP.

Head Office: 500-856 Homer St Vancouver BC V6B 2W5
Tel: 604-602-7700
Fax: 604-602-7110
Email: reception@amacon.com
Web: www.amacon.com
Branch Office: Toronto, ON; Grandin, AB.
Date of Incorporation: 1959
Nature of Ownership: Private
Key Personnel: Donato De Cotis, VP and Principal; Teresa Sutherland, Principal; Lilianna De Cotis, Principal; Luca De Cotis, Principal; Marcello De Cotis, President; Bob Cabral, COO
Area of Expertise: High-rise residential and commercial development.
Corporate Profile: Amacon is one of Canada’s foremost real estate development, construction and property management firms. The firm controls all aspects of the development process including; site acquisition; project design and development; construction; customer service and marketing and sales.
Major Projects: The Dawson Mixed-Use Development, Burnaby BC; Glenlyon Parkway Mixed-Use Development, Burnaby BC.

AMAN BUILDERS INC.

Head Office: 244-2301 Premier Way Sherwood Park AB T8H 2C1
Tel: 780-449-5825
Fax: 780-467-3513
Email: info@amabuilders.ca
Web: www.amabuilders.ca
Branch Office: Calgary, AB.
Date of Incorporation: 1950
Nature of Ownership: Private
Key Personnel: Shiraz Jiwani, Founder; Faizal Jiwani, President; Matthew Pike, Controller; Tyson Hippe, VP
Area of Expertise: Institutional, commercial and light industrial.
Corporate Profile: Aman Builders Inc is a local leader in general contracting, construction management and design-build services for a wide variety of projects, including: educational projects; hospitals; recreation centres; hotels; offices; residential condominiums; warehouses; commercial building and auto dealerships. Projects vary in value from $2 million to $125 million. Aman is currently a member of Built Green and Canada Green Building and has a LEED accredited professional on staff.
Major Projects: St. Joseph Replacement School, Whitecourt AB.

ARNASON INDUSTRIES LTD.

Head Office: 9094E PTH 101 NSR, Rosser Winnipeg MB R3C 2E6
Tel: 204-633-2567
Fax: 204-694-5622
Email: jackie@arnason.ca
Web: www.arnasons.ca
Date of Incorporation: 1976
Nature of Ownership: Private
Key Personnel: Brett Arnason, President; Barry Arnason, VP
Area of Expertise: Sewers, watermains, water treatment plants and related structures construction.
Corporate Profile: Arnason Industries Ltd. is a family-owned business that delivers engineering construction services throughout Manitoba.
Major Projects: Island Lake Airport Equipment Storage Shed, Island Lake MB; Melita Water Treatment Plant Pump, Melita MB.

ASL PAVING LTD.

Head Office: 1840 Ontario Ave Saskatoon SK S7K 1T4
Tel: 306-652-5525
Fax: 306-665-0087
Email: sales@aslpaving.ca
Web: www.aslpaving.ca
Branch Office: Lloydminster, SK; Regina, SK.
Date of Incorporation: 1985
Nature of Ownership: Private
Key Personnel: David Paslawski, President; James Fraser, VP; Bill Kruining, GM, Lloydminster; Zenon Lysak, GM, Regina; Drew Mitchell, GM, Saskatoon
Area of Expertise: Road construction, commercial, industrial paving, refinery and heavy equipment.
Corporate Profile: ASL Paving Ltd. provides road building and commercial paving services to cities, towns and government agencies across Saskatchewan, with a focus on commercial paving work. Its services include: urban and rural municipality roads and
streets; commercial paving (housing subdivisions, parking lots, access roads, manufacturing plants, school lots, etc.); concrete (curbs, sidewalks and islands); site preparation (earthwork, sewers and utilities); inspections; maintenance; and repairs. ASL Paving also supplies asphalt hotmix, asphalt coldmix, recycled asphalt products and specialty aggregate to its commercial and industrial customers. The firm has four hot mix asphalt plants located throughout Saskatchewan.  

**Major Projects:** Township Road 494, Maidstone SK; 2016 West Resurfacing and UTO, Saskatoon SK; 2016 Street Improvement Program, Lloydminster SK; 2016 Collector Road Resurfacing, Saskatoon SK; Wanuskewin Road, 51 Street and Diefenbaker Drive, 22 Street Intersection, Saskatoon SK.

**Corporate Profile:** Axiom Builders, a third-generation, family-owned business, provides large scale general contractor and construction services in concrete work, carpentry and industrial subcontracting.  

**Key Personnel:** Gord Broda, President  

**Nature of Ownership:** Private  

**Major Projects:** The Creek Buildings 3 and 4, Vancouver BC; Voda Condominium, Vancouver BC; Safeway, Coquitlam BC.

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**ASSURED DEVELOPMENTS LTD.**  

**Head Office:**  
2028-10 St NW  
Calgary AB T2M 3M2  
Tel: 403-282-7120  
Fax: 403-282-4080  
Email: info@assuredhomes.com  
Web: www.assuredhomes.com  
**Date of Incorporation:** 1987  
**Nature of Ownership:** Private  
**Key Personnel:**  
Eugene W Fabro, President and CEO; Ashif Dhalla, VP and CFO  
**Area of Expertise:** Multi-family, single family and recreational properties.  
**Corporate Profile:** Assured Developments focuses on three key market segments in Alberta: single-family homes, multi-family residences and recreational properties. Projects include single-family homes in some of Calgary’s most prestigious new communities, the revitalization of some of Calgary’s oldest communities with the development of in-fill houses and townhomes, Three Sisters Mountain Village and Blackstone Mountain Lodge in Canmore. Assured Developments commits itself to developing exceptional living spaces and environmentally responsible design by using built green technologies.

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**BOCKSTAEL CONSTRUCTION LTD.**  

**Head Office:**  
200-100 Paquin Rd  
Winnipeg MB R2J 3V4  
Tel: 204-233-7135  
Fax: 204-231-0979  
Email: bcladmin@bockstael.com  
Web: www.bockstael.com  
**Date of Incorporation:** 1912  
**Nature of Ownership:** Private  
**Key Personnel:**  
John Bockstael, President and CEO; Dan Bockstael, Director, Pre-construction; Nick Bockstael, Director, Project Delivery; Carmine Militano, Sr. VP  
**Area of Expertise:** Institutional, commercial and industrial sectors.  
**Corporate Profile:** Bockstael Construction, a third-generation, family-owned business, provides general contracting, construction management and design-build services to industrial, commercial, healthcare and institutional sectors mainly in Manitoba. Its trained team in green building technology includes LEED accredited professionals. The technical expertise of the staff and its ability to provide self-performed field services in concrete work, carpentry and selective demolition allow the company to deliver better control of the schedule and higher quality standard to its clients.

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**BOSA CONSTRUCTION INC.**  

**Head Office:**  
1001-838 W Hastings  
Vancouver BC V6C 0A6  
Tel: 604-299-1363  
Fax: 604-299-6460  
Email: info@bosaconstruction.com  
Web: www.bosaconstruction.com  
**Date of Incorporation:** 1988  
**Nature of Ownership:** Private  
**Key Personnel:**  
Robert Bosa, President  
**Area of Expertise:** Residential towers, commercial complexes, office towers, hotels and institutional.  
**Corporate Profile:** Bosa Construction, a general contracting and formwork company, serves select clients with projects based in the Vancouver area. Bosa Construction’s major projects include the completion of hotels, residential high-rises, theaters, mixed-use developments, and commercial buildings.

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**BORDER PAVING LTD.**  

**Head Office:**  
6711-Golden West Ave  
Red Deer AB T4P 1A7  
Tel: 403-343-1177  
Fax: 403-346-9690  
Email: asphalt@borderpaving.com  
Web: www.borderpaving.com  
**Date of Incorporation:** 1955  
**Nature of Ownership:** Private  
**Key Personnel:** Vic Walls, CEO  
**Area of Expertise:** Highways, commercial, industrial, recreational & residential.  
**Corporate Profile:** Border Paving Ltd., a family-owned and managed company, provides asphalt paving services in Alberta. The company also has a highway division, as well as a fleet of over 100 trucks.  

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**CANADA CONSTRUCTION LTD.**  

**Head Office:**  
5720-4th St SE  
Calgary AB T2H 1K7  
Tel: 403-289-1117  
Fax: 403-289-4004  
Email: info@cana.ca  
Web: www.cana.ca  
**Date of Incorporation:** 1942  
**Nature of Ownership:** Private
CARMACKS ENTERPRISES LTD.

Key Personnel:
John Simpson, Chairman, Owner and CEO; Fabrizio Carinelli, President; Shawn Belecki, COO; Christie Simpson, VP; Kim Connell, VP, Construction Strategies; Roger Boscher, VP, Finance

Area of Expertise: Commercial and industrial.

Corporate Profile: Family-owned and operated, the Cana Group of Companies is comprised of Cana Construction, Cana Utilities (infrastructure and utility construction), Cana High Voltage and Shepard Development Corporation (commercial, retail and industrial land development). In addition to construction management, Cana Construction has the versatility to provide services under stipulated lump-sum contracts, fixed-fee contracts, design-build services and project management services. Some of Alberta’s major construction projects are part of the company’s portfolio including the Saddledome, the Rockyview Hospital and the Calgary Court Centre. The Cana Group of Companies became a platinum member of the 50 Best Managed Companies in Canada in 2008.

CAVAN CONTRACTORS LTD.

Head Office:
3722 91 St
Edmonton AB T6E 5M3
Tel: 780-462-5311
Fax: 780-461-3293
Email: cavan@cavancontractors.com
Web: www.cavancontractors.com
Date of Incorporation: 1970
Nature of Ownership: Private
Key Personnel:
Cal Phare, President
Area of Expertise: Institutional and commercial.

Corporate Profile: Cavan Contractors Ltd. is a general contractor performing in general contracting, design-build and construction management throughout Alberta, Northwest Territories and Saskatchewan. Key projects include the World Student Games facilities, the hospital replacement program in Alberta and the School Modernizations and Upgrading in the province of Alberta.

CENTRON GROUP OF COMPANIES

Head Office:
104 8826 Blackfoot Trail SE
Calgary AB T2J 3J1
Tel: 403-252-1120
Fax: 403-255-8525
Email: info@centrongroup.com
Web: www.centrongroup.com
Date of Incorporation: 1984
Nature of Ownership: Private
Key Personnel:
Bob Harris, CEO; Cole Harris, President and COO; Wayne Benz, President, Centron Construction Group; Don Avant, VP and CFO; Richard Heine, P. Eng., EVP; Michael Anderson, Sr. VP, Development & Leasing
Area of Expertise: Industrial, commercial, multi-family residential (high rise and low rise), hotels, office buildings (high rise and low rise) and industrial warehousing.

Corporate Profile: Centron Group of Companies is a leading western Canada contractor and developer of prime commercial, industrial and multi-family real estate.

Major Projects:
- Place Ten Towers, Calgary, AB; SALT Crane Program Building, Calgary, AB; Eagle Ridge Shopping Centre, Fort McMurray, AB; Comox Mall, Comox, BC; Village Centre Amenity Building, Calgary, AB; Westman Village Senior’s Building, Calgary, AB; Chinook 58 Office Park, Calgary, AB; Accessibility Housing Residences, Calgary, AB; Hull Services PTP Building, Calgary, AB; Catalyst Luxury Apartment Building, Calgary, AB.

CLARK BUILDERS

Head Office:
104 8826 Blackfoot Trail SE
Calgary AB T2J 3J1
Tel: 403-252-1120
Fax: 403-255-8525
Email: info@centrongroup.com
Web: www.centrongroup.com
Date of Incorporation: 1984
Nature of Ownership: Private
Key Personnel:
Bob Harris, CEO; Cole Harris, President and COO; Wayne Benz, President, Centron Construction Group; Don Avant, VP and CFO; Richard Heine, P. Eng., EVP; Michael Anderson, Sr. VP, Development & Leasing
Area of Expertise: Industrial, commercial, multi-family residential (high rise and low rise), hotels, office buildings (high rise and low rise) and industrial warehousing.

Corporate Profile: Clark Builders is one of Western Canada’s leading construction management firms providing construction management, design-build, stipulated price, construction advice, project management and logistics services. The company builds commercial, high-rise residential, institutional, recreational, industrial and engineering structures primarily in Western and Northern Canada, as well as China, Russia, Japan and the United States. Its operations range from $200,000 institutional, commercial or industrial renovations to projects up to and beyond $200 million. The company is recognized as one of the 50 Best Employers in Canada and ranked among Canada’s 50 Best Managed Companies.

Major Projects:
- Stanton Territorial Hospital, Yellowknife NT; NAFT Centre for Applied Technologies, Edmonton AB; Red Deer College Centre for Health Wellness and Sport, Red Deer AB; NAFT Productivity and Innovation Centre, Edmonton AB; Grand Villa Casino, Edmonton AB.
COMMONWEALTH CONSTRUCTION COMPANY LTD.

Head Office: 2100-4720 Kingsway Burnaby BC V5H 4N2
Tel: 604-684-3282 Fax: 604-684-3292
Email: Earl.Collins@ch2m.com
Web: www.ch2m.com/corporate/worldwide/canada.asp

Branch Office: Barrie, ON; Calgary, AB; Edmonton, AB; Kamloops, BC; Kitchener, ON; Ottawa, ON; Toronto, ON; Winnipeg, MB.

Date of Incorporation: 1907

Nature of Ownership: Private

Key Personnel: Lou Riccoboni, Director, Government & Corporate Affairs

Area of Expertise: Project management, construction management, specific trades contracting, general contracting and design-build contracting.

Corporate Profile: Commonwealth Construction Company Ltd. is a full-service industrial construction company committed to providing cost-effective, quality solutions for clients investing in greenfield facilities, plant upgrades or turnarounds. Its services include project management, construction management, trade specific contracting, general contracting and design-build contracting. Commonwealth performs civil, structural, mechanical, piping, electrical, instrumentation and process control projects. The company’s primary focus is the resource development sector and the construction of oil and gas facilities, chemical and petrochemical facilities, power generation plants, bulk material processing plants, pulp and paper mills, mineral processing plants and general manufacturing facilities. Commonwealth is part of CH2M HILL, a global full-service consulting, design, construction and operations firm.

CONCORD PROJECTS LTD.

Head Office: 200-1277 Henderson Hwy Winnipeg MB R2G 1M3
Tel: 204-339-1651 Fax: 204-339-0146
Email: info@concordprojects.com
Web: www.concordprojects.com

Date of Incorporation: 1978

Nature of Ownership: Private

Key Personnel: Ted Paetkau, P. Eng., CEO; Nolan Ploegman, MBA, President, Project Development; Will Slota, CET, GSC, President and GM; Dan Gauthier, GSC, CEC, Sr. VP, Project Development; Harald Schulz, Sr. VP, Project Development; Pierre Laurin, GSC, Sr. VP, Construction

Area of Expertise: Multi-family residential, high-tech pharmaceutical, industrial, manufacturing, commercial and retail facilities.

Corporate Profile: Concord Projects Ltd. is a respected contractor with expertise in all areas of general contracting, construction management, project co-ordination and engineering. Concord Projects operates in Winnipeg, rural Manitoba, Northwestern Ontario, Saskatchewan and Alberta managing high-tech pharmaceutical, industrial, manufacturing, commercial and retail facilities, as well as churches, community arenas and apartment-condominium projects. This encompasses new facilities, building additions, retrofits and tenant improvements.

Major Projects: JMax Collision and Glass, Winnipeg MB; Brandon Avenue Co-Operative Housing, Brandon MB; New Audi Dealership, Winnipeg MB; Old Grace Affordable Housing, Phase 1, Winnipeg MB.

CRESSEY DEVELOPMENT GROUP

Head Office: 200-555 West 8 Ave Vancouver BC V5Z 1C6
Tel: 604-683-1256 Fax: 604-683-7690
Email: info@cressey.com
Web: www.cressey.com

Date of Incorporation: 1969

Nature of Ownership: Private

Key Personnel: Norman Cressey, Chairman; Scott Cressey, President; Hani Lammam, EVP; Jason Turcotte, VP, Development; Chris Turcotte, VP, Construction

Area of Expertise: Residential and commercial.

Corporate Profile: Cressey Development Corp. is a privately owned, fully integrated project development, construction, marketing and property management company with numerous awards for achievements in design, construction and marketing. The company is a leader in the industry with more than 200 development projects completed, including many thousands of residential and commercial spaces. Primarily focused in the area of multi-family residential development within Metro Vancouver region, Cressey’s activities currently range from retail, office and hotel to industrial and mixed-use projects in variety of geographic markets throughout British Columbia, Alberta and Washington state. Cressey is also an industry leader in the adoption of green home building techniques, producing energy efficient homes and in the use of environmentally progressive features and appliances in their projects.

Major Projects: Sterling Mixed-Use Development, Vancouver BC

DARWIN CONSTRUCTION (CANADA) LTD.

Head Office: 404-197 Forester St North Vancouver BC V7H 0A6
Tel: 604-929-7944 Fax: 604-929-5475
Email: info@darwin.ca
Web: www.darwinconstruction.ca

Branch Office: Los Angeles, CA.

Date of Incorporation: 1987

Nature of Ownership: Private

Key Personnel: David Webbe, Founder and CEO; Oliver Webbe, President; David Jacobson, EVP, Development; Rod Gabel, VP, Construction

Gross Revenue: $170 mil

Area of Expertise: Office and commercial development, shopping centres, retail centres, high-rise and low-rise residential, educational, healthcare, community service and recreational facilities.

Corporate Profile: Darwin Construction (Canada) Ltd. is a division of the Darwin Group of Companies operating in Western Canada and the United States. Darwin is a diverse builder with extensive experience in office and commercial developments, shopping centres, retail centres, high-rise and low-rise residential, educational, healthcare, community service and recreational facilities. The company comprises three areas of expertise: general contracting, construction management and special projects services for both the public and private sectors. As one of the leading general contracting companies in western Canada, Darwin offers a wide range of in-house services including: conceptual estimating; cost value analysis; scheduling and all types of construction. Its team provides construction management and design-build services that include pre-construction (design and budget pricing), construction and post construction. Its special projects division specializes in tenant improvement, tenant fit-up, minor construction and renovation project, with a capacity to manage green projects.

DAWSON WALLACE CONSTRUCTION LTD.

Head Office: 4611 Eleniak Rd Edmonton AB T6B 2N1
Tel: 780-466-8700 Fax: 780-466-9613
Email: info@dawsonwallace.com
Web: www.dawsonwallace.com

Branch Office: Calgary, AB.

Date of Incorporation: 1987

Nature of Ownership: Private

Key Personnel: Peter Dawson, P. Eng., Principal; Myron Grunsky, Principal, Calgary; Wayne Wallace, P. Eng., Principal; Leroy Grunsky, Principal

Gross Revenue: $170 mil

Area of Expertise: Light industrial, office buildings, institutional, retail, shopping centres, financial institutions, grocery stores and restaurants.

Corporate Profile: Dawson Wallace Construction is a General Contractor providing Construction Management services throughout the western provinces from offices in Edmonton, Calgary and Lethbridge.

Major Projects: Strachan Corner, Medicine Hat AB; West Lethbridge Middle School, Lethbridge AB; Alberta Gaming & Liquor Commission Warehouse, St. Albert AB; Plaza 167, Edmonton AB; Griesbach Village, Phase 2, Edmonton AB; Railton Lands, Grande Prairie AB.

DEGELDER GROUP

Head Office: 100-1455 W Georgia St Vancouver BC V6G 2T3
Tel: 604-688-1515 Fax: 604-688-8083
Email: degelder@telus.net
Web: www.degeldergoup.com

Branch Office: Burnaby, BC; New Westminster, BC.

Date of Incorporation: 1982

Nature of Ownership: Private

Key Personnel: Michael Degelder, President; Patricia Degelder, VP, Administration and GM

Area of Expertise: Commercial, industrial and residential.
Corporate Profile: Degelder Construction Co. (2010) Ltd. is a general contractor and property developer operating in British Columbia and beyond. The firm provides a wide range of construction management and design-build services, overseeing complex development projects from initial concept through final completion. Degelder manages the construction and development of many buildings, including The Presidio in Stanley Park, Paloma in Richmond, Plaza 88 Developments in New Westminster, and numerous buildings in Seattle, Victoria and other cities. The company’s portfolio includes completion of more than five million square feet of high residential, commercial and institutional buildings.

Major Projects: Plaza 88, Phase 4 Vancouver BC.

DELNOR CONSTRUCTION LTD.
Head Office: 3609-74 Ave Edmonton AB T6B 2T7 Tel: 780-469-1304 Fax: 780-466-0798 Email: delnor@delnor.ca Web: www.delnor.ca

Branch Office: Calgary AB Date of Incorporation: 1983 Nature of Ownership: Private Key Personnel: Ed Cyranekiwicz, Principal; Ron Hinz, Principal; Glen Cyranekiwicz, CEO, Principal; Joel Ramer, CFO Gross Revenue: $ 772 ml Area of Expertise: Commercial construction and renovations, general contracting and construction management.

Corporate Profile: Delnor Construction provides professional commercial construction services, including general contracting, construction management and design-build services in a variety of markets in Alberta. Through positive relationships and a team-centered approach, Delnor works with clients to provide best value construction solutions which results in the majority of work undertaken with repeat clients. In 2016 Delnor received the Venture 2016 Contractor of the Year Award in the category of General Contractor $50 to $250M.

Major Projects: ATB Financial Consolidation; Kaye Clinic Northern Alberta Urology Centre; Medical Examiners Expansion; Cranston School; East Wheatland School; Misericordia Hospital Restoration; Louis St. Lauren School Modernization; University of Alberta Chemistry and Biosciences Renovations; Chinese Alliance Church; Fort McMurray Comp High School.

DEVITT & FORAND CONTRACTORS INC.
Head Office: 5716 Burbank Cr SE Calgary AB T2H 126 Tel: 403-255-8565 Fax: 403-255-8501 Email: info@devitt-forand.com Web: www.devitt-forand.com Date of Incorporation: 1964 Nature of Ownership: Private Key Personnel: Brenda Brunette, President, CFO; Blake Brunette, VP Gross Revenue: $ 30 ml Area of Expertise: Pre-construction, construction management, institutional, industrial, residential/multi-tenant, commercial/retail, renovation/restoration, pre-engineered buildings.

Corporate Profile: Devitt & Forand Contractors Inc. is a southern Alberta construction company. From concept to completion, Devitt & Forand’s portfolio of services range from construction management and project management to lump sum and design-build. Its team is experienced in all processes relating to new builds, additions or renovations. Devitt & Forand recognizes and embraces the move to sustainable design utilizing the LEED rating system. Thanks to its LEED professionals, the company delivers projects that incorporate green building materials, lighting retrofits, employee energy awareness programs and risk management.

Major Projects: Science Lab Renovation, Lester B Pearson High School, Calgary AB; Wastewater Treatment Plant Roof Access Stairs; Calgary AB; Mobile Command Vehicle (MCV) Temporary Structure, Calgary AB.

DURWEST CONSTRUCTION MANAGEMENT LTD.
Head Office: 4400 Chatterton Way Victoria BC V8X 5J2 Tel: 250-881-7878 Fax: 250-881-7333 Email: durwest@durwest.com Web: www.durwest.com Date of Incorporation: 1983 Nature of Ownership: Private Key Personnel: Darcy Kray, President; Carl Novak, VP; Devon Kray, Business Development & PM; Taylor Holmes, PM; Rhys Holmes, Superintendent Gross Revenue: $ 26 ml Area of Expertise: Project and construction management for large commercial, residential and institutional buildings.

Corporate Profile: Durwest Construction Management Ltd. specializes in the management of mid to large-scale multi-unit residential, industrial and institutional projects from concept to completion. The firm provides project and construction management services primarily on Victoria Island, with some involvement in projects elsewhere in British Columbia.

Major Projects: Royal Roads University, Centre for Environmental Science and International Partnership; Trillum Westshore Village; Nanaimo Airport Terminal Building Expansion; St. Andrew’s High School Expansion & Seismic Upgrade; Victoria International Airport, Lower Holtroom Expansion.

DW BUILDERS
Head Office: 102-925 Laval Cres Kamloops BC V2C 5P4 Tel: 250-372-5516 Fax: 250-372-5179 Email: info@dwbbuilders.ca Web: www.dwbbuilders.ca Date of Incorporation: 1980 Nature of Ownership: Private Key Personnel: Doug Wittal, President; Glenn Matus, CA, Controller; Mark Poulson, VP

Area of Expertise: Road construction and underground utilities construction.

Corporate Profile: E. Construction is one of Western Canada’s largest paving contractors operating throughout Alberta and the Northwest Territories. The company specializes in providing the following services: highway paving and rehabilitation; airport and municipal paving, as well as base course; aggregate supply; underground utilities construction; industrial and residential site development; warm mix asphalt; and design-build and design-build maintain services. The company performs base gravel, soil cement, lime stabilization, concrete sidewalks, curbs and gutters, and underground services for the municipal road building and reconstruction markets. In addition, E. Construction has five divisions: Highways, West, North, East and Northwest, as well as a repair shop and fabrication facility located in Edmonton.

ELAN CONSTRUCTION LTD.
Head Office: 10130 21 St NW Edmonton AB T6P 1W7 Tel: 780-467-7701 Fax: 780-467-8384 Email: edmontonoffice.contact@ecld.ca Web: www.ecld.ca

Branch Office: Fort McMurray, AB; Peace River, AB; Slave Lake, AB; Cold Lake, AB; Lloydminster, AB; Yellowknife, NT.

Date of Incorporation: 1954 Nature of Ownership: Private Key Personnel: D.K. (Douglas) Ellert, President and GM; Jeff Resnick, Controller; Daryl Zaharichuck, VP, Operations; Dave Manchakowski, VP, Finance

Area of Expertise: Road construction and underground utilities construction.

Corporate Profile: Elan Construction Ltd. is a general contractor and property developer operating in British Columbia and beyond. The firm provides a wide range of construction management and design-build services, overseeing complex development projects from initial concept through final completion. Elan manages the construction and development of many buildings, including The Presidio in Stanley Park, Paloma in Richmond, Plaza 88 Developments in New Westminster, and numerous buildings in Seattle, Victoria and other cities. The company’s portfolio includes completion of more than five million square feet of high residential, commercial and institutional buildings.

Major Projects: Cranston School; East Wheatland School; Fort McMurray Comp High School.
Nature of Ownership: Private

Key Personnel:
Todd Poulsen CET, GSC, VP; Gregg W. Aicken CET, GSC, President; Trevor Poulsen, VP

Area of Expertise: Commercial, institutional, light industrial and pre-engineered building systems.

Corporate Profile: Elan Construction Ltd. offers general contracting, design-build contracting, project management, in-house preliminary planning and budgeting, turn-key services and construction scheduling. As one of Canada’s largest Butler dealers, Elan’s award-winning designs, product development and consistent performance are setting the pace for the industry. The company has great experience in the design and erection of Butler buildings and is one of the few general contractors who maintain its own steel crews. These buildings are ideally suited for distribution and warehouse facilities, aircraft hangars, recreational facilities, self-storage facilities and manufacturing plants with crane bearing requirements. In addition, Elan is one of Costco Wholesale’s busiest general and metal building contractors, with warehouses and remodel work completed on a 110-day construction schedule throughout Canada and the United States. Elan Construction is incorporated in Alberta with extra registrations in British Columbia, Saskatchewan, Manitoba and Ontario.

Major Projects: Cooper’s Town Pomenade, Airdrie AB; Save-On-Foods Grocery Store, Winnipeg MB; Save-On-Foods, St James St, Winnipeg MB.

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EMCON SERVICES INC.

Head Office:
1121 McFarlane Way
Merritt BC V1K 1B9
Tel: 250-378-4176
Fax: 250-378-4106
Email: emcon1@emconservices.ca
Web: www.emconservices.org

Branch Office: Grand Forks, BC; Cumberland, BC; Parksville, BC; Quesnel, BC; Revelstoke, BC; Fort Nelson, BC; District of West Kelowna, BC; Dryden, ON.

Date of Incorporation: 1988

Nature of Ownership: Private

Key Personnel:
Frank Rizzardo, President; Shane Jarvie, Comptroller; John Andrushko, Division Manager; Justin Burgers,
Division Manager: Derek Thur, Division Manager; Ken Lawson, Division Manager; Dustin Khadikin, PM

**Gross Revenue:** $112 mil

**Area of Expertise:** Highway maintenance, bridge construction and equipment hauling.

**Corporate Profile:** Emcon Services is a leading company engaged in highway maintenance business and operates in British Columbia and Ontario. Emcon provides consulting services to owners, as well as consortia in the 3P environment. They have provided numerous peer reviews to RFP proposals as well as participated in 3P submissions. Their trained staff is experienced at planning and managing all aspects of highway asset. Emcon is one of a very few contractors with specialized equipment for under bridge inspection. They have successfully extended this service to dam structures in Metro Vancouver and the Ontario Ministry of Transportation area maintenance.

**Farmers Construction Ltd.**

**Head Office:** 360 Harbour Rd
Victoria BC V9A 3S1

**Tel:** 250-388-5121
**Fax:** 250-388-9324

**Email:** farmer@farmer-ltd.com

**Web:** www.farmer-ltd.com

**Date of Incorporation:** 1951

**Nature of Ownership:** Private

**Key Personnel:**
- Gerrit Vink, President
- Chris Fillmore, P. Eng, President
- Cindy Martel, Controller
- Robert Gomizelj, VP Estimating
- Jeff Fillmore, B.Com., PM & VP

**Gross Revenue:** $124 mil

**Area of Expertise:** Commercial, industrial and institutional.

**Corporate Profile:** Fillmore Construction is a general construction company providing a complete range of project management, construction management, design-build and general contracting services to its commercial, industrial and institutional clients. The company participates in LEED initiatives with accredited LEED professionals on staff. In 2017, Fillmore Construction was recognized as one of Canada's Best Managed Companies and as one of Alberta's 70 best employers.

**Major Projects:**
- Wetaskiwin High School Modernization; Grande Prairie K-6 Public School; U-Store-It St. Albert Self Storage; Sherwood Park Toyota Renovation and Expansion; Bezanson Regional Community Center; Sobey's Lawson Height Mall New Ti; The Shores Retail and Rental Apartment Complex; New Horizon K-6 School Modernization; Roadway, Retail and Office Complex; Wetaskiwin Seniors Facility.

**Fillmore Construction**

**Head Office:**
9114-34A Ave.
Edmonton AB T6E 5P4

**Tel:** 780-430-0005
**Fax:** 780-437-3998

**Email:** cmartel@fcmi.net

**Web:** www.fillmoreconstruction.com

**Branch Office:** Edmonton, AB.

**Date of Incorporation:** 1991

**Nature of Ownership:** Private

**Key Personnel:**
- Chris Fillmore, P. Eng, President
- Cindy Martel, Controller
- Robert Gomizelj, VP Estimating
- Jeff Fillmore, B.Com., PM & VP

**Gross Revenue:** $1,200 mil

**Area of Expertise:** Airport, rail, bridges, highways, transmission lines, tunnels, water, wastewater and pavement repair.

**Corporate Profile:** Flatiron Constructors Canada Limited is the Canadian division of Flatiron Construction Corporation (a subsidiary of HOCHTIEF) created in 1947 and headquartered in Colorado. It operates across the United States and Canada under six divisions: Canadian Division, Western Division, Central Division, Southeast Division, Large Projects Division and E.E. Cruz for Northeast operations. Flatiron's Canadian Division focuses on operations in British Columbia, Alberta, Quebec and Manitoba, as well as large projects across Canada. Flatiron is the recipient of the 2015 First Place Safety Excellence Award by AGC San Diego and the Gold Excellence in Partnering Award (projects greater than $50 million category) in 2015 for Arboleda Freeway Project, California.

**Major Projects:**
- New Champlain Bridge Corridor Project; Red Deer Interchange; Ruskim Dam; Manitoba PTH 59N; Northeast Anthony Henday Drive; Athabaska River Bridge; Northwest Anthony Henday Drive; Port Mann Hwy 1; Circle Drive; Kicking Horse Canyon.

**Fluor Canada Ltd.**

**Head Office:**
55 Sunpark Plaza SE
Calgary AB T2X 3R4

**Tel:** 403-537-4000
**Fax:** 403-537-4222

**Web:** www.fluor.com

**Branch Office:** Calgary, AB; Vancouver, BC.

**Date of Incorporation:** 1949

**Nature of Ownership:** Public

**Key Personnel:**
- David Seaton, Chairman and CEO;
- Biggs C. Porter, EVP and CFO;
- Peter Hatcher, Executive Director, Project Operations;
- Vasea Navaratnam, VP; Mining & Metals Operations Vancouver;
- Nicole Davies, GM, Business Development & Sales – Energy & Chemicals;
- Simon Nottingham, GM, Canada

**Area of Expertise:** Oil and gas, mining and metals, industrial, infrastructure, power, maintenance, modification and asset integrity.

**Corporate Profile:** Fluor Corporation is a global engineering, procurement, fabrication, construction and maintenance company that designs, builds and maintains capital-efficient facilities for its clients on six continents. For more than a century, Fluor has been delivering innovative and integrated solutions across the globe. With headquarters in Irving, Texas, Fluor ranks 155 on the FORTUNE 500 list with revenue of $18.1 billion in 2015 and has more than 60,000 employees worldwide.

**FWS Group of Companies**

**Head Office:**
275 Commerce Dr
Winnipeg MB R3P 1B3

**Tel:** 204-487-2500

**Fax:** 204-487-2900

**Email:** info@fwsgroup.com

**Web:** www.fwsgroup.com

**Branch Office:**
- Calgary, AB; Burnaby, BC; Saskatoon, SK; Fargo, ND, USA.

**Date of Incorporation:** 1953

**Nature of Ownership:** Private

**Key Personnel:**
- Brent Clegg, P. Eng., President & CEO;
- Troy Valgardson, VP, Finance and CFO;
- George Depres, VP & CSO; Naomi Gregoire, Controller

**Area of Expertise:** Industrial design-build, senior housing, multi-family housing and wastewater management.

**Corporate Profile:** FWS Group of Companies is one of Western Canada's leading construction companies. It specializes in the design and construction of inland grain terminals, industrial process facilities, above-ground mining infrastructure (including head frames), malt plants and feed mills, industrial warehouses, seniors' housing, office buildings, shopping centres, restaurants, institutional facilities, real estate development and environmental projects across Canada and internationally. Though design-build construction is the company's core business, FWS's evolution now involves pioneering a wide range of project development approaches that include various forms of construction management and real estate development agreements. Its growth over the year results in a group that includes four corporate entities: commercial, industrial, technologies and resort communities.

**Major Projects:**
- Richardson Oilseed, Canola Processing Plant, Lethbridge AB.
**GREYBACK CONSTRUCTION LTD.**

**Head Office:**
402 Warren Ave E
Penticton BC V2A 3M2

**Tel:** 250-493-7972
**Fax:** 250-493-7255

**Email:** info@greyback.com
**Web:** www.greyback.com

**Date of Incorporation:** 1983
**Nature of Ownership:** Private
**Key Personnel:**
- Larry Kenyon, President; Beverley Mehrer, Controller; Matthew Kenyon, GM; Bobby Shauer, Safety Manager and HR; Craig Donoghue, Business Development and Marketing

**Area of Expertise:** Commercial, industrial, institutional, hospitality and tourism and residential.

**Corporate Profile:** Greyback Construction Ltd. is a leading general contracting firm offering general contracting, construction, management, design-build, concrete formwork and other construction services, operating throughout British Columbia and remote northern locations. With over thirty years of experience, Greyback encompasses a diverse portfolio of completed projects of varying size and complexity in industrial, commercial, hospitality, tourism, residential and institutional market sectors. Providing high-performance service from project inception to completion, Greyback meets the challenges in today’s market with the in-house expertise to evaluate all aspects of the construction process including design, financing, construction schedules, methodology and subcontractor coordination. Greyback’s team includes engineers, building technologists, Canadian Construction Association Gold Seal Certified Project Managers, Estimators and Superintendents.

**Major Projects:**
- UBC Diesel Bus Terminal, Vancouver BC; Cherish at Central Park, Victoria BC; Douglas College Alterations, New Westminster, BC; Wesbrook Place Apartment, Commercial, Lot E, Greater Vancouver BC; UBC Lot E South Campus, Apartment, Commercial, Vancouver BC.

**HOPEWELL DEVELOPMENT CORP.**

**Head Office:**
410-2020 4 St SW
Calgary AB T2S 1W3

**Tel:** 403-232-8821
**Fax:** 403-232-8892

**Email:** info@hopewell.com
**Web:** www.hopewelldevelopmentcorporation.com

**Branch Office:**
Toronto, ON.

**Date of Incorporation:** 1994
**Nature of Ownership:** Private
**Key Personnel:**
- Don Forsgren, President and CEO; Kevin Smith, CFO; Maurice Pez, Sr. VP, Development; Don Stratford, VP, Construction; Dana Samis, VP, Marketing; Barrett Sprowson, VP, Sales

**Area of Expertise:** Residential multi-family and mixed-use real estate development.

**Corporate Profile:** Hopewell Development is a Vancouver-based company specializing in general contracting and construction management that has been adding to the architectural fabric of British Columbia for over 20 years. As the general contractor, the company has a broad range of expertise in commercial, industrial, institutional and residential construction, as well as extensive experience in the requirements of LEEC certification. They are proud to be an early adopter of sustainable building practices. The company has established itself as the industry’s leader in a new construction, seismic upgrade, renovation and building envelope remediation projects.

**Major Projects:**
- UBC Diesel Bus Terminal, Vancouver BC; Cherish at Central Park, Victoria BC; Douglas College Alterations, New Westminster, BC; Wesbrook Place Apartment, Commercial, Lot E, Greater Vancouver BC; UBC Lot E South Campus, Apartment, Commercial, Vancouver BC.
its sisters companies are privately held and develop high-rise and low-rise residential and mixed-use buildings, including condominiums, row homes and commercial spaces.

Major Projects: Granville + 57th Residential Development, Vancouver BC; Granville Street Townhouse Development, Vancouver BC.

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ITC CONSTRUCTION GROUP

Head Office: 564 Beatty Street
Vancouver BC V6B 2L3
Tel: 604-685-0111
Fax: 604-685-0112
Email: Ichutzkoff@itc-group.com
Web: www.itc-group.com
Branch Office: Calgary, AB; Edmonton, AB.
Date of Incorporation: 1983
Nature of Ownership: Private
Key Personnel: Doug MacFarlane, P. Eng., President and CEO; Mathias Graf, Director, Operations, AB; Brad Burnett, Director, Business Development, BC; David Carlson, Director, Business Development, AB; Harold Barisoff, VP, Construction, BC; Rick McGill, VP, Operations; Kris Hammar, Construction Manager, ED
Gross Revenue: $ 390 mil
Area of Expertise: High-rise residential, commercial, institutional and tenant improvement.

Corporate Profile: ITC Construction Group is a group of companies with specialized expertise in the construction of concrete residential high rises, mixed-use and diverse commercial projects. The company is a leader in high-rise construction in Western Canada with completed projects in Vancouver, Calgary and Edmonton. ITC is a platinum club member of Canada’s Best Managed Companies.

Major Projects: 3 Civil Plaza, Surrey BC; Compass at Seylynn Village, North Vancouver BC; One Burrard Place, Vancouver BC; Ellsworth, Vancouver BC; Connaught at Edgemont Village, North Vancouver BC; 288 E Hastings, Vancouver BC; BCEHS, Burnaby Bulker Ambulance Centre, Burnaby BC; The Underwood, Calgary BC; Symphony, Edmonton AB.

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JEN-COL CONSTRUCTION LTD.

Head Office: 8 Boulder Blvd
Stony Plain AB T7Z 1V7
Tel: 780-963-6523
Fax: 780-963-0264
Email: jen-col@jen-col.com
Web: www.jen-col.com

Date of Incorporation: 1978
Nature of Ownership: Private
Key Personnel: Cory Jodoin, President; Ron Jodoin, VP; Keith Golinsky, PM; Rene Dubeau, PM; Shane Heintz, PM
Area of Expertise: Commercial, institutional, recreational structures.

Corporate Profile: Jen-Col Construction Ltd. provides quality design-build, pre-construction consulting, general contracting, and construction management services primarily in Alberta. The company’s projects include schools, health centers, lodges, civil structures and commercial buildings.

Major Projects: Foothills Composite High School, Okotoks AB; Jubilee Park Development, Spruce Grove AB; Muttart Conservatory Storage Building, Edmonton AB; High Level Public Skills Centre Addition, High Level AB.

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JMM CONSTRUCTION LTD.

Head Office: 8218 River Way
Delta BC V4G 1C4
Tel: 604-946-0978
Fax: 604-946-9327
Web: www.jmmconstruction.com
Branch Office: Victoria, BC.
Date of Incorporation: 1980
Nature of Ownership: Private
Key Personnel: John Miller, President; Angela Therrien, Director, Finance, Administration and IS; Peter Miller, VP, Equipment; N.J. (Dee) Miller, VP, Finance and Corporate Services; Craig Peddie, VP, Estimating and Construction Services; Matthew Miller, VP, Construction
Gross Revenue: $ 50 mil
Area of Expertise: Heavy civil and marine construction.

Corporate Profile: JMM Construction Ltd. is a premier construction company specializing in heavy civil, highways, bridges, dams and marine construction, including environmental and navigational dredging. JMM’s history and experience are intertwined with that of Miller Contracting, which, from modest beginnings in the mid-1940s, grew into one of B.C.’s largest civil and marine contractors. Today, JMM continues the Miller tradition of quality and innovation in construction on both land and water.

Major Projects: Coastal Erosion Protection, Metachosin BC; Five Fingers Marine Outfall Replacement, Nanoaimo BC; Paramount Site Redridding, Richmond BC; Vanier Park West Float and Launch Upgrade, Vancouver BC; Fraser River Ridgedale Erosion Arc F, Abbotsford BC; Pacific Terminal Basin Dredging Phase 2B, Vancouver BC; South Delta Main No.1 Replacement Phase 2, Tsawwassen BC; Skwy Landfill Closure Phase 1, Chilliwack BC; Boat Ramp Replacement, Musqueam Foreshore, Vancouver BC; Colwood Jetties Remediation Project, CFB Esquimalt BC.

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KIEWIT CANADA CORP.

Head Office: 10333 Southport Rd SW, Ste 200
Calgary AB T2W 3X6
Tel: 403-693-8701
Fax: 403-261-2339
Web: www.kiewit.com

Branch Office: Vancouver, BC; Milton, ON, Calgary BC; Boisbriand, QC, Montréal, QC; St. John’s, NL; Richmond BC; Trois-Rivières, QC; Marystown, NL
Date of Incorporation: 2012
Nature of Ownership: Private
Key Personnel: Bruce Grewwook, President & CEO, Kiewit Canada Corp.
Gross Revenue: $ 1,600 mil
Area of Expertise: Highways, bridges, mass transit systems, mine site development, open pit operations, hydroelectric powerhouses, wind-power plants, dams and power and industrial facilities.

Corporate Profile: By and through its subsidiaries, Kiewit has been an engineering, construction and mining industry leader in Canada since the early 1940s. Kiewit serves every Canadian province and territory, delivering quality projects for its clients in six key markets: building, mining, oil, gas & chemical, power, transportation and water/wastewater. Kiewit and its subsidiaries also provide a wide range of engineering, procurement and construction services throughout the nation.

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KNAPPET PROJECTS INC.

Head Office: 555 Pembroke St
Victoria BC V8T 1H3
Tel: 250-475-6333
Fax: 250-475-6444
Email: info@knappett.com
Web: www.knappett.com

Date of Incorporation: 1983
Nature of Ownership: Private
Key Personnel: John Knappett, P. Eng., President; Roger Yager, P. Eng., VP; Daniel Behrens, P.Eng, VP, Contracts
Gross Revenue: $ 50 mil
Area of Expertise: Institutional, commercial, industrial, building envelope repair, highways, bridges, federal and municipal structures.
Corporate Profile: Knappett Projects Inc. is a construction management and general contracting firm operating within the British Columbia marketplace. The company constructs institutional projects; schools, social housing; seismic upgrades: highway bridges; civil projects such as water reservoirs and waste water treatment plants and building envelope repairs. Committed to quality and safety, Knappett Projects holds a Certificate of Recognition program (COR) by the WorkSafeBC. Certified in their various trades or disciplines by the Industry Training Authority or the Canadian Construction Association Gold Seal, its team of professionals are also familiar with all the requirements and methods to achieve LEED certification.

Major Projects: The Amica Independent Seniors Residential Facilities, Saanich BC; The Azzuro Residential and Commercial Social Housing, Victoria BC; The Aranza on Fourth Residential and Commercial Social Housing, Sidney BC; Union Club Exterior Renovation, Victoria BC; Pacific Centre Family Services Building, Colwood BC; Cowichan Tribes Administration and Lands Building Additions and Renovations, Duncan BC; CFB Comox Renovations, Comox BC; 443 Helicopter Squadron Renovation, North Saanich BC; Victoria Airport Authority Civil Works, Victoria BC, Various Condominium Strata Buildings Envelope Repairs, BC.

KRAWFORD CONSTRUCTION (2011) INC.

Head Office: 8055 Argyll Rd Edmonton AB T6C 4A9
Tel: 780-436-4381 Fax: 780-437-2766
Email: edm@krawford.com Web: www.krawford.com
Branch Office: Calgary, AB.
Date of Incorporation: 1971 Nature of Ownership: Private
Key Personnel: Terry Tanasiuk, President; Stuart Knappett, VP; Construction; Colleen Kerfoot, VP; Finance; Mike Kelly, Branch Manager, Calgary; Ed Gee, Chief Estimator
Gross Revenue: $ 100 mil Area of Expertise: Institutional, industrial and commercial.
Corporate Profile: Krawford Construction (2011) Inc. is a progressive general construction company whose scope embraces the competitive tender, construction management and design-build methods of delivery within the construction and real estate development field. The company offers a wide range of services: new buildings; renovations; concrete construction; restoration projects; industrial projects; first nation, schools and educational institutions and seniors facilities.
KCI strives to provide a safe working environment for all its employees and subcontractors and is an active member of the Certificate of Recognition (COR) program.

Major Projects: Fish Creek Seniors Community Facility, Calgary AB; Vimy Ridge Academy Modernization, Edmonton AB; Calmar Secondary School Addition, Calmar AB; Big Knife Lodge and Villa Seniors Addition, Forestburg AB; Health Services Facility Addition, Wainwright AB; Little Red River Cree Nation Schools, John D’Or Prairie AB; The Village at Walker Lakes, new Townhome Community, Edmonton AB; Saipoyi Community School Expansion, Standoff AB; Tsuu T’ina Cultural Museum, Calgary AB; St. John Paul II School Addition and Modernization, Stony Plain AB.

LEDCOR GROUP OF COMPANIES

Head Office: 1200-1067 W Cordova St Vancouver BC V6C 1C7
Tel: 604-681-7500 Fax: 604-681-4385
Email: info@ledcor.com Web: www.ledcor.com
Branch Office: Bellevue, WA; Calgary, AB; Edmonton, AB; Elko, NV; Fort McMurray, AB; Henderson, NV; Honolulu, HI; Irvine, CA; Kalispell, MT; Kelowna, BC; Mississauga, ON; Murrieta, CA; Napa, CA; Oakbrook Terrace, IL; Regina, SK; Reno, NV; San Diego, CA; Saskatoon, SK; Selma, TX; Vancouver, BC; Victoria, BC; Yellowknife, NT.
Date of Incorporation: 1947 Nature of Ownership: Private
Key Personnel: Dave Lede, Chairman, The Ledcor Group of Companies; Ron Stevenson, President, The Ledcor Group of Companies; Peter Hrdlitschka, President, Ledcor Construction; Tom Lassu, President, Ledcor Industries
Gross Revenue: $ 3,000 mil Area of Expertise: Commerical, multi-family residential, office buildings, mixed-use high rise, industrial, shopping centres and retail, institutional, airports, health care.

Corporate Profile: Lark Group is a privately owned group of companies. The founding company was established in 1947. The principals and key employees hold the ownership of the group. Ledcor employs over 6,000 staff in over 20 offices across North America. Leder’s philosophy is to lead in Health, Safety & Environmental (HS&E) practices in a proactive manner because safety is good business. The Ledcor HS&E program promotes strong, positive safety culture with focus on prevention through training, hazard assessment and planning. Lader is a member of WSIB, OGCA and Gold Seal initiatives. Ledcor Construction has achieved the Certificate of Recognition (COR™) in Ontario.

LARK GROUP

Head Office: 1500-13737 96 Ave Surrey BC V3W 0C6
Tel: 604-576-2935 Fax: 604-576-2936
Email: tel@larkgroup.com Web: www.larkgroup.com
Date of Incorporation: 1972 Nature of Ownership: Private
Key Personnel: Larry Fisher, President; Ellen Retonel, Controller; Kirk Fisher, VP; Michael Kazda, CM
Area of Expertise: Commercial, light industrial and multi-family residential buildings.
Corporate Profile: Lark Group is a leader in its core businesses of property development, construction and management, targeting industrial and commercial real estate space for a wide variety of local and national companies and commercial real estate investors. The company provides general contracting, project management and design-build services, including turn-key construction solutions as well as customized services such as fast-track build-to-suit, speculative developments, ongoing property management and maintenance services.

Major Projects: Surrey Memorial Hospital Building A Alterations, Surrey BC.

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Major Projects: Marine Gateway, Vancouver BC; BC Children’s Hospital and BC Women’s Hospital Redevelopment (Teck Acute Care Centre); Enbridge Centre, Edmonton AB; Tsawwassen Mills Mall, BC; Air Canada Hangar 5, Toronto ON; Duncan House, Toronto ON; New Horizons Mall, Calgary AB; Royal Alberta Museum, Edmonton AB; Versus Towers, Calgary AB.

LEDDINGHAM MCALLISTER
Head Office:
1285 West Pender St
Vancouver BC V6E 4B1
Tel: 604-662-3700
Fax: 604-684-9004
Email: info@ledmac.com
Web: www.ledmac.com
Date of Incorporation: 1905
Nature of Ownership: Private
Key Personnel:
Ward McAllister, President and CEO; Terry Yee, Acting Co-CFO and Director, Taxation; Manuela Mirecki, Sr. VP, Marketing; John O’Donnel, Sr. VP, Residential Development; Nadee Myers, Sr. VP, Sales and Administration; Brian Leung, VP, Operations
Area of Expertise: Commercial, mix use and residential.
Corporate Profile: From beginnings as a small excavation company to the largest road building and underground utilities company, Ledgingham McAllister continues its expansion into the multi-family residential sector, by developing a solid reputation for building high-rise towers throughout the province. Its wide range of projects include many historic buildings, such as the Hudson’s Bay store in downtown Vancouver, as well as highways, bridges, underground utilities, industrial, office and commercial buildings. As a result, the British Columbia museum in Victoria presents in its gallery several of Ledgingham’s construction projects.
Major Projects: Escala Residential Development, Burnaby BC; Southgate Tower Phase 4, Burnaby BC.

MANSFIELD CONSTRUCTION GROUP OF COMPANIES
Head Office:
205-698 Corydon Ave
Winnipeg MB R3M 0X9
Tel: 204-453-9177
Fax: 204-475-4304
Email: pbelluz@mansfield.com
Web: www.mansfield.com
Branch Office: Edmonton, AB; Calgary, AB; Thunder Bay, ON.
Date of Incorporation: 1972
Nature of Ownership: Private
Key Personnel:
Peter Belluz, President and CEO; Ted Nocita, President, Mansfield MB; Reno Molinari, CFO; Robert Ferraro, VP, Operations Mansfield MB; Peter Schwind, VP, Operations Mansfield AB; Tony Nocita, VP, Special Projects
Gross Revenue: $ 165 mil
Area of Expertise: Industrial, commercial, institutional, recreational, and residential.
Corporate Profile: The Mansfield Group of Companies offers complete building development, design and construction services. Mansfield can provide project and construction management, design-build, general contracting, stonework, masonry, concrete or concrete restoration services and land development services. The company handles specialized construction solutions, such as masonry and stone restoration, and pre-engineered metal buildings. Mansfield believes their strength is their people and they are different than most construction companies, in that there is no top-to-bottom decision making. Mansfield’s empowered partnership group uses consensus and independent thinking, a process that allows flexibility in the field based on site-specific conditions; with partners and senior personnel as hands-on managers, cost-effectiveness is built into every project.
Major Projects: Silver Birch Retirement Residence, Edmonton AB; Timberstone Mews Retirement Residence, Edmonton AB; Prominence Way Retirement Residence, Edmonton AB; Maple Leaf Foods Expansion, Calgary AB; Parmalat Foods Expansion, Winnipeg MB; St. Philip Church, Winnipeg MB; Harrow School, Winnipeg MB; Atikokan General Hospital, Atikokan ON; Kenora Courthouse Roof Renewal, Kenora ON; Dryden Ministry of Natural Resources HVAC Renewal, Dryden ON; James Street Provincial Government Building Renovations, Thunder Bay ON.

MAPLE LEAF CONSTRUCTION LTD.
Head Office:
777 Erin St
Winnipeg MB R3G 2W2
Tel: 204-783-7091
Fax: 204-786-3106
Email: info@mapleleafconstruction.mb.ca
Web: www.mapleleafconstruction.mb.ca
Branch Office: West St. Paul, MB.
Date of Incorporation: 1943
Nature of Ownership: Private
Key Personnel:
Blake Fitzpatrick, Principal; Barry Brown, President
Area of Expertise: Asphalt paving, excavation and base work.
Corporate Profile: Maple Leaf Construction is a leader in environmental recycling (concrete recycling) and the first company in Manitoba to be a recognized as a Certificate of Recognition (COR) certified company. Its variety of work includes: commercial development; paving and site services; residential developments; street reconstruction; residential site services; parking lot repairs; maintenance, sewer and water systems. Maple Leaf Construction completes a wide range of projects, from very large projects to small repair and maintenance jobs all over Manitoba, Saskatchewan and Northwestern Ontario. In addition, the company sells asphalt and gravel base.
Major Projects: PTH 10 Roadwork, MB; Bituminous Pavement, Woodlands and St. Laurent MB; 2016 Regional Street Renewal Program, Winnipeg MB; West St. Paul Water Supply Pipeline, West St. Paul MB; 2016 Pavement Contract, Morden MB.

MARCON CONSTRUCTION LTD.
Head Office:
5645 199 St
Langley BC V3A 1H9
Tel: 604-530-5646
Fax: 604-530-0980
Email: info@marcon.ca
Web: www.marcon.ca
Date of Incorporation: 1985
Nature of Ownership: Private
Key Personnel:
Marco Paoletta, President
Area of Expertise: Development and construction of residential, commercial and industrial buildings.
Corporate Profile: Marcon Construction Ltd. is a real estate development and construction company in business for over 30 years. During this time the firm has built over 8,600 homes in British Columbia, including the first high rise in Canada to achieve LEED certification. Marcon’s team offers real estate development, construction and project management, general contracting, design-build contracting and cost consulting services in the multi-family residential, commercial and industrial sectors.
Major Projects: Steveston Highway Commercial Development, Richmond BC; Main Street Mixed-Use Development, Vancouver BC; Burquitlam Capital Mixed-Use Development, Coquitlam BC.

MARK TEN DEVELOPMENTS LTD.
Head Office:
204-640 W Broadway
Vancouver BC V5Z 1G4
Tel: 604-724-2454
Fax: 604-732-4472
Email: warren@marktendevelopments.com
Web: www.marktendevelopments.com
Branch Office: Kamloops, BC.
Date of Incorporation: 2000
Nature of Ownership: Private
Key Personnel:
Warren Longpre, President and Director; Glenn Walsh, Director
Area of Expertise: Residential, commercial and industrial.
Corporate Profile: Mark Ten Developments Ltd. is a residential and commercial land development company. The firm also has a project management and design-build division focusing on residential, commercial and industrial projects across western Canada, especially in the Fort McMurray area.

MARSHALL-LEE CONSTRUCTION CORP.
Head Office:
110 Yellowhead Rd
Spruce Grove AB T7X 3A5
Tel: 780-962-3515
Fax: 780-962-2952
Email: info@marshall-lee.ca
Web: www.marshall-lee.ca
Date of Incorporation: 1970
Nature of Ownership: Private
Key Personnel:
Jim Lee, Principal; Bill O’Callaghan, Sr. Estimator; Clinton Hogge, Sr. PM
Gross Revenue: $ 43 mil
Area of Expertise: Commercial and institutional.
Corporate Profile: Marshall-Lee Construction Corp. is a construction leader with over 160 structures built ranging from educational and healthcare facilities to commercial buildings, police facilities, shopping malls and light industrial warehousing. The company offers general contracting, construction
management and project management services. Current and recent projects include five schools, two located in Edmonton, one in St. Albert and two located in Grimshaw. Recent years have seen Marshall-Lee complete projects of larger scope and value, including LEED projects, ranging from $14M to $43M and up to 9,000 m2 of floor space. Marshall-Lee holds a Certificate of Recognition (COR) from the ACSA that demonstrates its commitment to improving its health and safety program and providing a safe work environment for all personnel.

**Major Projects:**
- College Park School, Lloydminster AB
- Metis Replacement School and Northern Lakes College, Gift Lake AB
- RCMP Detachment, Lloydminster AB
- École St. Thomas, Lloydminster AB
- City Centre Square, Fort McMurray AB
- Memorial High School, Stony Plain AB
- H.W. Pickup Junior High School, Drayton Valley AB
- New Timberlea RCMP Detachment, Fort McMurry AB
- Shaw Conference Centre Hall ‘D’ Expansion, Edmonton AB

**METRO-CAN CONSTRUCTION**

**Head Office:**
10470-152 St 
Surrey BC V3R 0Y3
**Tel:** 604-583-1174
**Fax:** 604-583-3321
**Email:** rgal@metrocan.com
**Web:** www.metrocanconstruction.com

**Date of Incorporation:** 1985
**Nature of Ownership:** Private

**Key Personnel:**
- Carlos Rios, President
- Mark Macaulay, VP
- Don Voth, Consultant & Founder

**Area of Expertise:** Preconstruction, value engineering, high-rise, commercial and institutional contracting.

**Corporate Profile:** Metro-Can Construction Ltd. is a diversified, well-established general contracting company in the negotiated and design-build construction markets. With construction roots that date back to 1964, this family-run business offers a high level of expertise. With more than 350 projects completed in all segments of the market, the company performs commercial, high-rise and low-rise residential and recreational projects, as well as light and heavy industrial projects. With a certified LEED coordinator on Metro-Can's staff and the construction of two of Vancouver’s Olympic Village buildings meeting platinum-level LEED certification, Metro-Can is a premiere contracting firm for environmentally friendly and green energy-focused construction.

**Major Projects:**
- Jubilee House, Vancouver BC
- The Grand at Lansdowne, Richmond BC
- The Ridge at Bose Farms, Phases 3 and 4, Surrey BC

**MORSKY GROUP OF COMPANIES**

**Head Office:**
369 Sherwood Road
Regina SK S4P 3Y3
**Tel:** 306-924-1065
**Fax:** 306-924-1075
**Email:** info@morsky.ca
**Web:** www.morsky.ca

**Date of Incorporation:** 1955
**Nature of Ownership:** Private

**Key Personnel:**
- Wayne Morsky, CEO
- Lorne Schnell, MBA, P. Eng., President
- Wayne Pidskalny, Safety Officer
- Marty Willfong, P.Eng., COO
- Carole Morsky, M. Ed., B.A., VP

**Area of Expertise:** Heavy civil, commercial, industrial, design-build, soil stabilization and bridge maintenance/repair, Robertson Building supplier and builder.

**Corporate Profile:** The Morsky Group has a diverse base of expertise in construction including heavy civil earthworks, commercial and industrial construction, and short-span bridge maintenance, repair and construction. The Group is made up of the following companies: Morsky Management Group provides administrative, legal, financial and operational support to the group’s operating companies. Morsky Industrial Services provides heavy civil construction and maintenance services primarily to the potash industry in SK. Morsky Development Corp. is a general contractor bringing design-build, project management and construction services to commercial and industrial clients throughout southern SK. Morsky Infrastructure works on maintenance, repair and construction of short-span bridges, Mortimer Brothers Construction specializes in gravel
crushing and hauling company in southern SK. Morsky Roselea Belgians breeds and shows Belgian horses

Major Projects: Group Home Renovation, Regina SK; Roadwork, Leroy SK; Hwy 22 Surface Mixing and Compaction, Regina SK.

NCV INDUSTRIAL INC.
Head Office: 9 Nahanni Dr
Yellowknife NT X1A 2P4
Tel: 867-669-8871
Fax: 867-669-8872
Email: dltucker@ncvc.ca
Web: www.ncvindustrial.com
Branch Office: Spruce Grove, AB.

Date of Incorporation: 2005
Nature of Ownership: Private

Key Personnel:
David Tucker, President; Darrel Osmond, GM

Area of Expertise: Mechanical installation, electrical, instrumentation, onsite pipe fabrication, onsite structural steel fabrication and installation.

Corporate Profile: NCV Industrial Inc. (NCVI), a subsidiary of Northern Canada Ventures Corporation, offers multi-discipline industrial construction and maintenance services, such as mechanical installation, electrical, instrumentation, onsite pipe fabrication, onsite structural steel fabrication and installation all over the globe and in the most extreme conditions. NCVI can also provide subcontractor services: offsite pipe fabrication, offsite structural steel fabrication, onsite mechanical insulation and civil construction services. The company is adding industrial services as the market dictates.

Major Projects: Heli-Base Refueling Station, Yellowknife NT.

NELSON RIVER CONSTRUCTION INC.
Head Office: 101 Dawson Rd N
Winnipeg MB R2J 0S6
Tel: 204-949-8700
Fax: 204-237-8337
Email: admin@nelsonriver.com
Web: www.nelsonriver.com
Date of Incorporation: 1923
Nature of Ownership: Private

Key Personnel:
Gord Lee, P.Eng., GSC, President and CEO

Area of Expertise: Aggregates production, concrete and paving, highway construction and underground services.

Corporate Profile: Nelson River Construction Inc. is a vertically-integrated company that provides services in four general areas: aggregates production, concrete and paving, highway construction and underground services. The company operates inter-provincially. Nelson has an affiliate company that specializes in water and wastewater treatment solutions worldwide for municipal, industrial and agricultural applications.

Major Projects: Selkirk Ave Pavement Reconstruction and Streetscaping, Winnipeg MB; PTH Roadwork, MB; University of Manitoba Outfall System 1 Upgrade Program, Phase 1, Winnipeg MB; PTH 31 and Pembina Avenue Intersection, Winkler MB; Jacking Culverts, Minnedosa MB.

NORLAND LIMITED
Head Office: 3183 Norland Ave
Burnaby BC V5B 3A9
Tel: 604-205-5381
Fax: 604-205-5796
Email: info@belcontracting.com
Web: www.belcontracting.com

Branch Office: Burnaby, BC; Delta, BC; Victoria, BC; Calgary, AB; Innisfail, AB.

Date of Incorporation: 1954
Nature of Ownership: Private

Key Personnel:
Dave Reynolds, President & CEO; Tim Doucette, EVP & CFO; Paul Halliday, Sr. VP, Infrastructure; Michael Radcliffe, Sr. VP, Industrial; Scott Bradley, P. Eng., VP, Major Projects & Ventures

Gross Revenue: $179 mil

Area of Expertise: Mining and tunneling, civil construction, excavating and shoring, ground engineering, demolition, blasting, industrial moving, design-build and capital project and maintenance services.

Corporate Profile: Norland is a diverse group of specialized business that have been serving the construction industry since 1954. Our businesses exist to simplify complex project execution and to minimize the risks for all involved. NorLand has a long track record of providing safe, high quality and cost effective solutions to a variety of construction challenges. NorLand’s brand promise is to continue making Anything Possible – just as we’ve been doing for the past 64 years.

Major Projects: Kемess Underground, Peace River BC; Fairview Terminal’s Phase II North, Prince Rupert BC; Viterra Conveyor & Boxcar Loader Demolition, Vancouver BC; Reconciliation Pole Raising, Vancouver BC; South Fraser Perimeter Road Design-Build, Surrey BC; BC Highway 17 Tsawwassen Drive to 56th Ave, Delta BC; Sears Mall Deconstructions, Vancouver BC; Trans Am Totem Pole Assembly, Vancouver BC; Big Bend Substation Soil Mixing, Burnaby BC; Neptune Terminals Design-Build, Vancouver BC.

NORSON CONSTRUCTION LLP
Head Office: 949 West 3rd St
North Vancouver BC V7P 3P7
Tel: 604-986-5681
Fax: 604-986-1514
Email: norson@norson.com
Web: www.norson.com

Branch Office: Kelowna, BC; Edmonton, AB.

Date of Incorporation: 1983
Nature of Ownership: Private

Key Personnel:
Brian Lee, Principal; Gordon Kerr, Principal; Dave Saruk, Principal

Area of Expertise: Commercial, industrial and institutional.

Corporate Profile: Norson offers general contracting, construction management and design-build services throughout Western Canada, serving clients through its offices in Vancouver, Kelowna and Edmonton. It has a total bonding capacity in excess of $100 million. Combined with its corporate framework, this enables them to successfully complete individual projects up to the $50 million range.

Major Projects: Lowe’s, Sherwood Park AB; McCallum Junction Retail Store Building A (Cabela’s), Abbotsford BC; Sobey’s, Edmonton AB; Canadian Tire Store No. 448 Addition, Leduc AB; Mountain Equipment Co-op, Kelowna BC.

ONNI GROUP
Head Office: 550 Robson St
Vancouver BC V6B 2B7
Tel: 604-602-7711
Fax: 604-688-7907
Email: general@onni.com
Web: www.onni.com

Branch Office: Toronto, ON; Chicago, IL; Los Angeles, CA; Seattle, WA; Phoenix, AZ; Mexico.

Date of Incorporation: 1965
Nature of Ownership: Private

Key Personnel:
Rossano De Cotis, President; Alycia Butler, Vice-President, Marketing

Area of Expertise: New homes, commercial (office, industrial and retail); rentals and hospitality.

Corporate Profile: Onni Group is one of North America’s leading private real estate developers, with extensive experience designing, developing, building and managing innovative projects. As a fully integrated company that directly oversees every step in the development process, Onni has built over 10,000 homes. In addition, the company owns and manages more than 7 million square feet of commercial property, over 5,500 rental apartment units, and has an additional 10 million square feet in various stages of development. With offices in Los Angeles, Seattle, Chicago, Phoenix, Vancouver, Toronto, and Mexico, Onni continues to expand and diversify into new markets throughout North America.

Major Projects: 1335 Howe Residential Community, Vancouver BC; The Grande at Suter Brook Village Residential Community, Port Moody BC; Allwood Place Residential Community, Abbotsford BC; RIVA Residential Community, Richmond BC; Nature’s Walk Townhome Residential Community, Pitt Meadows BC; Evelyn Residential Community, West Vancouver BC; LEVEL Furnished Living Hospitality Project, Vancouver BC and Los Angeles CA; Gilmore Place Residential Community, Burnaby BC; Cambie Gardens Residential Community, Vancouver BC; Fortune at Fort York Residential Community, Toronto ON.

OPTIMUS BUILDING CORP.
Head Office: 2nd Flr 734 42 Ave SE
Calgary AB T2G 5N9
Tel: 403-283-0000
Fax: 403-244-8895
Email: info@obc.com
Web: www.obc.com

Date of Incorporation: 1983
Nature of Ownership: Private

Key Personnel:
Willard E. Olauson, President; JJ (Joe) Shannon, EVP

Area of Expertise: Industrial and commercial.
PANTHER CONSTRUCTORS LTD.

Head Office:
400-343 Railway St
Vancouver BC V6A 1A4

Tel: 604-681-1298
Fax: 604-681-1292

Web: www.panthergroup.ca

Date of Incorporation: 2002
Nature of Ownership: Private

Key Personnel:
David James, Director; Brian Low, Director

Area of Expertise: Construction management, development management, project management, general contracting, design-build services, commercial, institutional, industrial, retail and residential.

Corporate Profile: Panther Constructors, a division of Panther Group, is a full-service organization providing development consulting, project management, construction management, general contracting, and design-build services. Panther specializes in high-rise and single-family residential, commercial, restaurant, exhibit and themed environment projects. Panther works closely with clients, architects, consultants and contractors from pre-development planning, analysis and due diligence through to design development and construction completion.

PANTHER CONSTRUCTORS LTD.

PARKWEST PROJECTS LTD.

Area of Expertise: Commercial, industrial, institutional buildings and engineering construction.

Corporate Profile: Parkwest Projects Ltd. is a general contracting firm completing projects throughout Western Canada, from northwestern Ontario to British Columbia ranging from $1,000 to in excess of $12 million. The company specializes in commercial construction. Parkwest Projects delivers construction management, design-build and the tender process services. Its portfolio includes: schools; grocery stores; service stations; government office buildings; hospitals; personal care homes; hardware stores; manufacturing facilities; water and sewage treatment facilities; and bridges. Parkwest has experience in constructing two LEED certified buildings, both in excess of $12 million dollars. These buildings include the addition and renovations to the Seven Oaks Hospital’s Emergency department as well as the new MPI building on Lexington Park.

Major Projects: Deerwood School and École Riverside Envelope and Roof Replacement, Thompson MB; Roof Replacement, Food Development Centre, Portage La Prairie MB; Acadia Junior High School, Winnipeg MB.

PCL CONSTRUCTION

Head Office:
9915 56 Ave
Edmonton AB T6E 5L7

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Fax: 780-733-5075

Email: nahqinquiries@pcl.com

Web: www.pcl.com

Branch Office: Calgary, AB; Halifax, NS; Kelowna, BC; Ottawa, ON; Regina, SK; Saskatoon, SK; Toronto, ON; Vancouver, BC, Winnipeg, MB; Yellowknife, YT; Anchorage, AL; Atlanta, GA; Bakersfield, CA; Charlotte, NC; Dallas, TX; Denver, CO; Honolulu, HI; Houston, TX; Lake Charles, LA; Los Angeles, CA; Minneapolis, MN; Orlando, FL; Phoenix, AZ; Raleigh, NC; San Diego, CA; Seattle, WA; Tampa, FL; Vail, CO; Nassau, BS; Melbourne, AUS.

Date of Incorporation: 1906
Nature of Ownership: Private

Key Personnel:
Dave Filipchuk, President and CEO; Shaun Yancey, President and COO, US Operations; Rob Holmberg, President and COO, Canadian and Australian Operations; Gordon Panas, CFO; Chris Gower, COO, Buildings; Ian Johnston, COO, Heavy Industrial

Gross Revenue: $ 8,200 mil

Area of Expertise: Buildings, civil infrastructure and heavy industrial. Portfolio includes office towers, residential condominiums, retail outlets, hotels/resorts, educational/healthcare facilities, casinos, sport/entertainment complexes, bridges, airports, high-tech facilities, waste and water treatment facilities, petrochemical/power/oil and gas plants, and major plant shutdowns.

Corporate Profile: The PCL family of companies is a group of independent construction companies that carry out diverse operations in the civil infrastructure, heavy industrial and buildings markets. Together, these companies have an annual construction volume of more than $8 billion, making PCL the largest contracting organization in Canada and one of the largest in North America. Offices are strategically located in 51 major centres to support work across Canada, the US, the Caribbean, and Australia. More than 4,500 full-time professionals and administrative salaried staff and more than 8,500 hourly trades people make up the 100 percent employee-owned PCL family of companies.

Major Projects: Calgary Cancer Center, Calgary AB; True North Square, Winnipeg MB; ICE District, Edmonton AB; West Block, Ottawa ON; American Dream, NJ; LAX Midfield North Satellite Concourse, Los Angeles CA; Herbert C. Bonner Bridge, NC, LAFC Stadium, Los Angeles CA; Monarch Casino Hotel Expansion, CO; 16 York Office Building, Toronto ON.

PEAK CONSTRUCTION GROUP OF COMPANIES

Head Office:
310-2626 Croydon Dr
Surrey BC V3Y 0S8

Tel: 604-531-6998
Fax: 604-531-6992

Email: info@peakgrp.com

Web: www.peakgrp.com

Date of Incorporation: 1991
Nature of Ownership: Private

Key Personnel:
Doug Wilson, President; Elizabeth Beutel, Corporate Controller; Sean Courtenay, VP, Construction

Gross Revenue: $ 77 mil

Area of Expertise: Multi-family residential including concrete high-rise, wood frame low-rise, townhomes and seniors complex care.

Corporate Profile: Peak Construction Group of Companies specializes in the development and construction of wood frame and concrete multi-family residential projects throughout the lower mainland of British Columbia. The company provides a large range of services for new construction and development, restoration and remediation, such as site selection, general contracting, design-build and construction management.

Major Projects: Opal by Elements; The Royce: The Heights (Passive House); Brixton (Passive House); Contessa on Cambrie; Sunstone at Delsom Estates; The Muse; Delta Gardens; Oasis; Bold on Fraser.

PENN-CO CONSTRUCTION CANADA (2003) LTD.

Head Office:
25 Penner Dr
Blumenort MB R0A 0C0

Tel: 204-326-1341
Fax: 204-326-4967

Email: info@mb.penn-co.com

Web: www.penn-co.com

Branch Office: Winnipeg, MB.

Date of Incorporation: 2003
Nature of Ownership: Private

Key Personnel:
Dan Reimer, President; Dave Caron, VP, Administration; Jim Brown, VP, Business Development

Gross Revenue: $ 120 mil

Area of Expertise: Commercial, industrial, institutional, recreational and residential projects.

Corporate Profile: Penn-Co Construction Canada (2003) Ltd. has been a leader in the construction industry since 1959. The company’s primary geographic markets include Manitoba, Saskatchewan, Alberta and Ontario. Penn-Co Construction projects include water treatment plants, hospitals and healthcare facilities, schools, industrial and commercial buildings. Although its main area of expertise is in general contracting, the company also provides design-build and construction management, integrated project design and LEED projects.

Major Projects: Merchants Corner South, Winnipeg MB; Merchants Corner North, Winnipeg MB; Sioux Lookout Airport, Sioux Lookout ON; Lake St Martin School, Lake St Martin MB; Fisher River Cree Nation School, Fisher River MB; Confederation College Education Hub, Thunder Bay ON; Little Grand Rapids Water Treatment Plant, Little Grand Rapids MB; Red Sucker Lake Nurses Station, Red Sucker Lake MB; Hollow Water
The company provides a full range of services, including design-build development, project management, site selection and development, site services, investigation, engineering design services, zoning and building code review, general contracting services, lease back development, land use investigation, CAD design services, capital cost estimating and environmental assessment. Its projects range from multi-dwelling residential building, automotive and trucking, commercial, community facilities, retail and hotel to industrial, warehouse and shopping centres. Pre-Con has extensive experience with condominium projects including The Mosaic, Centennial Park, Oxbow on the Seine and The Annex. In addition, Pre-Con Builders has been delivering Butler steel building systems for over 50 years.

PREVIEW BUILDERS INTERNATIONAL INC.

Head Office: 44981 Commercial Ct Chilliwack BC V2R 0A7
Tel: 604-793-9553
Fax: 604-793-9551
Email: info@previewbuilders.com
Web: www.previewbuilders.com

Date of Incorporation: 1993
Nature of Ownership: Private
Key Personnel: Randy Regier, President and CEO; Peter Vander Helm, Controller; Gerold Grahn, GM & Sr. PM; Brent Stan, Estimator

Gross Revenue: $ 62 mil
Area of Expertise: Commercial, industrial, institutional, seniors housing and First Nations projects.

Corporate Profile: Preview Builders International Inc. is a British Columbia-based design-build and construction management firm. The company specializes in Seniors Campus of Care facilities, First Nations projects and design-build projects operating throughout British Columbia and across Canada since 1993. Their extensive value engineering process has resulted in many successful projects that were undere budget and ahead of schedule.

Major Projects: Tulesequah Chief Mine, East Bank of Tulesequah River, Atlin BC.

PROCON MINING & TUNNELLING LTD.

Head Office: 108-4664 Lougheed Hwy Burnaby BC V5C 5T5
Tel: 604-291-8292
Fax: 604-291-8082
Email: info@procongroup.net
Web: www.procongroup.net

Branch Office: Nisku, AB; Yellowknife, NT; Saskatoon, SK; Bellingham, WA.

Date of Incorporation: 1992
Nature of Ownership: Private
Key Personnel: Jim Dales, P. Eng., Founder & President, Procon Group of Companies; Christina Cheung, CPA, CGA, MBA, CFO; Colin Wilson, P. Eng., VP, Operations; Guoqing Kang, VP

Area of Expertise: Full-service mining provider, including contract mining, mine development, and construction services such as civil tunnelling and civil construction.

Corporate Profile: Founded in 1992, Procon is an experienced, full-service provider of start to finish solutions for the mining industry. Their solutions include the ability to build and operate the most complex open pit or underground mining developments and civil infrastructures, including contract mining, mine development and construction services. Procon tailors their solutions to meet clients’ precise needs, and in some circumstances has the ability to provide financial support for mining developments. Procon has completed many mining and civil infrastructure projects across North America and around the world, and they work to foster partnerships and working agreements with stakeholders and landowners, including First Nation peoples.

Major Projects: Tulesequah Chief Mine, East Bank of Tulesequah River, Atlin BC.

QUOREX CONSTRUCTION SERVICES LTD.

Head Office: 142 Cardinal Cres
Saskatoon SK S7L 6H6
Tel: 306-244-3717
Fax: 306-665-7705
Email: m.chyzowski@quorex.ca
Web: www.quorex.ca

Branch Office: Regina, SK.

Date of Incorporation: 1987
Nature of Ownership: Private
Key Personnel: Cory Richter, President & CEO; Kyle Fairbairn, Branch Manager, Regina

Area of Expertise: Commercial, institutional, multi-family residential and pre-engineered structures.

Corporate Profile: Quorex Construction Services Ltd. offers full construction services with extensive experience in general contracting, construction, project management, design-build and fast tracking. Its team is capable of handling a wide range of projects for clients of any size: commercial (service and retail), institutional, health care, educational, multi-storey, multi-family, retrofit and renovations, tenant improvements, turn-key ventures and pre-engineered building systems, light and heavy industrial.

Major Projects: Hyde Park View, Saskatoon SK; St. Brieux School, St. Brieux SK; RCMP North District Building, Prince Albert SK.
Date of Incorporation: 1986
Nature of Ownership: Private
Key Personnel:
Scott Rutherford, President and CEO; Terry Bolten, CFO; Murray Cunningham, COO; Hans te Stroete, VP, Sales and Business Development; Ralph Ward, Chairman
Area of Expertise: Institutional and community; industrial; commercial; transportation; warehousing and distribution.
Corporate Profile: Scott Builders Inc. is an employee-owned company, specializes in the design-build method of project delivery. The company experienced excellent growth in 2014 in improved market conditions with a number of outstanding new projects, many for repeat clients. The employee ownership group also grew significantly in the past year as the company expanded its design-build services into existing and new markets.
Major Projects: Centre for Health, Wellness and Sport, Red Deer College, Red Deer AB; Stettler County Administration Office Building, Stettler AB; Cummins Western Canada Service Centre Office and Warehouse, Sparwood BC; Sylvan Lake Smart Centre, Building J, Sylvan Lake AB.

SCOTT CONSTRUCTION GROUP
Head Office: 3777 Kingsway
Burnaby BC V5H 3Z7
Tel: 604-874-8228
Fax: 604-874-0273
Email: headoffice@scottconstructiongroup.com
Web: www.scottconstructiongroup.com
Branch Office: Calgary, AB.
Date of Incorporation: 1984
Nature of Ownership: Private
Key Personnel:
Darin Hughes, President and CEO; Laura Suhner, CGA, CFO
Gross Revenue: $107 mil
Area of Expertise: Residential, institutional, commercial, industrial and specialty projects.
Corporate Profile: Scott Construction Group safely provides pre-construction, construction management, general contracting, design-build, and post-construction services in BC and Alberta for projects in residential (high-rise, mixed-use, low-rise condominium and townhomes, non-market housing, senior and assisted living); institutional (health, extended care, education, government, community); commercial (offices, retail, hotels); industrial (district energy centres, resource industries, manufacturing, warehouses, steel building systems); and specialty sectors (tenant improvements, renovations, heritage, and program work). Services also include 3D modeling, Passive House and LEED certified projects, as well as specialty work (from seismic upgrades to heritage restorations). With over 30 years of experience in the Western Canadian construction industry, Scott Construction believes getting the right expertise in place before construction starts is the key to project success. Scott Construction is COR certified in BC and Alberta and have a safety-first mandate on each and every project. Scott Construction works collaboratively with clients to meet and exceed expected results.
Major Projects: UBC Undergraduate Life Sciences Teaching Lab, Vancouver BC; Altitude Towers, Burnaby BC; Christ Church Cathedral Restoration and Renewal, Vancouver BC; 6th and Tenth Tower, Calgary AB; The Marquee on 16th, Calgary AB; The Elliot Tower, New Westminster BC; International Trade Centre, Richmond BC; Opus Hotel, Richmond BC; Surrey District Energy Centre and Urban Park, Surrey BC; CBSA Large-Scale Imaging Facility, Pacific Hwy Border Crossing, Surrey BC.

SOLTERRA GROUP OF COMPANIES
Head Office: 460 Fraser View Pl
Delta BC V3M 6H4
Tel: 604-528-6010
Fax: 604-522-1604
Email: info@solterradev.com
Web: www.solterradev.com
Date of Incorporation: 1993
Nature of Ownership: Private
Key Personnel:
Mike Bosa, VP, Acquisitions and Development; Laura Rizzo, VP, Marketing
Area of Expertise: Residential and commercial.
Corporate Profile: The Solterra Group of Companies specializes in building top-quality townhomes and high-rise residences. Soterra’s team builds multi-residential communities throughout the Lower Mainland, as well as warehouse and subdivision development projects.

STANDARD GENERAL INC. (EDMONTON)
Head Office: 250 Carleton Dr
St Albert AB T8N 6W2
Tel: 780-459-6611
Fax: 780-459-7639
Email: info@standardgeneral.edmonton.ca
Web: www.standardgeneral.edmonton.ca
Date of Incorporation: 1969
Nature of Ownership: Private
Key Personnel:
Rick Tasker, President; Greg Clarke, Controller; Fabrice Voisin, VP, Operations; Michelle Findlay, Manager, HR; Curtis Martin, Construction Manager; Michael Cramer, Estimating Manager
Area of Expertise: Road construction, asphalt paving, asphalt and gravel production and sales.
Corporate Profile: Standard General Inc. (Edmonton) is a leader in road building construction in...
the Greater Edmonton Area. The company provides road construction services to the City of Edmonton and surroundings areas, while utilizing its vast expertise and experience in project management, aggregate sales, complete residential, industrial, commercial servicing, asphalt sales, asphalt paving and highway and airport construction and rehabilitation. In addition, Standard General offers the following services: roller compacted concrete; concrete walks, curbs and gutters; slipform concrete paving; gravel and soil cement base; grading and cement stabilized base; grading, excavation and embankment.

**STANDARD GENERAL INC. (CALGARY)**

**Head Office:**
9660 Enterprise Way SE
Calgary AB T3S 0A1
**Tel:** 403-255-1131
**Fax:** 403-242-4755
**Email:** sginfo@standardgeneral.ca

**Web:** standardgeneralcalgary.ca

**Date of Incorporation:** 1941
**Nature of Ownership:** Private

**Key Personnel:**
Terry Gale, President & GM

**Gross Revenue:** $ 101 mil

**Area of Expertise:** Engineering and construction.

**Corporate Profile:** Standard General (Calgary), is part of the Colas Group of Companies, the world leader in road construction and is a subsidiary of Colas Canada. In the peak construction season SG will employ up to 300 engineers, technologists, accountants, mechanics, trades people, equipment operators, truck drivers, administrative staff, and labourers on more than 100 projects in the Greater Calgary Area. Since its inception, it has been a part of the growth of Western Canada. Throughout the years, SG has been involved in the construction of airports, highways and much of the City of Calgary – including major roads, sub-divisions, rail intermods, shopping malls, commercial & industrial developments, lakes and golf courses. Major key projects include construction of Banff Avenue Revitalization, 16 Avenue North Urban Corridor, Glenmore Trail Underpass & Causeway, CN Logistics Intermodal, Airport Pavement Rehabs and Underpass, NE and NW LRT Extensions.

**Major Projects:** Rockyridge Recreation Centre; McKnight Boulevard Widening; Glenmore and Ogden Road Interchange; 61 Avenue Extension; 162 Avenue and MacLeod Interchange; Stoney and Sacree Trail Interchange; 17 Avenue SE Bus Rapid Transit; Southwest Crossstown Bus Rapid Transit; Southwest Ring Road Paving.

**STATESMAN GROUP OF COMPANIES**

**Head Office:**
7370 Sierra Morena Blvd SW
Calgary AB T3H 4H9
**Tel:** 403-256-4151
**Fax:** 403-256-6100
**Email:** ashleyf@statesmancorporation.com

**Web:** www.statesmancorporation.com

**Branch Office:** Invermere, BC;
Brinnon, WA; Scottsdale, AZ.

**Date of Incorporation:** 1976
**Nature of Ownership:** Private

**Key Personnel:**
Garth Mann, President and CEO; Kevin Ingalls, CFO; Alana Mann, Executive; Jeff Mann, VP, Construction and Development

**Area of Expertise:** Residential communities, seniors living, condominiums and resort living.

**Corporate Profile:** Statesman Group of Companies is a developer of home solutions throughout North America. The company operates in Arizona, Washington, British Columbia, Ontario, North Carolina and Alberta, and develops three types of communities: lifestyle multi-family homes, active senior living and resort communities.

**STUART OLSON INC.**

**Head Office:**
600-4820 Richard Rd SW
Calgary AB T3E 6L1
**Tel:** 403-685-7777
**Fax:** 403-685-7771
**Email:** info@stuartolson.com

**Web:** www.stuartolson.com

**Branch Office:**
Vancouver, BC;
Calgary, AB; Edmonton, AB; Red Deer, AB; Fort McMurray, AB; Saskatoon, SK; Regina, SK; Winnipeg, MB; Toronto, ON; Sudbury, ON; Thunder Bay, ON.

**Major Projects:** Thompson Rivers University Industrial Training and Technology Centre, Kamloops BC; Minoru Aquatic Centre, Richmond BC; New Central Library, Calgary AB; Lethbridge College’s Trade and Technology Renewal Innovation Project, Lethbridge AB; University of Toronto Mississauga, North Building Phase B, Mississauga ON; Hydroelectric Power Station, Winnipeg MB; Mining Emissions Management Project, Sudbury ON; New Refinery Project, Edmonton ON; New Oil Sands Mining Project, Fort McMurray Region, AB; University of Alberta, Research and Collections Resource Facility (RCRF), Electrical and Computer Engineering Research Facility (ECRF) and East Campus Village Student Residence, Edmonton AB.

**Date of Incorporation:** 1911
**Nature of Ownership:** Public

**Key Personnel:**
David LeMay, President and CEO; John Krill, President & COO, Commercial System Group; Daryl Sands, EVP and CFO; Arthur Atkinson, COO Building Group; Bob Myles, COO, Industrial Group; Paul Polson, Sr. VP, Business Development and Community Engagement; Joette Decore, EVP, Corporate Strategy and Development

**Gross Revenue:** $ 909 mil

**Area of Expertise:** A full service construction and services company for Canada’s public, private and industrial infrastructure markets.

**Corporate Profile:** Stuart Olson Inc. is a $1 billion+ organization representing one of the largest construction services companies in Canada and serves as an integrated, full-service organization serving the construction and industrial markets. With clients in energy, health care, education, mining, water and wastewater, commercial development and civil works, to name just a few, the people of Stuart Olson have had a positive and lasting impact on business and communities for over 100 years.

**Major Projects:**
- Thompson Rivers University Industrial Training and Technology Centre, Kamloops BC
- Minoru Aquatic Centre, Richmond BC
- New Central Library, Calgary AB
- Lethbridge College’s Trade and Technology Renewal Innovation Project, Lethbridge AB
- University of Toronto Mississauga, North Building Phase B, Mississauga ON
- Hydroelectric Power Station, Winnipeg MB
- Mining Emissions Management Project, Sudbury ON
- New Refinery Project, Edmonton ON
- New Oil Sands Mining Project, Fort McMurray Region, AB
- University of Alberta, Research and Collections Resource Facility (RCRF), Electrical and Computer Engineering Research Facility (ECRF) and East Campus Village Student Residence, Edmonton AB.

**TIKI INTERNATIONAL INC.**

**Head Office:**
Bay 2D-624 Beaver Dam Rd NE
Calgary AB T2K 4W6
**Tel:** 403-241-1093
**Fax:** 403-241-8250
**Email:** info@tiki-international.com

**Web:** www.tiki-international.com

**Date of Incorporation:** 2001
**Nature of Ownership:** Private

**Key Personnel:**
Radenko Vujadinovic, President

**Area of Expertise:** Construction management, design-build and general contracting.

**Corporate Profile:** Tiki International Inc. has over 20 years’ experience in the building industry. Tiki provides a full range of construction services in western Canada: general contracting, project management, estimating and budgeting, design and build.

**Major Projects:**
- Your Independent Grocer Grocery Store, Melfort SK; No Frills Grocery Store No. 8586, Smithers BC; Mark’s Work Warehouse Store No. 212, Victoria BC; Mark’s Work Warehouse Store No. 265, Whitecourt AB; Click & Connect Store No. 1576, Calgary AB.

**TROTTER & MORTON TECHNICAL SERVICES LTD.**

**Head Office:**
5711 1 St SE
Calgary AB T2H 1H9
**Tel:** 403-255-7535
**Fax:** 403-640-0767
**Email:** t_m@tmlgroup.com

**Web:** www.trotterandmorton.com

**Branch Office:**
Calgary, AB;
Edmonton, AB; Burnaby, BC;
Winnipeg, MB; Kansas City, MO; San Antonio, TX.

**Date of Incorporation:** 1927
**Nature of Ownership:** Private

**Key Personnel:**
Mike Watson, President

**Area of Expertise:** Commercial, institutional, earthworks, demolition, facility services and industrial.

**Corporate Profile:** Trotter & Morton Group of Companies specializes in commercial and institutional construction, earthworks and demolition, facility services and industrial construction in North America. Their portfolio contains a diverse range of projects including office towers, hospitals, airports, shopping centers, educational institutions, water treatment plants and several oil and gas projects. Trotter & Morton is a comprehensive construction services provider — from demolition to building maintenance. They complete around 25,000 projects a year, and is recognized as an industry leader in safety.
TTM RESOURCES INC.

Head Office:
202-750 W Pender St
Vancouver BC V6C 2T7
Tel: 604-685-1144
Fax: 604-685-9887
Email: ir@ttmresources.ca
Web: www.ttmresources.ca

Date of Incorporation: 1995
Nature of Ownership: Private

Key Personnel:
Wesley Raven, VP, Exploration;
Terrence Lyons, Chairman; Jill Neff, Corporate Secretary; Michele Pillon, CFO; W.K. Crichton Clarke, President, CEO and Director; Warren Robb, COO and Director

Area of Expertise: Mining exploration.

Corporate Profile: TTM Resources Inc. is a Canada-based publicly-trading resource exploration and development company, which focuses on three molybdenum assets in British Columbia: the Chu Project, the Terrace Project, and the Deeker Creek Project.

Major Projects: Summit At Quadra Village Care Facility, Victoria BC; Alpha Secondary Seismic Upgrade and Addition, Burnaby BC; Margaret Ma Murray Elementary School, Fort St. John BC; Langley Secondary School Addition and Seismic Upgrade, Langley BC; Boundary Bay Fire Hall, Delta BC; Port Hardy Multiplex, Port Hardy BC; Frank J. New Elementary Addition, Namaimo BC; Promontory Heights Addition, Chilliwack BC; Rocky Pines Community Centre, Lower Nicola BC.

VANMAR CONSTRUCTORS INC.

Head Office:
30701 Simpson Rd
Abbotsford BC V2T 6Y7
Tel: 604-882-0700
Fax: 604-882-0770
Email: artv@vanmarconstructors.com
Web: www.vanmarconstructors.com

Branch Office: Cambridge, ON.

Date of Incorporation: 2002
Nature of Ownership: Private

Key Personnel:
Art Van Maren, President; Geoff Tessarolo CPA CA, Controller; Jeff Marin, VP, Construction; Cody Voorhorst, Chief Estimator; Mike Van Hempt, PM; Dave Coulter, PM; Warren Verhoef, POS; Mike Denbok, PM; Shawn Vandergaag, PM

Gross Revenue: $121 mil

Area of Expertise: Market and non-market residential construction, institutional, student housing and health care facilities.

Corporate Profile: VanMar Constructors Inc. specializes in residential, health care facilities and institutional construction. They focus on providing design build, general contracting, construction management-at-risk and construction management services to a select client base. VanMar Constructors focus on a collaborative team approach that includes owners, consultants and sub trades which ensures the construction process is effective; resulting in a successful project delivery. There ability to deliver projects on-time, on budget and to the satisfaction of the client has enabled them to be a trusted and reputable builder on a wide variety of projects throughout British Columbia and Ontario.

Major Projects: Lakehouse Apartment Buildings, Grimsby ON; Jasper Condominiums, Milton ON; The Metalworks Condominium Building Phase I and II, Guelph ON; Oak Park Rentals, Oakville ON; Caroline Street Private Residences, Waterloo ON; Woodbridge Affordable Housing, Woodbridge ON; Drysdale Row Townhomes, Kelowna BC; Villa Cathay Care Home, Vancouver BC; Waterstone Affordable Housing, Chilliwack BC; The Village at Anderson Creek, Dementia Care Facility, Langley BC.
Corporate Profile: Ventana
Construction Corp. is a general contractor and construction manager based in Vancouver, BC. The company has a proven track record of delivering high-quality buildings and providing a comprehensive range of services, including preconstruction, design-build/design-assist, sustainable strategic planning, public-private partnerships (P3s) and general contracting and construction management. Ventana promotes a team approach on each project, which involves building durable relationships with the owner, architect, consultants and sub-trades and establishing a common goal for the project team. More than half of Ventana’s new projects originate with long-term, repeat clients, which include companies like Mercedes-Benz Canada, Mountain Equipment Co-op, Best Buy Canada, Canadian Tire and Ritchie Bros. Auctioneers. Green building projects now make up a large percentage of Ventana’s portfolio. The company has worked on more than 35 LEED and green building projects up to $55 million in the last five years.

Major Projects: The Duke
Residential, Retail Building, Vancouver BC; University of British Columbia Student Residence, Vancouver BC; Seaspan Head Office, North Vancouver BC; Warehouse, Commercial Building, Vancouver BC; 17th Avenue Mix-Use Building, Vancouver BC.

Corporate Profile: Voice
Construction Ltd. is a privately-owned civil construction firm specializing in petrochemical site preparation and related construction projects. The company owns an extensive construction equipment fleet. Voice Construction’s versatility in site preparation includes: underground installations; tank foundations and berms; landfill and pond construction; concrete foundations and structures; environmental remediation; drainage and dewatering; roads and railway grades; soil stabilization; industrial site grading and paving and excavation and fill. Voice can also develop hazardous waste control sites, upgrade existing sites to current environmental standards and decommission old sites. The company can transport toxic materials on Alberta highways, as well as perform localized clean-ups of hydrocarbon spills and herbicide, pesticide, mercury, creosote and arsenic contamination of older sites. Gold Seal certified project managers, superintendents and estimators lead a committed core of employees in the safe and timely completion of a variety of projects.

Voice Construction Ltd.

Voice Construction Ltd.

W

WALES MCELLEND CONSTRUCTION

Head Office:
6211 Fraserwood Pl
Richmond BC V6W 1J2
Tel: 604-638-1212
Fax: 604-276-9930
Email: info@walesmcleland.com
Web: www.walesmcleland.com
Date of Incorporation: 1988
Nature of Ownership: Private
Key Personnel:
Doug Scott, P. Eng., President;
Sonny Wong, Director; Kevin Armon, VP; Construction; Tony Vigini, VP; Development; Janis Freeman, Controller, OHS; Jim Skirda, P.Eng., Manager, Operations
Gross Revenue: $ 120 mil
Area of Expertise: Industrial, commercial, retail and institutional.

Corporate Profile: Wales McLelland
Construction Ltd. is a general contracting company in Southern Alberta. Services include general contracting, construction management, and design build. The firm delivers projects varying from renovations to new construction, processing plants to commercial buildings, to schools and assisted living facilities across Alberta. Its experience ranges from the smallest project to the massive $62 million West Lethbridge Centre and $34 million ATB Centre - Crossings Ice Complex.

Western Industrial Contractors Ltd.

Head Office:
4912 John Hart Hwy
Prince George BC V2K 3A1
Tel: 250-962-6011
Fax: 250-962-5353
Email: wicldt@gmail.com
Web: www.wicldt.com
Branch Office: Kitimat, BC.

Date of Incorporation: 1989
Nature of Ownership: Private
Key Personnel:
John Pateman, VP and CFO; Brian Savage, VP and COO; Ray Fortier, Chairman
Area of Expertise: Institutional, commercial, industrial and engineering.

Corporate Profile: Western
Industrial Contractors Ltd. is one of the largest contractors in British Columbia, fully certified in all new methods of construction and project management. The company offers a complete range of preconstruction and construction services.

Westridge Construction Ltd.

Head Office:
435 Henderson Dr
Regina SK S4N 5W8
Tel: 306-352-2434
Fax: 306-352-0199
Email: regina@westridge.ca
Web: www.westridge.ca

Date of Incorporation: 1989
Nature of Ownership: Private
Key Personnel:
Ian Gillespie, President; Judy Leung, Finance; Kimberley Wong, Acquisitions and Development

Area of Expertise: Residential high-rise and commercial.

Corporate Profile: Westbank
Projects Corp. is the leading luxury residential developer in Canada, along with being the owner and developer of some of the finest hotels in the country, but the origins of the company are in the retail sector. The company is active across North America in a diversity of product types from luxury condominiums, to rental apartment, office, retail, hotel, non-market housing and industrial. Major key projects include Shangri-La Hotels in Toronto and Vancouver. The main focus is on large mixed-use projects involving highly complex entitlement processes.

Western Industrial Contractors Ltd.

Head Office:
3604 18 Ave N
Lethbridge AB T1H 5S7
Tel: 403-328-6698
Fax: 403-328-6652
Email: office@wardbros.net
Web: www.wardbros.net

Date of Incorporation: 1976
Nature of Ownership: Private
Key Personnel:
Darren Boras, CFO; Colin Ward, COO
Gross Revenue: $34 mil
Area of Expertise: Commercial, Institutional, and industrial.

Corporate Profile: Ward Bros.
Construction Ltd. is a general contractor company in Southern Alberta. Services include general contracting, construction management, and design build. The firm delivers projects varying from renovations to new construction, processing plants to commercial buildings, to schools and assisted living facilities across Alberta. Its experience ranges from the smallest project to the massive $62 million West Lethbridge Centre and $34 million ATB Centre - Crossings Ice Complex.

Ward Bros. Construction Ltd.

Head Office:
1067 W Cordova St
Vancouver BC V6C 1C7
Tel: 604-685-8986
Fax: 604-893-1708
Email: ting@westbankcorp.com
Web: www.westbankcorp.com
Branch Office: Shanghai, CN; Beijing, CN, Hong Kong, CN.

Date of Incorporation: 1992
Nature of Ownership: Private
Key Personnel:
Ian Gillespie, President; Judy Leung, Finance; Kimberley Wong, Acquisitions and Development

Area of Expertise: Residential high-rise and commercial.

Corporate Profile: Westbank
Projects Corp. is the leading luxury residential developer in Canada, along with being the owner and developer of some of the finest hotels in the country, but the origins of the company are in the retail sector. The company is active across North America in a diversity of product types from luxury condominiums, to rental apartment, office, retail, hotel, non-market housing and industrial. Major key projects include Shangri-La Hotels in Toronto and Vancouver. The main focus is on large mixed-use projects involving highly complex entitlement processes.

Western Industrial Contractors Ltd.

Head Office:
4912 John Hart Hwy
Prince George BC V2K 3A1
Tel: 250-962-6011
Fax: 250-962-5353
Email: wicldt@gmail.com
Web: www.wicldt.com
Branch Office: Kitimat, BC.

Date of Incorporation: 1989
Nature of Ownership: Private
Key Personnel:
John Pateman, VP and CFO; Brian Savage, VP and COO; Ray Fortier, Chairman
Area of Expertise: Institutional, commercial, industrial and engineering.

Corporate Profile: Western
Industrial Contractors Ltd. is one of the largest contractors in British Columbia, fully certified in all new methods of construction and project management. The company offers a complete range of preconstruction and construction services.

Westridge Construction Ltd.

Head Office:
435 Henderson Dr
Regina SK S4N 5W8
Tel: 306-352-2434
Fax: 306-352-0199
Email: regina@westridge.ca
Web: www.westridge.ca

Date of Incorporation: 1989
Nature of Ownership: Private
Key Personnel:
Ian Gillespie, President; Judy Leung, Finance; Kimberley Wong, Acquisitions and Development

Area of Expertise: Residential high-rise and commercial.

Corporate Profile: Westbank
Projects Corp. is the leading luxury residential developer in Canada, along with being the owner and developer of some of the finest hotels in the country, but the origins of the company are in the retail sector. The company is active across North America in a diversity of product types from luxury condominiums, to rental apartment, office, retail, hotel, non-market housing and industrial. Major key projects include Shangri-La Hotels in Toronto and Vancouver. The main focus is on large mixed-use projects involving highly complex entitlement processes.

Western Industrial Contractors Ltd.

Head Office:
4912 John Hart Hwy
Prince George BC V2K 3A1
Tel: 250-962-6011
Fax: 250-962-5353
Email: wicldt@gmail.com
Web: www.wicldt.com
Branch Office: Kitimat, BC.

Date of Incorporation: 1989
Nature of Ownership: Private
Key Personnel:
John Pateman, VP and CFO; Brian Savage, VP and COO; Ray Fortier, Chairman
Area of Expertise: Institutional, commercial, industrial and engineering.

Corporate Profile: Western
Industrial Contractors Ltd. is one of the largest contractors in British Columbia, fully certified in all new methods of construction and project management. The company offers a complete range of preconstruction and construction services.

Westridge Construction Ltd.

Head Office:
435 Henderson Dr
Regina SK S4N 5W8
Tel: 306-352-2434
Fax: 306-352-0199
Email: regina@westridge.ca
Web: www.westridge.ca

Date of Incorporation: 1989
Nature of Ownership: Private
Key Personnel:
Ian Gillespie, President; Judy Leung, Finance; Kimberley Wong, Acquisitions and Development

Area of Expertise: Residential high-rise and commercial.

Corporate Profile: Westbank
Projects Corp. is the leading luxury residential developer in Canada, along with being the owner and developer of some of the finest hotels in the country, but the origins of the company are in the retail sector. The company is active across North America in a diversity of product types from luxury condominiums, to rental apartment, office, retail, hotel, non-market housing and industrial. Major key projects include Shangri-La Hotels in Toronto and Vancouver. The main focus is on large mixed-use projects involving highly complex entitlement processes.
**Nature of Ownership:** Private  
**Key Personnel:**  
Ron Smith, Manager  
Area of Expertise: Civil, commercial, institutional, medical, education, institutional, light industrial, institutional and engineering.

**Corporate Profile:** Established in 1989 in Regina, SK, Westridge is a well-known construction company with a diverse range of experience. Westridge has built, renovated and expanded facilities of every kind throughout Saskatchewan. Their myriad of projects include: corporate head offices, churches, banks, sports facilities, restaurants, bridges, parking structures, water treatment plants, wastewater treatment plants, pumping stations, educational buildings, medical facilities, seniors’ housing complexes, and multi-family housing developments. Every year since 2003, SaskBusiness magazine has included Westridge in their “Top 100 Companies in Saskatchewan” list.

**Major Projects:** Ring Road, Northbound Overpass, Regina SK; George Bothwell Library, Regina SK; Compound Regina Armoury, Regina SK; Wascana Rehabilitation Centre, Regina SK; Roadwork and Bridge Repair, Regina SK.

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**WF BOTKIN CONSTRUCTION LTD.**  
**Head Office:**  
330 Sherwood Rd  
Regina SK S4P 3A3  
**Tel:** 306-543-7557  
**Fax:** 306-543-1405  
**Email:** info@wfbotkin.com  
**Web:** www.wfbotkin.com  
**Branch Office:** Regina, SK.  
**Nature of Ownership:** Private  
**Key Personnel:**  
Ron Smith, Manager  
Area of Expertise: Civil, commercial, institutional, medical, education, institutional, light industrial, institutional and engineering.

**Corporate Profile:** WF Botkin Construction is one of the leading heavy civil construction companies and construction material supply businesses serving the Saskatchewan and Regina area for over 50 years. They undertake all size of projects and their area of expertise includes site grading, small parking lots, large parking lots, industrial sites, commercial buildings, street and road construction, aggregate supply, concrete supply and asphalt paving.

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**WILCO CONTRACTORS NORTHWEST INC.**  
**Head Office:**  
14420 154 Ave  
Edmonton AB T6V 0K8  
**Tel:** 780-447-1199  
**Fax:** 780-447-2330  
**Email:** trent.hartwell@wilco.ca  
**Web:** www.wilco.ca  
**Branch Office:** Fort McMurray, AB.  
**Date of Incorporation:** 1982  
**Nature of Ownership:** Private  
**Key Personnel:**  
Arthur Maat, President; Trent Hartwell, Sr. Estimator  
Area of Expertise: Open-space site development.

**Corporate Profile:** Wilco Contractors Northwest Inc. is one of four individually owned and operated companies that comprise the Wilco Group of Companies. Services in project management and construction of parks, sport facilities, as well as environmental, landscape and civil works, make the Wilco Group of Companies a leader in open-space site development, delivering complex projects to its clients from British Columbia to Ontario. Wilco Contractors Northwest Inc. specializes in athletic facilities, urban landscapes, environmentally sensitive site developments, infrastructure and civil developments.

**Major Projects:**  
- Granular Strengthening Roadwork, Springfield SK  
- Hwy 44 Surfacing, Mixing and Compaction, Pilot Butte SK  
- Residential Road Renewal Program No. 1, Regina SK.

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**WORLEYPARSONS CANADA SERVICES LTD.**  
**Head Office:**  
2919 Cleveland Ave  
Saskatoon SK S7K 8A9  
**Tel:** 306-934-4400  
**Fax:** 306-934-4747  
**Email:** info@worleyparsons.ca  
**Web:** www.worleyparsons.com  
**Branch Office:**  
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**Date of Incorporation:** 1974  
**Nature of Ownership:** Public  
**Key Personnel:**  
Andrew Wood, CEO; Simon Holt, CFO; Randy Karren, Group Managing Director Improve; John Gril, Chairman and Non-Executive Director  
Area of Expertise: Engineering, procurement, modularization, construction and construction management.

**Corporate Profile:** WorleyParsons Canada Services Ltd. offers extensive expertise in design and construction across Canada. The company is capable of operating in a fully integrated Engineering, Procurement and Construction (EPC) environment or may offer these components separately in oil and gas transmission, oil and gas processing, petrochemical, power generation and heavy oil sectors. Demand for its modularization, fabrication and field construction services will continue to increase and with three central Alberta module assembly yards that produce over 425 modules per year, WorleyParsons is positioned as a primary provider of modules in Western Canada.

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**WRIGHT CONSTRUCTION WESTERN INC.**  
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**Tel:** 306-934-4400  
**Fax:** 306-934-4747  
**Email:** info@wrightconstruction.ca  
**Web:** www.wrightconstruction.ca  
**Date of Incorporation:** 1905  
**Nature of Ownership:** Private  
**Key Personnel:**  
Lorne Wright, President; Larry Strohan, VP  
Area of Expertise: Commercial and institutional.

**Corporate Profile:** Wright Construction Western Inc. is a general contractor serving Saskatchewan and is the creator of many Saskatchewan landmarks, including the original buildings of the University of Saskatchewan and the Saskatchewan and Bessborough Hotels. The company provides design-build services. Wright Construction is an experienced Butler Builder, with expertise ranging from site selection to total construction.

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Ottawa’s Parliament Buildings are perched on a cliff which overlooks the Ottawa River.
More than 40 years after its grand opening, the CN Tower remains remarkably relevant: an engineering marvel, a major attraction and an irreplaceable part of the Toronto skyline.

The city has seen major construction projects before and since, but not one so visible that almost every citizen could mark its stunning progress as it rose from the city’s downtown.

The CN Tower was conceived as only one feature of a complete redevelopment of the Railway Lands owned and maintained by the Canadian National Railway. Ultimately, it was the only feature of the Metro Centre development that was realized.

There was a solid reason for building the tower—radio and television signals were no longer reaching the city unimpeded, thanks to rapid highrise expansion. At a little over 1,815 feet, the tower could beam signals of all sorts to Canadian markets and across Lake Ontario to the United States. However, part of the reason for the project was a simple act of will, demonstrating to the world what Canadian architects, builders, engineers and corporate clout could achieve.
Major contributors to the project team included: NCK Engineering (structural engineer); John Andrews Architects; architects of record, the Webb, Zerafa, Menkes, Housden Partnership (now WZMH Architects); The Foundation Company of Canada (now part of AECOM); steel fabricator Canron (Eastern Structural Division); Scanada Slipform Systems Inc.; and excavation contractor Rumble Contracting Inc.

The most detailed history of CN Tower construction has been researched by Robert Lansdale, historian and curator at PastAndFutureHistory.com. Lansdale continues to chronicle every aspect of construction, including the names of individuals who worked on the project and personal interviews with them. His current labour of love is a complete frame-by-frame restoration of the last known pristine copy of a 16mm film on construction of the CN Tower produced by Canron.

“I have been working on the CN Tower project for decades and expect to finish it in 30 years’ time,” he says.

Lansdale notes that the initial pitch for the CN Tower imagined a budget of $12 million, a significant underestimation.

Construction began on Dec. 8, 1972 with demolition and clearing of existing railroad infrastructure—and no building permit. Other milestones followed in rapid succession. Excavation of the foundation to bedrock began in February 1973 as crews removed more than 56,000 tonnes of earth and shale. Foundation work began in March on a concrete-and-steel foundation 6.71 metres deep. The foundation comprised 7,046 cubic metres of concrete and 453 tonnes of reinforcing steel. The foundation was completed in May.

Concrete pouring on the tower began in June using a sophisticated slipform supported by a series of hydraulic-powered climbing jacks. Pouring was a 24-hour-a-day operation. As each layer of concrete cured around rebar, the slipform was raised and adjusted according to the design contours. Concrete in the tower was single-sourced and mixed on site to ensure uniform consistency. Lansdale notes the concrete was hand poured using wheelbarrows around the periphery of the structure.

A single crane rode slowly up the concrete tower as it ascended.

Only when the tower reached 300 feet did the city issue a building permit.

A southwest view of the CN Tower in Toronto. The tower is considered the city’s most omnipresent landmark at 1,815 feet in height.

An article written by CN Tower engineers appeared in a 1976 issue of the Precast Concrete Institute Journal and describes the difficulty of engineering the post-stressed tensioning cables that helped to strengthen the tower. The cables were fed downward through ducts by a hand-controlled reel system to the tower foundation. The cables had to be protected from moisture and tensioning operations were scheduled around slipform work.

While most cables were tensioned from below using hydraulic jacks, some had to be tensioned from the top of the building, resulting in scheduling conflicts.

Slipform work was completed on Feb. 22, 1974 when the tower reached 1,464 feet. Work on the SkyPod came next, as concrete forms and tonnes of steel were lifted into place and assembled. This work included construction of the revolving restaurant and the Radome, the fabric ring containing telecommunications equipment.

Some of the most iconic photos of the tower’s construction feature “Olga” a Sikorsky S-64 helicopter operated by Erickson Sky crane of Oregon. The project’s most dramatic moment occurred as the chopper attempted to remove the crane, which seized on the supporting bolts, tethering the helicopter. Steel workers quickly arrived on the scene to burn off the bolts as the helicopter hovered nearby. Olga ultimately delivered the crane to terra firma with only 14 minutes of fuel left.

Subsequent placement and bolting of the 44 antenna segments proceeded smoothly. The final segment of antenna was bolted into place on April 2, 1975, officially making the CN Tower the world’s tallest free-standing structure.

The CN Tower opened to the public on June 26, 1976. The project cost $63 million to build — about $325 million in today’s currency, accounting only for inflation — and employed the labour of more than 1,500 workers. It contains 40,500 cubic metres of concrete, and almost 5,100 tonnes of steel.

John Andrews, Ned Baldwin and Roger du Toit were part of the architectural design team working on the tower at John Andrews Architects. Andrews, now 84, has long since returned to his native Australia after working on a host of significant Canadian projects. Ever mindful of his connection to the CN Tower, he’s still fiercely proud of his design for Scarborough College (1963), the project that first brought him recognition.
“But I was so excited doing design work on the CN Tower that I still get a chuff out of it,” he says.

He recalls two or three different designs. The approach represented on the original models of Metro Place features three slim cylinders placed in an equilateral triangle—one to contain stairs, another an elevator and a third pipes and ducts. They would be interconnected by horizontal tubes, and topped by antennas and an observation deck.

“The one we built had the lifts on the outside, which is still quite a scary experience for some people,” Andrews says. “The tower was also designed to sway somewhat. If you fix your eyes on something, you can actually perceive the movement of the tower as it sways in the wind.”

One of the project’s biggest challenges was preventing the formation of ice on the tower. Russia had already built the Ostankino communications tower at 1,772 feet tall, but in Cold War days, connecting with colleagues behind the Iron Curtain involved layers of protocol.

“I attempted to get in touch with them through the Department of Foreign Affairs, but ultimately I just wrote to the guy who designed it and he wrote back,” says Andrews.

“We built the donut that encases all of the communication antennas out of plastic and any heat that comes from the machinery is collected in there to keep it warm. Heat is also pumped into the steel needle.”

Robert Sampson, principal at WZMH Architects was a teen when the CN Tower was completed. But the firm’s connection to the project remains strong. It still retains original sketches of the tower through conception.

“It’s great to have the CN Tower in our portfolio because it’s so well known around the world,” he says. “But we don’t want it to completely overshadow the many buildings our firm has contributed to the city’s downtown. We promote it, but we do it sparingly, often using it as the very last slide in a presentation of our portfolio without talking about it.”

He notes that the tower could be built stronger and taller today. However, Toronto no longer requires a single, massive telecommunications tower—that makes the design a unique reflection of its place in history.

Given the ability to change anything about the CN Tower, Sampson is hesitant.

“I would keep the tower as is,” he says. “I think it’s a great design that simply looks very good. I would only change what happens at the ground level. There’s a bit of a circuitous maze through dark corridors to get you to the elevators. I always find that a bit disorienting.”

In 1995, the CN Tower was voted one of the Seven Wonders of the Modern World by the American Society of Civil Engineers. This year the CN Tower (and the Ontario Place Cinesphere and Pods) were presented with the 2017 Prix du XXe siècle by the Royal Architectural Institute of Canada, in partnership with The National Trust for Canada. The award recognizes projects for their enduring excellence and national significance to Canada’s architectural legacy.

Toronto alderman Elizabeth Eayrs is famously quoted as telling city council: “We’ll live to regret it if we let this monstrous dart go up.” But today, Eayrs explains the context for her remark.

“It was a single building representing one company and it seemed very obtrusive,” she says. “I didn’t want one corporation to dominate a skyline that had a very low profile at the time. I’ve lived long enough to become totally used to it. Today, the CN Tower has become Canada’s tower.”

The CN Tower opened to the public on June 26, 1976. The project cost $63 million to build—about $325 million in today’s currency, accounting only for inflation—and employed the labour of more than 1,500 workers. It contains 40,500 cubic metres of concrete, and almost 5,100 tonnes of steel.
The construction of Canada's parliament buildings in Ottawa was no small feat and the project took years to complete, but through it all they have remained a symbol of national pride and an iconic landmark.

Also known as “The Hill,” the grouping of three gothic revival buildings constructed in the 19th century is situated on top of a cliff in downtown Ottawa overlooking the Ottawa River. The buildings were completed in 1865 and represented one of the largest projects in British North America at the time and one of the finest examples of gothic revival architecture.

“It’s indicative of the high Victorian gothic revival style when you have pointed arches over the windows and doors, many vertical elements that reach upward towards the sky, highly decorative in the sense that they have all the tracery around the
windows, all the corners of the building have cut stone quoits,” explained Ezio DiMillo, director general at Public Works and Government Services Canada (PWGSC).

Located on Wellington Street in Ottawa, the site where the Parliament Buildings stand was carefully selected by Queen Victoria. The Queen chose Bytown, now Ottawa, as the capital of the United Province of Canada in 1858. Barrack Hill was chosen as the site for the new Parliament Buildings because it sits far from the American border and is located on a cliff to make it easier to defend from a possible attack, according to the PWGSC website. The land was also already owned by the Crown.

Due to the proposed large scale of the Parliament Buildings, the then Department of Public Works organized an architectural competition to find suitable architects to design three federal buildings — a Parliament Building (Centre Block), two adjacent administrative buildings (the East and West Blocks) and a Governor General’s residence which never came to fruition.

The design of Thomas Fuller and Chilion Jones won first place for the Centre Block and Thomas Stent and Augustus Laver’s designs were selected for the East and West Blocks. The gothic style was chosen and was seen to reflect the style used for the British Houses of Parliament built during the 1830s.

According to the blog Today in Ottawa’s History, written by James Powell who is also a member of the board of directors of the Ottawa Historical Society, the government specified that the legislature building, totalling 55,000 square feet, was to contain a council chamber and a hall of assembly for the upper and lower houses of Parliament, a library, a picture gallery, 85 reading rooms, speakers’ apartments, committee rooms and clerk rooms. The two departmental buildings, which together amounted to roughly the same square footage as the legislature building, required 170 offices to house the entire Canadian public service.

Thomas McGreevy was awarded a contract to build the Parliament Buildings in 1859. After the ground was broken, the departmental buildings were handed over to Jones, Haycock and Company of Port Hope for construction and McGreevy retained the contract for Centre Block.

Ground was broken and the sod was turned for the new Parliament Buildings on Dec. 20, 1859.

“When they were building these buildings they didn’t have mechanical cranes, they had lifting cranes of some sort but they didn’t have the technology we have today,” said DiMillo, adding some of the challenges were manpower, transporting and storing

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the materials on the site. “Much of the work was done by hand and heavy equipment and construction elements were shipped by horse and wagon.”

According to DiMillo, the buildings were designed to be polychromatic on the exterior. The architects wanted the buildings to have slate roofs which have a grey-blue colour and the masonry a nice buff sandstone that came from Ohio. They used locally quarried Nepean sandstone as the more common face stone or wall stone and they used Potsdam sandstone for detail elements which has a reddish colour.

“Then when you put it all together along with the cresting on the top of the buildings, the wrought iron decorative elements that you see on top of all three buildings, they wanted to bring forward this multi-colour sort of effect,” DiMillo explained.

By 1861, public works reported $1.4 million had been spent on the project, two-and-a-half times more than planned. The site was shut down in September and construction halted.

In June 1862, a commission of inquiry investigated the project’s management problems and found some of the issues that led to cost overruns were improper awarding of the construction contract, failure on the part of public works to appropriately assess the depth of the bedrock, failure to properly factor in the cost of heating and ventilation and inadequate monitoring of the construction progress.

Construction resumed in 1863.

“As you can imagine the population of Ottawa was 15,000 in 1860 and thousands of workers were brought in to work on the site,” said Powell. “Think about all the complications of building such huge monumental buildings in the middle of the wilderness, it’s an extraordinary achievement...just bringing in the materials and men was a huge undertaking.”

The Parliament Buildings officially opened on June 6, 1866, about a year before Confederation, which took place on July 1, 1867. Though they were not fully complete, the buildings became the seat of government for the four provinces: Ontario, Quebec, New Brunswick and Nova Scotia and the first session sat Nov. 6, 1867.

Manitoba, the North-Western Territories (which included parts of Alberta, Saskatchewan, Yukon, the Northwest Territories and Nunavut), British Columbia and Prince Edward Island joined confederation in 1870.

By 1876, the Library of Parliament and the landscaped grounds were complete and later that same year the iron Queen’s Gates were erected at the main entrance of Parliament Hill.

As the country grew, so did the buildings on Parliament Hill. From 1906 to 1914, additions were made to all three buildings, new buildings were constructed and some federal departments moved off The Hill.

On Feb. 3, 1916 a fire started in the Centre Block and only the library survived thanks to its iron fire doors. When it was rebuilt a few years later the building was enlarged and the peace tower was completed in 1928 to honour those who died in the First World War. The gothic style of the building was retained by architects Pearson and Marchand but updated to a Beaux-Arts axial plan with gothic details. The rebuild was complete by 1920, four years after the fire.
According to the PWGSC website, “a team of architects produced a design that, while similar to the original, used newly developed structural techniques and materials. The new Centre Block would also be larger and a full storey higher than the original building. To avoid another tragedy, instead of wood, interior walls are built with limestone and floors with marble. The exterior frame is made of steel and covered with the same Nepean sandstone that was used in the original buildings. Because of the war, materials and labour were in short supply and expensive, slowing construction.”

Over the years there have been discussions to rehabilitate various parliamentary buildings. In 1952, a fire nearly destroyed the library but instead of building a new one, the existing library was rehabilitated. In 1961, there were discussions to replace both the East and West Blocks with modern office buildings, but instead, the interior of the West Block was renovated with modern offices to replace the old Victorian rooms.

In 2002, a major program to rehabilitate the Parliamentary Precinct began. The long-term vision and plan is a multi-decade strategy to renew the precinct and includes fully restoring and modernizing the older buildings inside and out; preserving the buildings’ architectural heritage character; and ensuring that the buildings meet safety standards.

West Block rehabilitation work is currently underway. Due to the fire of 1916, the West Block is the oldest of the Parliament Buildings. The revitalization was designed by Arcop Architecture and Fournier Gersovitz Moss and Associates Architects, in a joint venture. PCL Constructors Canada is the construction manager on the project.

“You have to think that these buildings have not had any real major work, in the case of the West Block, in over 100 years,” said DiMillo. “We are basically taking these old heritage buildings and seismically reinforcing them, that is always a challenge when you are working with some of the older buildings and more specifically for a building like the West Block where it’s a load bearing masonry construction.”

Another challenge is bringing the buildings up to date and into the 21st century.

“These are gothic revival buildings that were built in the mid-1800s and they didn’t put in modern air-conditioning and heating and communication systems, security and multimedia,” said DiMillo.

“A big challenge has been putting all these modern systems in a heritage building but we have risen to the challenge with the help of various teams — the contractors, the architects and engineers — we’re close to opening the building (the West Block).”

The population of Ottawa was 15,000 in 1860. The Parliament Buildings officially opened on June 6, 1866.
The provinces in the Atlantic Region are trailing the rest of Canada in rankings based on most key demographic and economic indicators.

With respect to population change, it’s been a heartening development that long-standing declines year-over-year have recently been flipping over into pluses in three of the four Atlantic provinces. The exception is Newfoundland and Labrador (-0.2%).

But only in Prince Edward Island has the latest annual population increase (+1.6%) beaten the national average (+1.2%). Nova Scotia’s gain (+0.6%) has been half the national increase and New Brunswick’s (+0.2%) has been barely on the positive side.

There isn’t a single province in the Atlantic Region with a population of one million or more.

Nova Scotia comes closest, with 953,000 residents. Next in line is New Brunswick, with a citizen count of 758,000. Newfoundland and Labrador, with 529,000 individuals, and Prince Edward Island, with 150,000, round out the foursome.

The four unemployment rates in the Atlantic Region have all been higher than the Canada figure (6.3%). Newfoundland/Labrador (15.7%) has been worst, followed by Prince Edward Island (10.0%), then Nova Scotia (7.9%) and New Brunswick (6.5%).

Job creation has been far from stellar, either. There have been declines in total employment year over year in Newfoundland/Labrador (-5.4%) and in New Brunswick (-0.7%). Hiring in Nova Scotia (+1.1%) and in Prince Edward Island (+2.9%), though, has been on an upswing.

As calculated by the Canadian Real Estate Association (CREA), year-over-year prices for existing (i.e., resale) homes are -3.9% in St. John’s, Newfoundland, and -0.8% in Halifax-Dartmouth, but they are +4.7% in Saint John, N.B.

The Atlantic Region will struggle to ignite its economy until there is an improvement in energy markets. Newfoundland/Labrador is already realizing the benefits from a year-over-year improvement in the price of oil.

But additional sparks need to be generated — possibly through reversals in local government policies that forbid the adoption of hydraulic fracturing to tap substantial shale rock deposits.

Providing a backstop for economic activity in the region is the substantial boat building work that is proceeding, under contract with National Defence, at Halifax Shipyards.

Quebec has been receiving a lot of kudos in the press for the progress its economy has been making of late. Year-over-year job creation is a solid +3.0% and the unemployment rate has fallen to 5.8%, which is better than in next-door Ontario (6.1%).

The healthy labour market in Quebec, abetted by earning gains of +2.9% hourly and +2.4% weekly, has given a +4.6% year-over-year boost to retail sales.

There have been a couple of other important factors that have helped drive consumer spending and overall GDP growth. A generous parental leave provision and subsidized daycare have drawn more working-age women into the workforce in Quebec than anywhere else in Canada.
And don’t overlook the fact that households have had more money to spare for non-necessities, thanks to Hydro Quebec providing the lowest-cost electricity in the land.

Housing starts in the province are +16.0%, which compares well with the Canada-wide foundations figure of +9.0%.

The province’s export sales are +9.9% year over year.

The Montreal economy is being supported by some large civil construction projects, underway and planned — i.e., the Champlain Bridge and the 67-kilometre and 27-station Reseau electrique metropolitain (REM) LRT project.

There is a proposal to build the nation’s tallest skyscraper outside Toronto in Quebec City. At a planned 65 stories, the ‘Le Phare’ tower is awaiting municipal approval.

The best news out of Quebec City, the provincial capital, concerns the government’s finances. Formerly out-of-control expenditures are finally being reined in. For the first time in decades, the budget is in surplus and is expected to stay on the positive side of the ledger for years to come.

S&P Global recently upgraded the province’s debt rating to AA-, a notch above Ontario’s. It’s the first time in history that Quebec’s finances have been judged more sound than Ontario’s. A chief benefit of the upgrade is that it will lower loan servicing costs.

There’s even the tantalizing possibility that Quebec may soon move from being a ‘have-not’ to a ‘have’ province under the guidelines set out for federal government equalization (i.e., transfer) payments.

Montreal is also favored with a youth-oriented high-tech sector. ‘Players’ already know the city as a video-game production powerhouse.

Statistics Canada records that there are 227,000 jobs with ‘computer systems and design services’ firms spread across the country. Quebec, with 63,000 such employees, has a 28% share of that total. (Quebec is home to 23% of Canada’s total population.)

The number of jobs in computer systems and design services in Quebec has risen by 5,500 positions (or +9.6%) over the past year.

Quebec now has two-and-a-half times more individuals engaged in computer systems and design services work than are employed in aerospace products and parts manufacturing — i.e., 63,000 versus 24,000.

There are 196,000 jobs with architectural and engineering services firms in Canada. Quebec, with 40,000 such positions, has a 20% share of the nation’s design services total.

Ontario’s economic performance has recently been middle-of-the-road compared with the rest of Canada. But that’s partly due to mathematics. Ontario is so dominant in the country that it plays an exaggerated role in establishing nationwide averages.

Ontario’s 14.1 million people account for 39% of the country’s total population. Second-place Quebec, with a 23% stake, is far behind.

Ontario’s most recent population increase was +1.5% versus Canada’s +1.2%. The unemployment rate in the province sits at 6.1%, slightly better than the national average of 6.3%.

Ontario’s year-over-year retail sales have recorded a dramatic increase, +8.1%, but where the province has faltered relative to more resource-oriented regions has been in export sales, only +0.4% year to date.

Many are cheering the go-ahead that has been given to construction of a road to the Ring of Fire region 500 kilometers northeast of Thunder Bay. It will allow mining companies to develop deposits of chromium, platinum, palladium and nickel.

Assessing which metals will be in heaviest demand in a further-off horizon has become a more difficult proposition. Several countries (e.g., Britain and France) and car companies (e.g., Volvo for one) have announced commitments to move completely away from fossil-fuel-powered vehicles. Implementation dates vary wildly, ranging from 2020 to 2050.

Clearly there will be significant shifts in which mining products become most cherished.

Aluminum (with smelters in Quebec and B.C.) would seem to have an advantage. While also providing strength, its light weight promotes energy efficiency.

Electric cars and charging stations have a mighty thirst for copper.

Other metals to keep an eye on will be those most in demand for new battery systems. For example, there is lithium mining in Nevada, which is one reason Elon Musk located his giant battery plant in Reno.

Ontario is being driven by the strength of its banking community on Bay Street in Toronto; by auto assembly and parts production that is booming (currently thanks more to domestic rather than U.S. demand); and by high-tech and entertainment sectors that are flourishing as well.

As for Ontario’s share of new high-tech work, the statistics are impressive. Ontario currently accounts for 46% of all ‘computer systems and design services’ jobs in Canada. Ottawa, Waterloo and Toronto are hubs. The nominal increase in ‘computer systems and design services’ jobs in Ontario over the past year has been +11,100. In percentage terms, that’s +11.9%.

The ‘information technology’ sub-index on the Toronto Stock Exchange (TSX) this past summer was +11% year to date and the ‘telecommunications’ sub-index was +12%. As a corollary, office vacancy rates in the towers of Toronto and Ottawa are becoming exceedingly tight.

Ontario is also getting a boost from transit projects, and they’re not all in Ottawa (Confederation Line) and Toronto (Eglinton Crosstown). Planners in Hamilton and in Hurontario (i.e., the Mississauga-Brampton corridor) are diligently working away as well.

Also in Ottawa, the Supreme Court of Canada is scheduled for a $1 billion makeover. And let’s not forget that construction on the Gordie Howe Bridge linking Windsor and Detroit will get underway in 2018.

Ontario, due to its size and diversity, is a juggernaut. Hopefully, that isn’t giving too many people a false sense of permanence well-being. The Queen’s Park government is undertaking several apparently anti-business measures that may be out of step with the times.

It is increasing the minimum wage (from $11.40 now to $15.00 in January 2018); making significant changes to labour laws (establishing equal pay scales for part-time work that is the same as full-time work); and introducing charges for industrial emissions of carbon. These are all inhibiting factors when business owners consider where to place their capital investments – never mind that the province also has the highest electric power rates in North America.

Alex Carrick, Chief Economist, ConstructConnect www.constructconnect.com
## Leaders in Construction — Eastern Canada

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<td><a href="http://www.sorbara.com">www.sorbara.com</a></td>
</tr>
<tr>
<td>87</td>
<td>Southern Kings Construction Ltd.</td>
<td>Montague PE</td>
<td><a href="http://www.skpei.ca">www.skpei.ca</a></td>
</tr>
<tr>
<td>87</td>
<td>Strabag Inc.</td>
<td>Mississauga ON</td>
<td><a href="http://www.strabag.com">www.strabag.com</a></td>
</tr>
<tr>
<td>87</td>
<td>Taggart Construction Ltd.</td>
<td>Ottawa ON</td>
<td><a href="http://www.taggartconstruction.com">www.taggartconstruction.com</a></td>
</tr>
<tr>
<td>87</td>
<td>TAS Design Build</td>
<td>Toronto ON</td>
<td><a href="http://www.tasdesignbuild.com">www.tasdesignbuild.com</a></td>
</tr>
<tr>
<td>87</td>
<td>TEO Entreprise de Construction Inc.</td>
<td>Montreal QC</td>
<td><a href="http://www.teoqc.com">www.teoqc.com</a></td>
</tr>
<tr>
<td>88</td>
<td>Teranorth Construction and Engineering Ltd.</td>
<td>Sudbury ON</td>
<td><a href="http://www.teranorth.com">www.teranorth.com</a></td>
</tr>
<tr>
<td>88</td>
<td>The Moro Group Builders Inc.</td>
<td>Etobicoke ON</td>
<td><a href="http://www.tmbuilders.ca">www.tmbuilders.ca</a></td>
</tr>
<tr>
<td>88</td>
<td>Toddgen Group of Companies</td>
<td>North York ON</td>
<td><a href="http://www.toddgen.com">www.toddgen.com</a></td>
</tr>
<tr>
<td>88</td>
<td>Tom Jones Corp.</td>
<td>Thunder Bay ON</td>
<td><a href="http://www.tomjonescorp.com">www.tomjonescorp.com</a></td>
</tr>
<tr>
<td>88</td>
<td>Transelec / Common Inc. (TCI)</td>
<td>Laval QC</td>
<td><a href="http://www.transelec.com">www.transelec.com</a></td>
</tr>
<tr>
<td>88</td>
<td>Traugott Building Contractors Inc.</td>
<td>Cambridge ON</td>
<td><a href="http://www.traugott.com">www.traugott.com</a></td>
</tr>
<tr>
<td>88</td>
<td>Tricar Developments Inc.</td>
<td>London ON</td>
<td><a href="http://www.tricar.com">www.tricar.com</a></td>
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<tr>
<td>88</td>
<td>Tridel Corp.</td>
<td>North York ON</td>
<td><a href="http://www.tridel.com">www.tridel.com</a></td>
</tr>
<tr>
<td>89</td>
<td>Tucker HiRise Construction</td>
<td>Scarborough ON</td>
<td><a href="http://www.tuckerhirise.com">www.tuckerhirise.com</a></td>
</tr>
<tr>
<td>89</td>
<td>United Lands Corp. Ltd.</td>
<td>Oakville ON</td>
<td><a href="http://www.unitedlands.com">www.unitedlands.com</a></td>
</tr>
<tr>
<td>89</td>
<td>Urbacon</td>
<td>Toronto ON</td>
<td><a href="http://www.urbacon.net">www.urbacon.net</a> &amp; <a href="http://www.ucsdacentres.com">www.ucsdacentres.com</a></td>
</tr>
<tr>
<td>89</td>
<td>Varcon Construction Corporation</td>
<td>Concord ON</td>
<td><a href="http://www.varconconstruction.com">www.varconconstruction.com</a></td>
</tr>
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<td>89</td>
<td>Walsh Canada</td>
<td>North York ON</td>
<td><a href="http://www.walshgroup.com">www.walshgroup.com</a></td>
</tr>
<tr>
<td>89</td>
<td>Waterworks Construction Ltd.</td>
<td>Dartmouth NS</td>
<td><a href="http://www.waterworksconstructionltd.com">www.waterworksconstructionltd.com</a></td>
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Our affiliations include:
ACCEL CONSTRUCTION MANAGEMENT INC.

Head Office:
50 Vicerey Rd, Unit 11
Concord ON L4K 3A7
Tel: 905-660-6690
Fax: 905-660-6280
Email: info@accelcm.com
Web: www.accelcm.com

Date of Incorporation: 2004
Nature of Ownership: Private
Area of Expertise: High-rise residential, commercial and industrial.

Corporate Profile:
Acceb Construction Management Inc. is a full-service construction company specializing in high-rise construction projects throughout the Greater Toronto Area. The company provides construction services in commercial, residential and industrial sectors. Its services include: construction management; project management and planning; stipulated price general contracting; design-build; preconstruction; quality control; scope of work development; maintenance programs; inspection and testing programs. Accel Construction Management is an advocate of sustainable building practice. Since becoming a member of the Canada Green Building Council, the firm strives to implement more environmentally responsible building guidelines and continues to educate its staff on sustainable building practice.

Major Projects: The Kingsway Apartment Building, Etobicoke ON.

AECON GROUP INC.

Head Office:
20 Carlson Ct Ste 800
Etobicoke ON M9W 7K6
Tel: 416-293-7004
Fax: 416-293-0271
Email: aecon@aecon.com
Web: www.aecon.com

Branch Office: Vancouver, BC; Calgary, AB; Edmonton, AB; Medicine Hat, AB; Fort McMurray, AB; Cambridge, ON; Ottawa, ON; Montréal, QC; Pictou, NS; Saskatoon, SK; St. John’s, NL; Brantford, ON

Date of Incorporation: 1907
Nature of Ownership: Public
Key Personnel:
Hon. Brian V. Tobin, Chairman; John M. Beck, President and CEO; David Smales, EVP and CFO; Yonni Fushman, EVP; Chief Legal Officer and Secretary

Gross Revenue: $ 3,213 mil

Area of Expertise: Construction and infrastructure development services in the market sectors of infrastructure, energy and mining and concessions.

Corporate Profile:
Aecon Group Inc. is a Canadian leader in construction and infrastructure development providing integrated turnkey services to private and public sector clients. Aecon is pleased to be consistently recognized as one of the Best Employers in Canada.

Major Projects: John Hart Generating Station, BC; Northwest Anthony Henday Drive Project, AB; K+S Potash Canada Legacy Project, SK; Regina Wastewater Treatment Plant, SK; Region of Waterloo’s Ion Stage 1 LRT, ON; Eglinton Crosstown LRT, ON; Darlington Nuclear Refurbishment Project, ON; L.F. Wade International Airport Redevelopment, Bermuda.

ALBERICI CONSTRUCTORS LTD.

Head Office:
1005 Skyview Dr
Burlington ON L7P 5B1
Tel: 905-315-3000
Fax: 905-315-3001
Email: gbroke@alberici.com
Web: www.alberici.com

Branch Office: Saskatoon, SK; Cambridge, ON; St. Louis, MO; Leon, MX; Atlanta, GA; Southfield, MI; Topeka, KS.

Date of Incorporation: 1997
Nature of Ownership: Private
Key Personnel:
Greg Brokenshire, President; Jack Scott, CAO; Bruno Presutto, Director, Business Development; Don Lauppe, Operations Director; Sean Thibeault, VP, Construction

Gross Revenue: $ 134 mil

Area of Expertise: Water, wastewater, industrial, power, automotive, structural steel, mechanical, electrical, civil, millwright and rigging.

Corporate Profile:
Alberici Constructors Ltd. provides a full complement of construction services throughout Ontario: general contracting; steel fabrication and erection; facilities management; design-build; green building; preconstruction services and construction management for the automotive industry; building/infrastructure; energy; heavy industry; manufacturing/food and beverage; water and wastewater treatment markets. Alberici Constructors is a Gold Seal Employer, a designation rewarding professionalism and commitment to quality. Alberici has achieved OHS Certification from the Infrastructure Safety and Health Association and can demonstrate to buyers of construction that Alberici’s health and safety management system has been developed, implemented, and evaluated through comprehensive internal and external audits. The firm is part of Alberici Corporation, a leading construction services group, founded in 1918 in St. Louis, USA.

Major Projects: Humber WWTP South Plant Upgrades, Toronto ON; Toronto Island WTP Residual Management Facility Upgrades, Toronto ON; Toronto Island Raw Water Conduit Rehabilitation, Toronto ON; Greater Toronto Airports Authority Baggage Handling Upgrades, Toronto ON; Constellation Brands, New Brewery Expansion, Nava MX; Constellation Brands, Project Gateway, Mexicaly MX; FiatChrysler, Sterling Heights Assembly South Paint Shop, Sterling Heights MI; FiatChrysler Belvidere Assembly Plant, 2017-2019 Relooking Program, Belvidere IL; Tesla Auto Manufacturing, Conveyor Installation, Fremont CA; Shell Chemical, Franklin Project Early Civil Work, Monaca PA.

AMEC FOSTER WHEELER

Head Office:
2020 Winston Park Dr Ste 700
Oakville ON L6H 6X7
Tel: 905-829-5400
Fax: 905-829-5401
Web: www.amchw.com

Branch Office: Bonnynville, AB; Calgary, AB; Edmonton, AB; Fort McMurray, AB; Grande Prairie, AB; High Prairie, AB; Lethbridge, AB; Lloydminster, AB; Medicine Hat, AB; Red Deer, AB; Spruce Grove, AB; Burnaby, BC; Fort St. John, BC; Kamloops, BC; Nanaimo, BC; Nelson, BC; Prince George, BC; Smithers, BC; Surrey, BC; Trail, BC; Tumbler Ridge, BC; Vancouver, BC; Fredericton, NB; Moncton, NB; Saint John, NB; Corner Brook, NL; St. John’s, NL; Yellowknife, NT; Whitehorse, YT; Dartmouth, NS; Halifax, NS; Sydney, NS; Winnipeg, MB; Barrie, ON; Brantford, ON; Burlington, ON; Cambridge, ON; Hamilton, ON; London, ON; Markham, ON; Mississauga, ON; Oshawa, ON; Ottawa, ON; Port Hope, ON; Sarnia, ON; Scarborough, ON; Sudbury, ON; Thorold, ON; Toronto, ON; Windsor, ON; Dorval, QC; Val d’Or, QC; Prince Albert, SK; Regina, SK; Saskatoon, SK.

Date of Incorporation: 1907
Nature of Ownership: Public
Key Personnel:
Jonathan Lewis, CEO; Ian McHoul, VP, Construction Services; Jolliffe, VP, Government Relations

AMICO AFFILIATES

Head Office:
2199 Blackacre Drive
Oldcastle ON N0R 1L0
Tel: 519-737-1577
Fax: 519-737-1929
Email: info@triamico.com
Web: www.amicoaffiliates.com

Branch Office: Vaughan, ON; Cambridge, ON; Toronto, ON.

Date of Incorporation: 1987
Nature of Ownership: Private
Key Personnel:
Dominic Amicone, President; Chris Karpala, CFO; Greg Geml, VP, Operations Design Building Division; Jamie Di Laudo, VP, Infrastructure Division; Rachel Tkacz, Project Gateway, Mexicaly, Mexico; Dominic Amicone, President; Cindy Prince, VP, Procurement and Development

Area of Expertise: Heavy civil, sewer, watermain, roads, mid-rise residential, retirement homes and commercial projects.

Corporate Profile: Amico Affiliates companies focus on heavy civil construction: roads and bridges; land development, as well as, building construction throughout Ontario including Windsor and Essex County, Ottawa, the Niagara Region, Milton, Strathroy, Cambridge and Chatham-Kent. Amico provides an integrated and diverse range of services centred on site selection, land development and construction. Its team carries out the business of land development, heavy civil construction management, and design-build construction management. More specifically, Amico acts as
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the general contractor for site and civil engineering projects with a full complement of project managers, project superintendents, project accountants and estimators. Amico ensures that each new project is successful and financially sound to deliver turn-key solutions. In addition, the company specializes in the provision and operation of seniors housing and medical related facilities throughout Ontario.

**Major Projects:** Millen Shores Retirement Residence, Stoney Creek ON.

**Aquicon Construction Company Ltd.**

**Head Office:**
131 Delta Park Blvd
Brampton ON L6T 5M8

**Tel:** 905-458-1313
**Fax:** 905-458-6020
**Email:** daniel.aquino@aquicon.com
**Web:** www.aquicon.com

**Date of Incorporation:** 1986
**Corporate Profile:** Aquicon Construction Company Ltd. is a family-owned and operated construction company. Its team provides design-build, construction management and general contracting services to the institutional, commercial, and industrial sectors. Its construction management services include: cost analysis, budget and cost management, due diligence, engineering, health, safety and environmental consulting, pre-construction; scheduling and planning. Aquicon also offers architectural, mechanical and electrical consultant sourcing and management services as well as LEED building technology and move management services. The firm specializes in the construction of public administration and educational facilities, which include transportation facilities, schools, universities, community centres, churches and libraries.

**Corporate Profile:** Aquicon Construction Company Ltd. is a family-owned and operated construction company. Its team provides design-build, construction management and general contracting services to the institutional, commercial, and industrial sectors. Its construction management services include: cost analysis, budget and cost management, due diligence, engineering, health, safety and environmental consulting, pre-construction; scheduling and planning. Aquicon also offers architectural, mechanical and electrical consultant sourcing and management services as well as LEED building technology and move management services. The firm specializes in the construction of public administration and educational facilities, which include transportation facilities, schools, universities, community centres, churches and libraries throughout Ontario.

**Major Projects:** W.F. Mitchell Athletic facilities, which include transportation public administration and educational firm specializes in the construction of and move management services. The as well as LEED building technology

**Aquicon Construction Ltd.**

**Head Office:**
105 A Willowlea Rd
Carp ON K0A 1L0
**Tel:** 613-831-7044
**Fax:** 613-831-6344
**Email:** info@argueconstruction.ca
**Web:** www.argueconstruction.ca

**Date of Incorporation:** 1982
**Nature of Ownership:** Private

**Corporate Profile:** Argue Construction Ltd., is highly experienced in all areas of construction. The company obtains most of its work from referrals and repeat business. Fully bonded and insured, the company offers general contracting, construction management and design-build services. Since 1988, Argue has been an authorized agent for Robertson Building Systems, which provides pre-engineered steel building systems. The firm holds memberships in various industry organizations including Canadian Construction Association, Professional Engineers of Ontario, General Contractors Association of Ottawa and the Ottawa Construction Association.

**Major Projects:**
- Renfrew Victoria Hospital, Professional Building; M-Con, Phase 8 VUP Addition, Phase 2 and 4 Extensions; Apex Motor Express New Maintenance Terminal; Nortrax Ottawa, New Sales, Parts and Service Facility; Calabogie Motor Sports, New Storage Building, Race Control Building; Condominums and Classroom; Kevlar Developments, Kemptville Montessori and Kemptville Plaza, KFC and Starbucks; Mississippi Valley Conservation Authority Administrative Headquarters; Constance & Buckham’s Bay Community Centre, Fitness Centre, Washrooms and Library; St Michael’s School, Douglas ON; Armprior, Barry’s Bay, Petawawa, Deep River Paramedic Base Stations.
- Aspen Ridge Homes LTD.
- 29 Floral Pkwy
Concord ON L4K 5C5
**Tel:** 905-669-9292
**Fax:** 905-669-9297

**Email:** info@aspenridgehomes.com
**Web:** www.aspenridgehomes.com

**Date of Incorporation:** 1992
**Nature of Ownership:** Private

**Corporate Profile:** Established as a family business, Aspen Ridge Homes is one of Ontario’s new home builders. With over 1,000 quality homes built so far, the firm develops high-rise and low-rise complexes. All projects combine traditional and innovative building techniques, such as green initiatives incorporated from the planning stage to the finished home. Inspired by nature, its condominium project The Scenic on Eglington Avenue in Toronto holds the title of High-Rise Project of the Year by the Ontario Home Builders Association. Aspen Ridge Homes has also a track record representing five consecutive years of excellence in after-sales service, winning a “Star” award from the Ontario New Home Warranty Program.

**Major Projects:** Cornell Living Centre, Markham ON.

**The Atlas Corporation**

**Head Office:**
111 Ortona Ct
Concord ON L4K 3M3
**Tel:** 905-669-6825
**Fax:** 905-669-8288
**Email:** info@atlascorp.com
**Web:** www.atlascorp.com

**Date of Incorporation:** 1946
**Nature of Ownership:** Private

**Corporate Profile:** Atlas is a diversified construction services enterprise consisting of a consortium of affiliated companies, enabling Atlas to provide turn-key projects to any client. Atlas provides general and specialized contracting, design-build, construction management, project management, real estate development and management, as well as heritage restoration services to commercial, institutional, industrial, heritage and residential projects.

**Major Projects:**
- Cornell Living Centre, Orillia ON.

**Avondale Construction Ltd.**

**Head Office:**
49 Hobsons Lake Dr
Halifax NS B3S 0E4
**Tel:** 902-876-1818
**Fax:** 902-876-1822

**Email:** rgarnett@avondaleconstruction.com
**Web:** www.avondaleconstruction.com

**Branch Office:**
Moncton, NB; Saint John, NB.

**Date of Incorporation:** 1965
**Nature of Ownership:** Private

**Key Personnel:**
- Bill Garnett, President; Ryan Garnett, GM; Halifax; Nick Bird, GM, Moncton; Paul Clarke, Sr. Construction Manager

**Area of Expertise:** Commercial, institutional and industrial.

**Corporate Profile:** Avondale Construction provides building solutions for a variety of commercial, institutional and industrial clients in the Maritime provinces. Its services range from tilt-up, lump-sum building construction, to design-build and construction management. Its featured projects include McNines Cooper, Bedford Institute of Oceanography, Canadian Rivers Institute, Champlain Plaza, Harrison Trimble School and Nova Scotia East Hants Resource Centre.

**Major Projects:** CFA Dartmouth Lab, Dartmouth NS; Family Planning Clinic, The Moncton Hospital, Moncton NB; Early Labour Assessment Unit, IWK Health Centre, Halifax NS; Bedford Institute of Oceanography, Polaris Building, Dartmouth NS; Parking Lot, Moncton NB.
**BELLAI BROTHERS CONSTRUCTION LTD.**

**Head Office:**
440 Laurier Ave W
Ottawa ON K1R 7X6

Tel: 613-782-2932
Fax: 613-782-2931
Email: info@bellai.com
Web: www.bellai.com

**Branch Office:** Gatineau, QC.
**Date of Incorporation:** 1923
**Nature of Ownership:** Private
**Key Personnel:**
Romeo Bellai, President

**Area of Expertise:** Commercial, residential and industrial buildings, restoration, and equipment rental service.

**Corporate Profile:** Bellai Brothers Construction Ltd. is a family-owned business that services the Ottawa Valley with quality workmanship in the commercial, industrial and residential sectors. The company is a leader in formwork, concrete placing, finishing, masonry, concrete pumping and restoration. In addition, Bellai Brothers offers concrete pumps rental service and is a distributor for the Mapei line of construction products.

**BERMINGHAM CONSTRUCTION LTD.**

**Head Office:**
600 Ferguson Ave N
Hamilton ON L8L 4Z9
Tel: 905-528-7924
Fax: 905-528-6187
Email: zanchetta@bermingham.com
Web: www.bermingham.com

**Branch Office:** St. John’s, NL; Halifax, NS; Saint John, NB; Wabush, NL; Montréal, QC; Toronto, ON; Winnipeg, MB; Calgary, AB; Edmonton, AB; Vancouver, BC.
**Date of Incorporation:** 1930
**Nature of Ownership:** Public
**Key Personnel:**
Patrick Bermingham, CEO; Peter Smith, President

**Area of Expertise:** Civil, commercial and institutional.

**Corporate Profile:** Bermingham Construction Ltd. is a fourth-generation family business that provides construction foundation solutions to the transport, marine, municipal sectors mainly in Ontario and the Maritimes. Bermingham Construction is one of the three divisions of Bermingham Foundation Solutions, an employee-owned company and industry leader in manufacturing diesel pile driving hammers, reverse-circulation drills, and a wide variety of custom foundation equipment. Bermingham is also Canada’s most experienced foundation contractor. From constructing some of the first foundations of Canada’s railway to today’s newest buildings and infrastructure, the company’s experience is unrivaled in the foundation industry. Innovation is the key to the company’s success, such as the introduction of diesel hammers in the 1950s, the invention of the Statnamic Load Testing method in 1988 and, most recently, the creation of the unique green bridge builder.

**BIRD CONSTRUCTION**

**Head Office:**
5700 Explorer Dr Ste 400
Mississauga ON L4W 0C6
Tel: 905-602-4122
Fax: 905-602-1516
Email: corporate.info@bird.ca
Web: www.bird.ca

**Branch Office:** St. John’s, NL; Halifax, NS; Saint John, NB; Wabush, NL; Montréal, QC; Toronto, ON; Winnipeg, MB; Calgary, AB; Edmonton, AB; Vancouver, BC.
**Date of Incorporation:** 1930
**Nature of Ownership:** Public
**Key Personnel:**
Ian Boyd, P.Eng., President and CEO; Teri McKibbon, COO; Wayne Gingrich, CPA, CMA, CFO and Assistant Secretary

**Gross Revenue:** $ 1,589 mil
**Area of Expertise:** General contractor, design-build, construction management, public-private partnerships, pre-construction, virtual design and construction, sustainable design and construction, equity, commercial, retail, multi-tenant residential, institutional, industrial, water and wastewater, civil and mining.

**Corporate Profile:** As a leading general contractor in Canada with over 95 years of construction experience, Bird’s resume includes pre-construction and construction services to a long list of new and repeat clients. With its broad market reach, Bird’s clients include leading firms in the multi-tenant residential, commercial, institutional, retail, industrial, water and wastewater, mining, energy and civil sectors.

**Major Projects:** Willow Park Armoury, Halifax NS; Moncton Downtown Centre, Moncton NB; East Rail Transit Maintenance Facility, Whitby ON; Niagara Falls Entertainment Centre, Niagara Falls ON; Mont Wright Overburden Stripping, Mont Wright QC; Thompson Wastewater Treatment Plant, Thompson MB; Canadian Blood Services Facility, Calgary AB; Fort Hills Infrastructure Block, Fort McMurray AB; Sustainable Energy & Environmental Engineering (SE3P) Building, Simon Fraser University, Surrey BC; Stanton Territorial Hospital, Yellowknife NT.

**BLUESCAPE CONSTRUCTION MANAGEMENT INC.**

**Head Office:**
468 Queen St E Ste 212
Toronto ON M5A 1T7
Tel: 416-806-3272
Email: lhack@bluescape.ca
Web: www.bluescape.ca

**Date of Incorporation:** 2008
**Nature of Ownership:** Private
**Key Personnel:**
Louis J. Hack, ARICS, President

**Gross Revenue:** $ 100 mil
**Area of Expertise:** Residential high-rise

**Corporate Profile:** Bluescape Construction Management Inc. builds its solid reputation in completing high-rise residential projects, such as Market Wharf in Toronto, a 35-storey residential condominium, and River City, a five-building condominium.
development with 900 loft-style condos, penthouses and townhomes development. Bluescape currently has 900 residential units under construction in the Toronto area. As a construction management firm, it offers preconstruction services through design development and value engineering, and construction management services through tendering, awarding and administering trade contracts.

**Major Projects:** River City Phase 3 Condominium; Harlow Condominium; Waterworks, 505 Richmond W; The Kingsway Condominium.

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**BONDFIELD CONSTRUCTION COMPANY LTD.**

**Head Office:**
407 Basaltic Rd
Concord ON L4K 4W8

**Tel:** 416-667-8422
**Fax:** 416-667-8462
**Email:** info@bondfield.com
**Web:** www.bondfield.com
**Branch Office:** Kanata, ON.

**Date of Incorporation:** 1971

**Nature of Ownership:** Private

**Key Personnel:**
Ralph Aquino, CEO; Ajith Lokuge, VP; Estimating and Procurement; Steven Aquino, VP; Operations; John Aquino, President; Domenic DiPede, CFO

**Gross Revenue:** $729 mil

**Area of Expertise:** Healthcare, long-term care, schools, colleges and universities, recreational centres, theatres, residential facilities, commercial facilities, correctional facilities, energy infrastructure, private-public partnerships.

**Corporate Profile:** For over 40 years, Bondfield Construction Company Ltd. has been one of Ontario’s leading full-service construction companies. Its extensive, award-winning portfolio showcases large and small projects in the healthcare, education, commercial, industrial, athletic, retail and residential sectors. Bondfield is at the forefront in designing and building green energy projects with specialization in LEED and renewable energy construction, and is an experienced partner in both federal and provincial P3 infrastructure projects.

**Major Projects:** St Michael’s Hospital Redevelopment, Toronto ON; Credit Valley Hospital Expansion, Mississauga ON; Centennial College Downsview Aerospace Campus, Dansview ON; York Community Centre, Toronto ON; Union Center Revitalization Project Stages 2 and 3, Toronto ON; Vaughan Metropolitan Centre Bus Terminal, Vaughan ON; TTC Wilson Yard Expansion Project, Toronto ON; Trent University Bata Research Library and Innovation Cluster, Peterborough ON.

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**BOT CONSTRUCTION GROUP**

**Head Office:**
1224 Speers Rd
Oakville ON L6L 2X4
**Tel:** 905-827-4167
**Fax:** 905-827-0458
**Email:** generalinquiry@botconstruction.ca
**Web:** www.botconstruction.ca

**Branch Office:** Sudbury, ON; Ramara, ON.

**Date of Incorporation:** 1957

**Nature of Ownership:** Private

**Key Personnel:**
Roy M. Bot, P. Eng., President; Scott Riddle, CPA, CA, VP; Finance; Steve R. Bot, P. Eng., VP and GM; Nancy Mercanti, Executive Administrator

**Area of Expertise:** Major highway expansions, bridge works, dykes, dams, diversion tunnels, surface mining operations, heavy civil works for remote site development, airport development, hydroelectric facility site preparation, sewer and water main works and aggregate supply and processing.

**Corporate Profile:** Bot Construction Group is one of Ontario’s largest privately held heavy civil engineering and construction organizations and a recognized leader in the transportation infrastructure sector. The company’s wide range of completed works include over 225 highway expansion and bridge works projects, installation of radar stations in the Northwest Territories, road works and dams for the La Grande Hydro Electric facility at James Bay, Quebec, and commercial site developments. Bot Construction Ltd. is the principal firm in a group of companies known as the Bot Construction Group.

**Major Projects:** Highway 400/4th Line Bridge Replacement, Cookstown ON; Maley Drive Extension and Widening Project, Sudbury ON.

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**BRIGHTON CONSTRUCTION INC.**

**Head Office:**
14 Macauley Dr
Charlottetown PE C1E 2A1
**Tel:** 902-894-3876
**Fax:** 902-894-3568
**Email:** jdickie@brightonconstruction.ca
**Web:** www.brightonconstruction.ca

**Date of Incorporation:** 1987

**Nature of Ownership:** Private

**Key Personnel:**
James Dickie, Principal

**Area of Expertise:** Industrial and institutional.

**Corporate Profile:** Brighton Construction Inc. is a general contractor operating mainly in Prince Edward Island.

**Major Projects:** Riverview Long Term Care Facility, Charlottetown PE; Harrington Greenhouse, Harrington PE.

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**BROCCOLINI CONSTRUCTION INC.**

**Head Office:**
16766 Transcanadienne Bur 500
Kirkland QC H9H 4M7
**Tel:** 514-737-0076
**Fax:** 514-737-2728
**Email:** info@broccolini.com
**Web:** www.broccolini.com

**Branch Office:** Ottawa, ON; Toronto, ON.

**Date of Incorporation:** 1949

**Nature of Ownership:** Private

**Key Personnel:**
John Broccolini, CEO; Nick Iwanowski, President, Construction; Anthony Broccolini, COO; Joseph Broccolini, EVP; Paul Broccolini, EVP; Michael Broccolini, VP; Business Development & Finance

**Area of Expertise:** Industrial, commercial, entertainment and residential industries.

**Corporate Profile:** Broccolini Construction is a leading single-source provider of construction, development and real-estate services, catering to the industrial, commercial, institutional and residential markets in Canada with offices in Montreal, Toronto and Ottawa. Their organization provides a range of services, acting variously as a general contractor, construction manager, project manager and developer.

**Major Projects:** 150 Redpath Condominiums, Toronto ON; 155 Redpath Condominiums, Toronto ON; Mountain Equipment Co-operative, Toronto ON; Terry Fox Drive, Kanata ON.

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**BUTTCON LTD.**

**Head Office:**
8000 Jane St
Concord ON L4K 5B8
**Tel:** 905-907-4242
**Fax:** 905-907-8096
**Email:** info@buttcon.com
**Web:** www.buttcon.com

**Branch Office:** Kanata, ON.

**Date of Incorporation:** 1979

**Nature of Ownership:** Private

**Key Personnel:**
Michael A. Butt, P. Eng., Chairman and CEO; Peter S. Di Gaetano, President and COO; Mark Rowlands, VP; Operations; Marc Ferguson, VP; Preconstruction; Mark Butt, VP; Construction; Pina Massara, VP; Finance

**Area of Expertise:** Industrial, commercial, institutional, high-rise residential, educational, alterations, heritage, offices, plazas and retail, tenant, seniors apartments, renovation, healthcare and transit.

**Corporate Profile:** Buttcon Ltd. is a 100% employee-owned Canadian general contractor, in business for over 35 years. Buttcon specializes in design-build, construction management and general contracting services. Buttcon is recognized for high quality workmanship, innovative solutions and fine-tuned ability to fast-track projects.

**Major Projects:** Surface Way Transit Facility, Toronto ON; Government Building, Newmarket ON; Peterborough Public Library, Peterborough ON; Government of Canada Building, Saint-Leonard NB; Scotiabank, Kingston ON.

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Key Personnel: Chris McNally, Director
Area of Expertise: Sewers, watermain and engineering construction.

Corporate Profile: C. & M. McNally Engineering Corp. specializes in the construction of tunnels in urban environments.

CARIOLLION CANADA
Head Office: 7077 Keele St 4th Flr Concord ON L4K 0B6
Tel: 905-532-5200
Fax: 905-532-5299
Email: dpincott@conrillion.ca
Web: www.carillion.ca
Branch Office: Coquitlam, BC; Vancouver, BC; Toronto, ON; Ottawa, ON; Brampton, ON; Timmins, ON; Thunder Bay, ON; Amos, QC; Rouyn Noranda, QC; Chibougamau, QC; Edmonton, AB; Calgary, AB; Red Deer County, AB; Fort McMurray, AB; Spruce Grove, AB; Winnipeg, MB; Swan River, MB; Baker Lake, NU; San Diego, CA; Newark, NJ; Waterloo, Trinidad & Tobago.

Date of Incorporation: 1955
Nature of Ownership: Private
Key Personnel: Simon Buttery, President and CEO; Emma Mercer, CFO and Sr. VP; Edmund Mahabir, EVP, PPP and Construction; John MacCuish, EVP, Services; Stephen Watson, Sr. VP, Strategic Growth; Steve Thompson, Sr. VP, Roads Maintenance

Area of Expertise: Integrated support services, including facilities management, roads maintenance, energy services, strategic asset management, site services, contracting services and remote workforce accommodation; construction, public-private partnerships and transmission and distribution.

Corporate Profile: With global revenues of $7.5 billion annually, Carillion is a multi-faceted company that delivers safe, sustainable and effective solutions for their clients – leveraging global experience and expertise, combined with local perspectives, relationships and delivery. To support this, Carillion has established strategic partnerships with Bouchier Carillion Group, a leading Aboriginal business and provider of integrated site support services to the Athabasca Oil Sands region; Carillion Rokstad Group, who provides a suite of power line construction and maintenance services; and Carillion Outland Group, a leading provider of remote site accommodation and associated services. Carillion develops, builds and operates major infrastructure projects and are best known for their successful P3 projects, particularly in healthcare, where they are the largest non-clinical hospital services provider. Carillion is also well known as the largest provider of highway services in Canada. Carillion Canada Inc. is a division of Carillion Plc., one of the United Kingdom’s leading support services and construction companies.

Major Projects: Oakville Hospital, Oakville ON; Centre for Addition and Mental Health, IAS Clinic, Toronto ON.

CHAMBERLAIN CONSTRUCTION SERVICES LTD.
Head Office: 1-4671 Palladium Way Burlington ON L7M 0W9
Tel: 905-631-7777
Fax: 905-631-7717
Email: info@chamberlainindip.com
Web: www.chamberlainindip.com

Date of Incorporation: 1988
Nature of Ownership: Private
Key Personnel: Adrian Mauro, President; Linnea Chamberlain, VP; Bill Burgoyne, VP Finance; Ersilio Serafini, VP

Area of Expertise: Commercial, institutional and multi-unit residential.

Corporate Profile: Chamberlain Construction Services Ltd. offers construction management services through a unique integrated service delivery process. Chamberlain is proficient in working with conventional construction methods and products, as well as with pre-engineered building systems. Chamberlain’s project experience encompasses a wide variety of building types, including aviation, commercial, emergency response, food service, heritage, hotels, industrial, institutional, libraries and museums. Its various projects include the Canadian Warplane Heritage Museum near Hamilton, ON. The Air Traffic Control Tower at Toronto Pearson International Airport, ON, the construction of over 50 hotels for all the major hotel companies, the Blue Mountains Town Hall, ON and the Niagara-on-the-Lake Municipal Complex, ON. Offering both stand-alone construction management services and fully integrated architectural and construction services working with its in-house, sister architectural company, Chamberlain Architect Services Ltd., the organization consistently delivers well-managed projects.

Major Projects: Garner Road W Apartment Buildings, Townhouses, Ancaster ON; Bridge Rehabilitation, Essex ON; Parking Garage Ceiling Repair, Toronto ON.

CLARIDGE HOMES GROUP OF COMPANIES
Head Office: 2001-210 Gladstone Ave Ottawa ON K2P 0Y6
Tel: 613-233-6030
Fax: 613-233-8290
Email: info@claridgehomes.com
Web: www.claridgehomes.com

Date of Incorporation: 1978
Nature of Ownership: Private
Key Personnel: Bill Malhotra, P. Eng., President and Founder, Shawn Malhotra, VP

Area of Expertise: Residential, condominiums and retirement communities.

Corporate Profile: Since its inception, Claridge Homes is an award-winning leader in the Ottawa residential development marketplace. The company specializes in key high-rise buildings, niche condominium projects and turnkey public housing. Gaining a reputation for exceptional quality and value, Claridge Homes is the second-largest home builder in the Ottawa-Carleton region, with more than 12,000 homes built in communities.

Major Projects: Apartment Building Tower B, Ottawa ON; Retirement Home Tower C, Ottawa ON; Condominium, Ottawa ON.

COBALT CONSTRUCTION & CONSULTING GROUP LTD.
Head Office: 110 Tonymbee Tr Toronto ON M1E 1G3
Tel: 416-265-0070
Fax: 866-864-4701
Email: tom@cobaltgroup.ca
Web: cobaltcc.com

Date of Incorporation: 1984
Nature of Ownership: Private
Key Personnel: Tom Michaels, President; Konstantine Simionopoulos, P.Eng., PM

Area of Expertise: Commercial, industrial, residential and project management.

Corporate Profile: Cobalt Construction and Consulting Group Ltd. ’s team is involved in all stages of work including construction planning, scheduling, establishing lines of communication with other team members, preparation of tender and contract documents, negotiation and award of contracts and generally overseeing construction to ensure completion of a successful project. Cobalt Construction performs commercial and residential projects where new methods and systems of project control are applied to get significant savings in scheduling and costs.

COCO PAVING INC., A DIVISION OF THE COCO GROUP
Head Office: 949 Wilson Ave North York ON M3K 1G2
Tel: 416-633-9670
Fax: 416-633-4959
Email: info@cocogroup.com
Web: www.cocopaving.com

Date of Incorporation: 1990
Nature of Ownership: Private
Key Personnel: Jenny Coco, MBA, CEO; Rock Anthony Coco, P. Eng., President; Anthony Rossi, Director. Government Relations

Area of Expertise: Road building and heavy civil construction for the provincial, municipal, industrial and commercial sectors; offering numerous major vertically integrated construction services: excavation, site servicing, construction materials, and hot mix paving and concrete paving.

Corporate Profile: Coco Paving Inc. is a leader in the heavy civil construction industry, operating 26 stationary asphalt plants, four portable asphalt plants, two portable concrete batch plants, and two highway concrete paving trains. Coco is one of the largest asphalt producers and road paving contractors in Ontario with over 1,700 employees. The company also owns a concrete pipe and box culvert manufacturing plant in Michigan, and is the largest importer of aggregate materials in the Great Lakes. In 2012, Coco strengthened its market position and service offering through the acquisition of four high quality aggregate quarries. In 2013, Coco Group expanded into western Canada with the acquisition of Russell Redi-Mix Concrete, Langenburg Redi-Mix Ltd. and Roblin Redi-Mix Ltd., referred to as the Russell Group (RRMC), which covers the geographic area of Manitoba and Saskatchewan.

Major Projects: Hwy 401, London Twp. ON; Courtice Patrol Yard, Lambton Co. ON; Roadwork, Oshawa ON; Muir Avenue, Hamilton ON; Hwy 402, Lambton Co. ON; Hwy 401, ON; Malvern Road Area, Burlington ON; Watermain and Roadwork, Hamilton ON; Hwy 401, Trenton ON; Roadwork, Toronto ON; Viva Next Phase 3; Hwy 7.

COLLAVINO GROUP
Head Office: 5255 County Rd 42 Windsor ON N8N 2M1
Tel: 519-966-0506
Fax: 519-966-0039
Email: admin@collavino.com
Web: www.collavino.com
Branch Office: Toronto, ON; Jersey City, NJ; Detroit, MI.

Date of Incorporation: 1954
Nature of Ownership: Private
Key Personnel:
Renz Colavino, President; Paolo Collavino, VP
Area of Expertise: Commercial and industrial buildings, industrial plants, heavy civil and transportation, parking structures, high-rise construction and recreational facilities (stadiums and arenas).
Corporate Profile: With over sixty years in the construction industry, the Collavino Group and related companies are a leading diversified group operating in Canada, the United States. Collectively, the group performs contracts as a general contractor, design-builder, construction manager, prime subcontractors for cast-in-place concrete and precast concrete works. Its projects portfolio includes numerous multi-million dollar projects worldwide such as: universities; industrial facilities; student residences; arenas; stadiums; high-rise buildings; parking structures; bridges; tunnels and treatment plants.

CONDRAIN GROUP

Head Office:
30 Floral Parkway
Concord ON L4K 4R1
Tel: 905-669-5400
Fax: 905-669-2296
Email: info@condrain.com
Web: www.condrain.com
Date of Incorporation: 1993
Nature of Ownership: Private
Key Personnel:
Mark Libfeld, Partner; Jay Libfeld, Partner; Corey Libfeld, Partner; Sheldon Libfeld, President and CEO
Area of Expertise: Residential and commercial.
Corporate Profile: The ConDrain Group of Companies provides an array of essential infrastructure and services, which in turn can foster success of its clients’ projects.

THE CONSERVATORY GROUP

Head Office:
90 Tiverton Cr Ste 200
Markham ON L3R 9V2
Tel: 416-798-7236
Fax: 905-474-9742
Web: www.conservatorygroup.com

Date of Incorporation: 1995
Nature of Ownership: Private
Key Personnel:
Mark Libfeld, Partner; Jay Libfeld, Partner; Corey Libfeld, Partner; Sheldon Libfeld, President and CEO
Area of Expertise: Residential and commercial.
Corporate Profile: The Conservatory Group is one of Canada’s largest builders of fine luxury condominium communities, existing for more than 50 years. The company’s portfolio of residences spans right across the Greater Toronto Area (GTA), including addresses in Thornhill, North York, midtown, downtown and Mississauga. More than just a high-rise builder, the company creates numerous low-rise residential communities from townhomes to limited edition enclaves to custom estate homes throughout Mississauga, Brampton, Scarborough, North York, Ajax and many other locations across the GTA.

Major Projects: Cove at Waterways Condominium Apartment Buildings and Commercial, Etobicoke ON; Enfield Place Condominium Group Condominium Tower, Mississauga ON; Mirage Townhouses, Mississauga ON; Derry Village Square Commercial Building, Mississauga ON.

CONSTRUCTION POLARIS INC.

Head Office:
171 rue Maltais
Sept-îles QC G4R 3K3
Tel: 418-962-2316
Fax: 418-968-2634
Email: cbourgault@cpolaris.com
Web: www.constructionpolaris.com

Date of Incorporation: 1993
Nature of Ownership: Private
Key Personnel:
Michel Poisson, Co-CEO; Robert Planche, Co-CEO
Area of Expertise: Municipal works, roads and highways, bridges and structures, quarries and crushing, shipping and maritime works, mining.

Corporate Profile: Located in L’Anncienne-Lorette in Quebec and, most recently, in Sept-îles in the Côte-Nord region of eastern Quebec, Polaris Construction is an innovative company in the field of civil engineering since 1993. The company stands out for its undeniable and innovative expertise in different areas of construction. Municipal infrastructures, roads and highways, bridges and structures, crushing and shipping are its major areas of expertise. In addition, Polaris performs other services such as demolition, rental of heavy machinery and snow removal, for which the company has all the necessary equipment. Polaris Construction’s activity spectrum radiates throughout Quebec, particularly in eastern and northern Quebec.

Major Projects: Lower North Shore Harbour Revitalization, Kegaska QC; Culverts, Rivière-au-Tonnnerre QC; Quai Éperon, Québec City QC; Roadwork, Sept-îles QC; Roadwork, Stoneham-et-Tewkesbury QC.

COOPER CONSTRUCTION LTD.

Head Office:
2381 Bristol Cir
Oakville ON L6H 5S9
Tel: 905-829-0444
Fax: 905-829-0080
Email: info@coopercon.com
Web: www.coopercon.com

Date of Incorporation: 1905
Nature of Ownership: Private
Key Personnel:
William P. Cooper, P. Eng., CEO; Kenneth A. Nevar, President; John Goldspink, CA, CFO; Donald B. Gordon, P. Eng., Sr. VP, Operations; William Luffman, COA, VP, Development

Area of Expertise: Office buildings, industrial, retail and commercial, interiors, parking facilities, self storage, LEED, biotechnology and pharmaceutical.

Corporate Profile: Cooper Construction Ltd. is a third-generation, family-owned Canadian construction and real estate development company. Cooper conducts business throughout southern Ontario in three primary sectors: design-build construction, commercial and industrial real estate development and facilities management. The company fosters its growth in acquiring and developing industrial parks throughout southwestern Ontario. As a result, Cooper is the largest industrial land developer in the prime Greater Toronto Area. Among its greatest recent achievements: the construction of the first LEED certified industrial building in Canada; the 1.12 million square feet Airport Road Distribution Centre, the largest building in the company’s history; and the completion of Ontario’s first structural bubble-deck slab installation.

Major Projects: Brook University, Goodman School of Business Addition and Alterations, St Catharines ON.

CORAM CONSTRUCTION SOLUTIONS INC.

Head Office:
200 Ronson Dr Ste 305
Toronto ON M5W 5Z9
Tel: 416-243-9019
Fax: 416-243-7192
Email: mail@coram.com
Web: www.coram.com

Date of Incorporation: 1993
Nature of Ownership: Private
Key Personnel:
Randy J. Melchior, President; Matthew J. Melchior, EVP; Rick DeVincento, Director, Finance; Bob Cvijovic, VP, Construction

Area of Expertise: Seniors housing, high-rise, residential, commercial and institutional.

Corporate Profile: Coram Construction Group is a family-owned company that provides general contracting, construction management, design-build and preconstruction services. The firm participates in the development and construction of institutional and residential projects and senior housing options. Coram Construction Group is a member of The Ramland Group of Companies.

COUGAR ENGINEERING & CONSTRUCTION LTD.

Head Office:
1309 Topssail Rd
St. John’s NL A1B 3N4
Tel: 709-782-8530
Fax: 709-782-0129
Email: penneconlimited@pennecon.com
Web: www.pennecon.com

Date of Incorporation: 2011
Nature of Ownership: Private
Key Personnel:
Wayne Cranford, President

Area of Expertise: Sewer and watermain.

Corporate Profile: Cougar Engineering & Construction Ltd. is a water and sewer contractor and a general contractor in Newfoundland and Labrador. Past projects include Torbay Road water system upgrade in St. John’s, NL, and water system improvements in Port Blandford, NL.

Major Projects: Grenfell Heights Sanitary Sewer Overflow, Grand Falls-Windsor NL; Roadwork, Marystown NL.

COUILLARD CONSTRUCTION LTÉE.

Head Office:
228 rue Main E
Coaticook QC J1A 1N2

Major Projects: The Leaders 2017
CRUICKSHANK CONSTRUCTION LTD.

Head Office:
751 Dalton Ave
Kingston ON K7M 8N6
Tel: 613-542-2874
Fax: 613-542-6671
Email: r.j.noftall@cruckshankgroup.com
Web: www.cruickshankgroup.com
Branch Office: Morrisburg, ON.

Corporate Profile: Cruickshank is a progressive heavy civil general contractors and an aggregate and asphalt producer with operations in Ontario. The family-owned business is a regular supplier of road construction and maintenance services to the Ontario Ministry of Transportation, municipalities and to private companies. Cruickshank specializes in road construction, year round highway maintenance, ready-mix concrete, asphalt and aggregates. The company performs other services such as: shoreline protection; drilling and blasting; custom crushing; milling and grinding; bridge construction and maintenance; engineering services; municipal infrastructure (sewers, watermains and roads); equipment rentals; transportation services and landscaping. Cruickshank has been a winner of Canada’s Best Managed Companies program since 2011 was a Gold Standard winner in 2016. They won the 2016 ORBA Green Award for Leadership and Sustainability, have been named Canada’s Safest Employer for 2013 by Canadian Occupational Safety, Best employer in Canada for 2013, and a Green 30 company for 2011-2012.

Major Projects: Hwy 17, Sturgeon Falls ON; Hwy 11, Gravenhurst ON; Hwy 401, Brighton ON; Hwy 28, Apsley ON; Country Road 2, Cornwall ON; Kingston Mills Swing Bridge Rehabilitation; Talbot Locks Rehabilitation; Ottawa Rideau Canal; Lock 25 Rehabilitation; 1000 Island Parkway Bridge Rehabilitation.

D GRANT CONSTRUCTION LIMITED

Head Office: 9887 Longwoods Rd London ON N6P 1P2
Tel: 519-652-2949
Fax: 519-652-6123
Email: contactus@dgrantconstruction.com
Web: www.dgrantconstruction.com

Corporate Profile: D. Grant Construction Ltd. is one of the premiere general contractors and construction managers in Southwestern Ontario that also delivers design-build services. D. Grant Construction Ltd. builds hospitals, long-term care facilities, recreational facilities, industrial and large scale residential buildings.

Major Projects: Laurier Brantford YMCA Athletics & Recreation Centre-Tender Series 1, Brantford ON; Laurier Brantford YMCA Athletics & Recreation Centre-Tender Series 2 Trades, Brantford ON; Dorchester Terrace Retirement Residence, Dorchester ON.

DANCOR CONSTRUCTION DEVELOPMENT

Head Office: 16 Melanie Dr Brampton ON L6T 4K9
Tel: 905-790-2333
Fax: 905-790-2293
Email: london@dancor.ca
Web: www.dancor.ca
Branch Office: London, ON.

Area of Expertise: High-rise, low-rise residential and commercial.

Corporate Profile: Dancor Construction Development is an award winning, general contracting, design-build, development, leasing and construction company founded in Brampton, ON with a Region Office in London serving Southwestern Ontario. The company builds industrial and commercial facilities for sale or lease and develops land for residential, commercial and industrial uses. Dancor’s best project to date: the complete construction of a 268,500 square feet warehouse in London, ON, for CEVA Logistics in 168 days, two weeks ahead of schedule. Dancor’s residential project of 1,200 homes and 35 acres of retail/commercial has begun in Stayner, Ontario. Dancor is the most active and largest builder of industrial and commercial buildings in London with a reputation of building high quality facilities faster than anyone else.

Major Projects: EMCO Head Office; RYDER Canada Cross Dock; Taylor Fluids Systems, Office and Robotics Facility; FED EX Expansion; GTB Office Building; Huron/Robin’s Hill Industrial Park; Veterans Industrial Park; Estates of Clearview Residential and Commercial Project, Stayner ON; Laredo Texas Cross Dock.
to controlled site management with preconstruction, construction and design-build services. Its research team focuses on building more energy efficient and environmentally friendly buildings, achieving LEED certification. Deltera accounts for over 10% of all Canadian LEED registered construction. The company, founded as a family-built company in the 1950s, is part of the Tridel Group of Companies.

**Major Projects:**
- Alexandra Park Townhouses and Condominiums, North York ON; Danforth Village Estates, Scarborough ON.

**Dexter Construction**

**Head Office:**
927 Rocky Lake Dr
Bedford NS B4A 3Z2
Tel: 902-835-3381
Fax: 902-835-7300
Email: info@dexter.ca
Web: www.dexter.ca

**Branch Office:**
Kentville, NS; Moncton, NB; Saint John, NB.

**Date of Incorporation:**
1968

**Nature of Ownership:**
Private

**Key Personnel:**
- Kurt Jacobs, President; David Wood, CFO; Paul MacDonald, VP
**Area of Expertise:**
Heavy civil, asphalt paving, liquid asphalt supply and emulsion product manufacturing, quarry services, demolition, drilling and blasting, excavation, utilities, concrete works, road building and maintenance, civil site works, bridges, marine works, wharves and piers, piling, pipes and sewers and airport construction.

**Corporate Profile:**
As the construction arm of the Municipal Group of Companies, Dexter Construction, the largest civil contractor in Atlantic Canada, competes in all areas of heavy civil construction. This includes all manner of excavation work; grading; road structure materials production and placing; concrete placing; utility piping installation; bridge and marine construction; road building and maintenance; open pit mining and more. Other divisions of the group perform: mining; waste disposal; environmental; liquids; training; equipment rental; snow removal; material handling and transport and calcium, sand and water delivery serving Nova Scotia, New Brunswick, Newfoundland and Labrador, Northern Quebec and the Caribbean.

**Major Projects:**
- Roadwork, QC; Antigonish County Rd, Halifax NS; Queens County Rd, Halifax NS; Kings County Rd, Kentville NS; Asphalt Patching and Paving, Sydney NS.

**Dineen Construction Corp.**

**Head Office:**
70 Disco Rd
Etobicoke ON M9W 1L9
Tel: 416-675-7676
Fax: 416-675-6987
Email: info@dineen.com
Web: www.dineen.com

**Date of Incorporation:**
1994

**Nature of Ownership:**
Private

**Key Personnel:**
- Peter J. Clarke, LL.B., Chairman & CEO; William (Bill) E. Love, P.Eng, President and COO; Eric R. Wight P. Eng., EVP; Dennis Trevisol, VP, Hospital Operations; Joseph Tomaino, VP, Estimating and Project Development

**Gross Revenue:**
$ 80 mil

**Area of Expertise:**
Industrial, commercial and institutional.

**Corporate Profile:**
Dineen Construction Corp. is a general contractor, design-builder and construction manager that offers a diverse range of services including in-house and outsourced drawings; site location; site plan approval; permit application; storm water management; mechanical and electrical process; design and construction. Founded in 1928, Dineen Construction Corp. handles all types of transportation facilities, institutional, commercial, industrial and plant projects, such as Deerhurst Resort and Conference Centre, KC Irving Environmental Science Centre and Harriet Irving Botanical Gardens at Acadia University and Metrolinx GO Stations. The company also focuses on green construction and encourages its staff to be LEED accredited professionals. Dineen is involved in many large projects, such as the $50 million Capo Di Monte luxury condo building in Vaughan and the $50 million Atlas Health Care Building in Richmond Hill. Dineen’s 89 years of experience in Project Management and Design/Build services, ensures they are able to adapt to the challenges and needs of an ever-changing marketplace; and will continue to ensure they are able to tackle future challenges.

**Major Projects:**
- Atlas Healthcare Facility, Richmond Hill ON; Capo di Monte Condominium, Woodbridge ON; George Brown College, 230 Richmond Street Major Classroom Renovations, Toronto ON; Lakeridge Health Fire Code Retrofit and Modular Dialysis Unit, Whitby ON; The Hospital for Sick Children Cardiac Diagnostic Unit, Toronto ON; Sherbourne Health Centre Specialized Medical Unit Renovations, Toronto ON; Church of Archangel Michael and St. Tekla, Brampton ON; Whitby GO Station Pedestrian Bridge, Whitby ON; Digital Reality Data Centre

**Dominus Construction Group Ltd.**

**Head Office:**
175 Jardin Dr Unit 6
Concord ON L4K 1X5
Tel: 905-669-2200
Fax: 905-669-8867
Email: info@dominus.ca
Web: www.dominus.ca

**Branch Office:**
Toronto, ON.

**Date of Incorporation:**
2004

**Nature of Ownership:**
Private

**Key Personnel:**
- Sam Cigrano, Partner; Anthony Pignetti, VP and Director, Construction

**Area of Expertise:**
High-rise residential (condominiums and townhouses).

**Corporate Profile:**
Dominus Construction Group Ltd. is a multifaceted development manager and construction manager, currently operating in the Southern Ontario market. The company specializes in luxury condominium projects, such as the twisted towers of Absolute Condominium in the centre of Mississauga and the Residences of Pier 27 at Toronto’s waterfront. Dominus has two sister companies, a commercial and a high-rise residential real estate developer and builder in the Greater Toronto Area.

**Major Projects:**
- Avenue on 7 Condominiums, Woodbridge ON; Brookdale on Avenue Road Condominium, North York ON.

**Dufferin Construction Company**

**Head Office:**
585 Michigan Dr Unit 1
Oakville ON L6L 0G1
Tel: 905-842-2741
Fax: 905-842-9278
Email: cindy.nason@holigems.com
Web: www.dufferinconstruction.com

**Branch Office:**
Simcoe, ON; London, ON.

**Date of Incorporation:**
2007

**Nature of Ownership:**
Private

**Key Personnel:**
- Kirsh Gupta, Regional Controller; Carl Cassian, Legal Counsel; Wayne Lazzarato, Sr.VP; Peter Gamble, GM; Jake Sudac, Manager, Operational Services; James Wildish, Manager, Partnerships and Ventures; Louie Laroca, Chief Estimator

**Area of Expertise:**
Major heavy civil and structural construction, concrete and asphalt paving.

**Corporate Profile:**
Originally founded in 1912, Dufferin Construction

**Renovations, Markham ON; Metrolinx GO Transit, Lakeshore West and East GO Train Corridor, Electronic Signage Infrastructure Project, Toronto ON.**

**Deltera Inc.**

**Head Office:**
4800 Dufferin St Ste 200 Ent G North York ON M3H 5S9
Tel: 416-736-9533
Fax: 416-661-8923
Email: info@deltera.com
Web: www.deltera.com

**Date of Incorporation:**
1968

**Nature of Ownership:**
Private

**Key Personnel:**
- Dino Carmel, COO; Robert Tomei, Project Director; Peter Meneguzzi, Project Director; Greg Nevison, Sr. VP, Construction; Bruno Giancola, VP, Project Management

**Area of Expertise:**
High-rise residential.

**Corporate Profile:**
Deltera Inc. specializes in the construction of high-rise residential developments (condominium and rental). The company also builds mixed-use projects, non-profit residential, long-term care facilities, seniors assisted living, townhomes, high schools and institutional buildings. Deltera has great experience in historical preservation and remediation including the heaviest move of a building in Canada. James Cooper Mansion in Toronto. It offers full and integrated construction services, from value engineering and project management
EASTERN CONSTRUCTION COMPANY LTD.

Head Office: 505 Consumers Rd North York ON M2J 5G2
Tel: 416-497-7110 Fax: 416-497-7241
Email: info@easterncollection.com
Web: www.easternconstruction.com

Date of Incorporation: 1951
Nature of Ownership: Privet
Key Personnel: Frank DeCaria, President; Bryan Arnold, EVP; Michael Suljak, VP, Business Development; Guy Meech, VP, Finance; Renato Taconcelli, VP, Operations; Mike Slivinski, VP, Estimating & Procurement

Area of Expertise: Industrial, commercial, institutional and residential sectors

Corporate Profile: Eastern Construction Company Ltd., an employee-owned Canadian construction company, provides general contracting, construction management, preconstruction and design-build services to industrial, commercial, institutional and residential sectors across Canada.

It constructs office buildings, retail and shopping centres, educational buildings, entertainment facilities, public buildings, hospitals, hotels and residential. Eastern Construction performs renovation and tenant fit-ups as well.

Major Projects: Design-Build Durham College, Centre for Collaborative Education, Oshawa ON.

ELLISDON CORPORATION

Head Office: 1004 Middleigate Rd Mississauga ON L4Y 1M4
Tel: 905-896-9900 Fax: 905-896-8911
Email: inquiries@ellisdon.com
Web: www.ellisdon.com

Branch Office: Vancouver, BC; Calgary, AB; Edmonton, AB; Saskatoon, SK; Winnipeg, MB; London, ON; Toronto, ON; Ottawa, ON; Halifax, NS; St. John’s, NL; United Arab Emirates.

Date of Incorporation: 1968
Nature of Ownership: Private

Key Personnel: Tim Smith, EVP, Procurement & Estimating; Geoffroy Smith, CEO and President; John Bernhardt, CFO; Tim Smith, EVP, Buildings/ICI; Stephen Damp, EVP, Civil; Jody Becker, Chief Strategy Officer & SR, VP, Emerging Markets; Michael Schaefer, EVP, Procurement & Estimating

Gross Revenue: $ 670 mil

Area of Expertise: Civil work, earthworks, industrial, commercial, institutional and residential buildings.

Corporate Profile: Canadian leader in Construction since 1968, EBC executes projects according to the highest industry standards. Safety, Respect, Integrity and Quality are their values. EBC is a thriving construction company that has diversified and specialized, becoming one of the largest construction companies in Canada. Their achievements include: buildings (hospitals, office buildings, housing complexes, schools, etc.), bridges, overpasses, roads, power generation projects, mining projects, tunnels, quarries, waterworks, wastewater works and pipelines. Approximately 1,500 employees, including more than 350 permanent employees and 100 engineers and architects, work at EBC. Thanks to its team of engineers and technicians, the firm deploys its expertise across North America to build complex projects.

EBC is a 2015 winner of Canada’s Best Managed Companies.

Major Projects: Construction du nouveau port Champlain, Montréal, QC; Mine Mary River, construction de la voie ferrée, Terres de Baﬃn, NU; Construction du parc éolien Rivière du Moulin, Lac Pikauba, QC; Pipeline St. Laurent, St. Romuald/Varennes, QC; Prolongement du Métro de Laval, lot C01 et C05, Montréal QC; Tour Deloitte, aménagement intérieur, Montréal, QC; Mus130e des beaux-arts de Québec, Québec, QC; Ilet Peel, Montréal, QC; CHUM, Montréal, QC; Université de Montréal, complexe des sciences, Montréal, QC.

EBC INC.

Head Office: 1095, rue Valets CP 158 L’Ancienne-Lorette QC G2E 3M3
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Email: ebc@ebcinc.com
Web: www.ebcinc.com

Branch Office: Brossard, QC; Montréal, QC; Val-d’Or; QC; Ottawa, ON; Mississauga, ON; Timmins, ON; Vancouver, BC.

Date of Incorporation: 1968
Nature of Ownership: Private

Key Personnel: Marie-Claude Houle, P.Eng., MBA, President and CEO; Jean-Serge D’Aoust, Sr, VP, Building; François Groleau, Sr, VP, Engineering and Earthworks; Martin Houle, VP, Finance and Administration

Gross Revenue: $ 670 mil

Area of Expertise: Civil work, earthworks, industrial, commercial, institutional and residential buildings.

Corporate Profile: Canadian leader in Construction since 1968, EBC executes projects according to the highest industry standards. Safety, Respect, Integrity and Quality are their values. EBC is a thriving construction company that has diversified and specialized, becoming one of the largest construction companies in Canada. Their achievements include: buildings (hospitals, office buildings, housing complexes, schools, etc.), bridges, overpasses, roads, power generation projects, mining projects, tunnels, quarries, waterworks, wastewater works and pipelines. Approximately 1,500 employees, including more than 350 permanent employees and 100 engineers and architects, work at EBC. Thanks to its team of engineers and technicians, the firm deploys its expertise across North America to build complex projects.

Empire has built over 10,000 new homes and condominiums in some of the most sought-after locations in the Greater Toronto Area and Southwest Ontario. Awarded Green Builder of the Year, it is one of the first to build with Energy Star as a standard feature and also one of the only homebuilders to offer Energy Star certification for all its single family homes as a standard.

Major Projects: Eau Du Soleil, Etobicoke ON; Rain & Senses, Oakville ON; Midtown, Toronto ON; Imagine, Niagara Falls ON; Legacy, Thorold ON; Wyndﬁeld, Brantford ON; Lush & Victoria, Stoney Creek ON; Avalon, Caledonia ON; Riverland, Kitchener ON.

EUGOIA QUÉBEC

Head Office: 1550 rue Ampère bureau 200 Boucherville QC J4B 7L4
Tel: 450-641-8000 Email: jean-claude.brouillette@eugoviaqc.ca
Web: www.eugoviaqc.ca
Branch Office: Brossard, QC; Sherbrooke, QC; Bromont, QC;

EMPIRE COMMUNITIES

Head Office: 125 Villaribois Cres Vaughan ON L4K 4K2
Tel: 905-307-8102 Fax: 905-907-0925
Email: info@empirecommunities.com
Web: www.empirecommunities.com

Date of Incorporation: 1993
Nature of Ownership: Private

Key Personnel: Daniel Guizzetti, President and CEO; Andrew Guizzetti, EVP and CFO; Paul A. Golini Jr., EVP; Paul A. Golini Sr., Chairman

Area of Expertise: High-rise and low-rise residential (condominiums and homes).

Corporate Profile: Empire Communities, an award-winning new home builder targets all sectors of the new home building industry in southern Ontario. It includes commercial, industrial, low-rise and high-rise residential, luxury new homes and affordable housing. It is one of Canada’s largest integrated master-planned community homebuilders. Over the last 20 years, Empire has built over 10,000 new homes and condominiums in some of the most sought-after locations in the Greater Toronto Area and Southwest Ontario. Awarded Green Builder of the year, it is one of the first to build with Energy Star as a standard feature and also one of the only homebuilders to offer Energy Star certification for all its single family homes as a standard.

Major Projects: Eglinton Crosstown LRT, Toronto ON; Ryerson Student Learning Centre, Toronto ON; Combined Office Tower, Edmonton AB; Edmonton International Airport Combined Office Tower, Edmonton AB; Brookfield Place, Calgary AB; Penticton Regional Hospital Patient Care Tower, Penticton BC; Oakville-Trafalgar Memorial Hospital, Oakville ON; Brentwood Tower Centre Redevelopment, Burnaby BC; Greenwood King Blue Condominium, Toronto ON; One York St., Toronto ON.

THE EAST

ConstructConnect The Leaders 2017 75
Montreal, QC; Gatineau, QC; Carignan, QC; Shawinigan, QC; Quebec, QC, New Richmond, QC.

Date of Incorporation: 1949
Nature of Ownership: Private
Key Personnel:
Patrick Sulliot, Directeur général Amériques et Royaume-Uni

Area of Expertise: Roads, asphalt and airport runways, bridges, motorway crossings, sewer, viaducts, industrial, commercial and institutional.

Corporate Profile: Eurovia Quebec, a subsidiary of Eurovia (Vinci), is a leader in the construction and maintenance of road foundations in Quebec and undertakes industrial, commercial, municipal and governmental projects. The company focuses on two main areas of expertise: the construction and upgrading of roads, bridges and viaducts and the development of urban, industrial, wastewater and water supply facilities; and the production of granular materials, bituminous coating materials and bitumen emulsions. Moreover, Eurovia Quebec operates an extensive network of quarries, asphalt plants, sandpits, coating sites and recycling facilities which enable the firm to supply its customers in high quality materials and reduce the need for importing materials from abroad.

Major Projects: Pont de la Confédération, Île-du-Prince-Édouard; Aéroport Wabush, Labrador; Aéroport Pierre Elliot Trudeau, Montréal QC; Aéroport Amériques et Royaume-Uni.

FINN WAY GENERAL CONTRACTOR INC.

Head Office: 1301 Walsh St W
Thunder Bay ON P7E 4X6
Tel: 807-767-2426
Fax: 807-767-5948
Email: generalcontractor@finnway.com
Web: www.finnway.com
Date of Incorporation: 1989
Nature of Ownership: Private
Key Personnel: David Karimi, Owner
Area of Expertise: Commercial, institutional, industrial, residential and recreational.

Corporate Profile: Since its inception, Finn Way General Contractor has provided numerous types and scales of construction services in North Western Ontario. It includes schools, washroom facilities in provincial parks and waste water treatment plants, a historical museum and conference centre, MNR fire management bases, administration buildings, and healthcare facilities. The company has also provided additions and countless renovations in First Nation communities, such as Bearskin Lake, Big Trout Lake, Summer Beaver, North Caribou Lake, Lansdowne House, Cat Lake, Fort Hope, Lac Seul, Pickle Lake and New Osnabrugh. Finn Way has extensive experience and knowledge of remote community construction. Proper scheduling, planning and managing is Finn Way’s approach to construction in these remote communities, by preparing all delivery items well in advance to coincide with winter road schedules, train delivery schedules or flight restrictions. They are able to take on a diverse range of design-build projects thanks to their construction and financial abilities combined with experienced consultants.

Major Projects: Government Building 130 Syndicate Avenue S Main Floor Renovations, Thunder Bay ON.

FIRST GULF CORP.

Head Office: 3751 Victoria Park Ave
Toronto ON M3C 0E4
Tel: 416-491-7778
Fax: 416-491-1351
Email: info@firstgulf.com
Web: www.firstgulf.com
Date of Incorporation: 1987
Nature of Ownership: Private
Key Personnel: David Gerosfsky, CEO; John MacNeil, President and COO; David Carreiro, EVP; Brian Harrison, VP, Business Development; Jonathan Weinberg, VP, Retail
Area of Expertise: Residential, commercial and industrial development.

Corporate Profile: First Gulf is a commercial real estate development and construction services company. Its team of professionals handles all aspects of the development process from site acquisition and planning approvals to design-build, construction, leasing, financing and property management. First Gulf’s portfolio includes office, industrial, retail, hotel and hospitality, retirement and assisted living residences and high-rise residential in the Greater Toronto Area. In addition, clients can benefit from in-house marketing and legal resources. First Gulf is the commercial extension of the Great Gulf Group of Companies specialized in residential development throughout North America.

Major Projects: Highland Farms New Grocery Store and Restaurant, Maple ON; Shoppers at Summerlyn, Phase Three, Bradford ON.

FRAM BUILDING GROUP

Head Office: 141 Lakeshore Rd E
Mississauga ON L5G 1E8
Tel: 800-916-3726
Fax: 416-747-9899
Email: reception@framgroup.com
Web: www.framhomes.com
Date of Incorporation: 1985
Nature of Ownership: Private
Key Personnel: Frank Giannone, President; Fred Serrafero, VP, Development and Construction
Area of Expertise: Residential and commercial.

Corporate Profile: FRAM Building Group is an award-winning company that plans, designs and builds premier residential communities in Ontario as well as select cities in the United States. With over 11,000 residences completed, the company specializes in custom homes, single-family, multi-family, condominium and rental homes, in addition to mixed-used developments and commercial properties. Fram attributes 40% of its new homes to repeat buyers or referrals.

Major Projects: Residences at Don Mills, Condominium and Retail Buildings, North York ON; The Shipyards, Mackinaw Village Townhouses on Heritage Drive, Phase C, Collingwood ON.

GERPRO CONSTRUCTION INC.

Head Office: 305 blvd Industriel
Chateauguay QC J6J 4Z2
Tel: 450-692-1115
Fax: 450-692-1859
Email: info@gerpro.com
Web: www.gerpro.com
Date of Incorporation: 1984
Nature of Ownership: Private
Key Personnel: Christian Schioocchet, President; Yannick Sévigny, Director, Projects; Michel Laberge, VP, Operations; Elio Tuccinardi, VP, Project Director; Mauro Piccin, VP, Administration and Estimation; Victor Proulx, VP, Project Director
Area of Expertise: Industrial, commercial, institutional, residential, cultural and environmental.

Major Projects: Petite Soeurs de la Sainte-Famille Convent, Sherbrook QC.

GILLAM GROUP INC.

Head Office: 36 Northline Rd
East York ON M4B 3E2
Tel: 416-486-6776
Fax: 416-486-6778
Email: info@gillamgroup.com
Web: www.gillamgroup.com
Date of Incorporation: 2011
Nature of Ownership: Private
Key Personnel: Marcus Gillam, President and CEO; Joel Parke, EVP; Domenico Lambo, VP, Estimating; David Schauer, VP, Operations; Michael Barnicke, VP, Interiors
Area of Expertise: Industrial, commercial, institutional and high-rise residential.

Corporate Profile: Gillam Group is a progressive construction management organization that was established with a view to raising the bar in the
planning, management and delivery of construction projects. Their senior executives with enviable track records gained at one of Canada’s leading construction companies, offers a broad range of services focusing on Construction Management, Design Build, Integrated Project Delivery (IPD) and General Contracting. Their people have occupied demanding senior roles from previous organizations. The leadership quality of GGI’s people is a key element of their service and necessary to motivate client, consultant and contractor teams to perform to the best of their abilities. They work closely with their clients, to the extent that they have worked in clients’ offices, worn their clients’ uniforms and shared their clients’ cultures. Their people become their client’s “building department” as they combine forces to create effective synergies.

**GILLIN ENGINEERING & CONSTRUCTION LTD.**

**Head Office:**
141 Laurier Ave W
Ottawa ON K1P 5J3
Tel: 613-232-1143
Fax: 613-232-8474

**Date of Incorporation:** 1950

**Nature of Ownership:** Private

**Key Personnel:**
Christopher P. Gillin, President; Jeff Gillin, VP

**Area of Expertise:** Commercial office buildings and hotels.

**Corporate Profile:** With more than two million square feet of downtown office space built over the years, Gillin Engineering and Construction Ltd. is a general contractor and landowner that specializes in commercial buildings projects in the Ottawa area. Past works include high-rise buildings such as the Gillin Building, also known as the Sir Guy Carleton Building, the company’s headquarter and the Lord Elgin Hotel expansion and renovation, both in Ottawa, Ontario.

**GOVAN BROWN & ASSOCIATES LIMITED**

**Head Office:**
108 Vine Ave
Toronto ON M6P 1V7
Tel: 416-703-5100
Fax: 416-703-5200
Email: info@govanbrown.com
Web: www.govanbrown.com

**Branch Office:** Calgary, AB; Edmonton, AB; Fort McMurray, AB; Grande Prairie, AB; Burnaby, BC; Cranbrook, BC; Fort Nelson, BC; Fort St. John, BC; Nanaimo, BC; Nelson, BC; Prince George, BC; Terrace, BC; Trail, BC; Vancouver, BC; Victoria, BC; Winnipeg, MB; Campbellfort, NB; Fredericton, NB; Hanwell, BC; Antigonish, NS; Dartmouth, NS; Halifax, NS; Burlington, ON; Etobicoke, ON; Kingston, ON; Mississauga, ON; Oakville, ON; Ottawa, ON; Pickering, ON; Sarnia, ON; Sudbury, ON; Thunder Bay, ON; Toronto, ON; Woodbridge, ON; Ames, QC; Baie Comeau, QC; Brossard, QC; Chibougamau, QC; Gatineau, QC; Granby, QC; Jonquiere, QC; La Salle, QC; Laval, QC; Levis, QC; Longueil, QC; Malartic, QC; Montebello, QC; Montreal, QC; Pincourt, QC; Quebec, QC; Rimouski, QC; Roberval, QC; Rouyn-Noranda, QC; Saint-Apollinaire, QC; Saint-Constant, QC; Saint-Joseph-de-Beauce, QC; Saint-Laurent, QC; Sept-Îles, QC; Sorel-Tracy, QC; St. Jean-sur-Richelieu, QC; St. Jérôme, QC; Terrebonne, QC; Thetford Mines, QC; Trois-Rivieres, QC; Val-d’Or, QC; Ville-Marie, QC; Estherray, SK; Prince Albert, SK; Regina, SK; Saskatoon, SK; Mount Pearl, NL; Paradise, NL; St. John’s, NL; Yellowknife, NT; Whitehorse, YK.

**Date of Incorporation:** 1994

**Nature of Ownership:** Private

**Key Personnel:**
Tomlinson, Project Coordinator

**Graham Bross. Construction Ltd.**

**Head Office:**
297 Rutherford Rd S
Brampton ON L6W 3J8
Tel: 905-453-1200
Fax: 905-453-2217
Email: reception@grahambros.com
Web: www.grahambros.com

**Branch Office:** Vancouver, BC; Kelowna, BC; Calgary, AB; Edmonton, AB; Fort McMurray, AB; Regina, SK; Saskatoon, SK; Winnipeg, MB; Toronto, ON; Seattle, WA; Spokane, WA; Omaha, NE; Minneapolis, MN

**Date of Incorporation:** 1985

**Nature of Ownership:** Private

**Key Personnel:**
Tim Heavenor, CFO and SVP, Development and Strategic Investing; Mike Senger, SVP, Industrial and Asset Management; John Connolly, SVP, Infrastructure; Jeff Schippmann, CFO and CVP, HR; Grant Beck, President and CEO; Kim Johnson, CSO and SVP, Buildings & Shared Services

**Gross Revenue:** $ 3,146 mil

**Area of Expertise:** Commercial, industrial, infrastructure and construction.

**Corporate Profile:** Graham is celebrating 90 years in the construction industry. Their breadth of experience is wide, and their construction roots run deep – as indicated by nice decades in the industry. Founded in 1926, Graham is an employee-owned construction solutions partner with revenues exceeding $2 billion annually. Graham provides general constructing, design-build, integrated project delivery (IPD), construction management and public-privet partnership (P3) services to commercial, industrial and infrastructure clients throughout Canada and the United States.

**GROUPE SNC-LAVALIN**

**Head Office:**
455 boul René-Lévesque O
Montreal QC H2Z 1Z3
Tel: 514-393-1000
Fax: 514-866-0795
Email: info@snclavalin.com
Web: www.snclavalin.com

**Branch Office:** Calgary, AB; Edmonton, AB; Fort McMurray, AB; Grande Prairie, AB; Burnaby, BC; Cranbrook, BC; Fort Nelson, BC; Fort St. John, BC; Nanaimo, BC; Nelson, BC; Prince George, BC; Terrace, BC; Trail, BC; Vancouver, BC; Victoria, BC; Winnipeg, MB; Campbellfort, NB; Fredericton, NB; Hanwell, BC; Antigonish, NS; Dartmouth, NS; Halifax, NS; Burlington, ON; Etobicoke, ON; Kingston, ON; Mississauga, ON; Oakville, ON; Ottawa, ON; Pickering, ON; Sarnia, ON; Sudbury, ON; Thunder Bay, ON; Toronto, ON; Woodbridge, ON; Ames, QC; Baie Comeau, QC; Brossard, QC; Chibougamau, QC; Gatineau, QC; Granby, QC; Jonquiere, QC; La Salle, QC; Laval, QC; Levis, QC; Longueil, QC; Malartic, QC; Montebello, QC; Montreal, QC; Pincourt, QC; Quebec, QC; Rimouski, QC; Roberval, QC; Rouyn-Noranda, QC; Saint-Apollinaire, QC; Saint-Constant, QC; Saint-Joseph-de-Beauce, QC; Saint-Laurent, QC; Sept-Îles, QC; Sorel-Tracy, QC; St. Jean-sur-Richelieu, QC; St. Jérôme, QC; Terrebonne, QC; Thetford Mines, QC; Trois-Rivieres, QC; Val-d’Or, QC; Ville-Marie, QC; Estherray, SK; Prince Albert, SK; Regina, SK; Saskatoon, SK; Mount Pearl, NL; Paradise, NL; St. John’s, NL; Yellowknife, NT; Whitehorse, YK.

**Date of Incorporation:** 1911

**Nature of Ownership:** Public

**Key Personnel:**
Neil Bruce, President and CEO; Ian L Edwards, President, Infrastructure; Alexander (Sandy) Taylor, President; Power; José J Suárez, President, Mining & Metallurgy; Martin Adler, President, Oil & Gas

**Area of Expertise:** Oil and gas, mining and metallurgy, infrastructure, power.

**Corporate Profile:** Founded in 1911, SNC-Lavalin is one of the leading engineering and construction groups in the world and a major player in the ownership of infrastructure with global revenues of $9.6 billion annually. From offices in over 50 countries, their teams provide engineering, procurement construction, completions and commissioning services together with a range of sustaining capital services to clients in four industry sectors: oil and gas, mining and metallurgy, infrastructure and power. SNC-Lavalin can also combine these services with its financing and operations and maintenance capabilities to provide complete end-to-end project solutions.

**Major Projects:** Osgoode Hall, Toronto ON; Federal Government Office Alterations, Ottawa ON.

**H**

**H&R CONSTRUCTION MANAGEMENT LTD.**

**Head Office:**
215-3625 Dufferin St
North York ON M3K 1Z2
Tel: 416-635-7575
Fax: 416-635-8056
Web: www.lindvest.com

**Date of Incorporation:** 1998

**Nature of Ownership:** Private

**Key Personnel:**
Peter DeBiasio, VP, Construction; Michael Klugmann, VP, Antoinette Tomlinson, Project Coordinator

**Area of Expertise:** Seniors, high and mid-rise residential, commercial, retail and institutional and healthcare.

**Corporate Profile:** H&R Construction Management is one of Ontario’s premier construction contractors focusing on the commercial, residential and institutional sectors. The company is a member of the OGCA and the Canadian Green Building Council. Its staff participates in continuing education, seminars and workshops ranging from the latest health and safety issues, legal challenges in the industry, environmentally sensitive solutions.

**HADY CONSTRUCTION ASSOCIATES**

**Head Office:**
230A Belfield Rd
Rexdale ON M9W 1H3
Tel: 416-247-4239
Fax: 416-247-4200
Email: office@hady.ca
as complex as the retrofitting of the wooden structure in the McMichael Collection.

HIGGINS CONSTRUCTION LTD.
Head Office: 205 Main St
Trenton NS B0K 1X0
Tel: 902-755-5515
Fax: 902-755-3671
Email: info@higginsconstruction.ca
Web: www.higginsconstruction.ca
Date of Incorporation: 1984
Nature of Ownership: Private
Key Personnel:
Royce Williston, P. Eng, President
Area of Expertise: Industrial, commercial, institutional, municipal and design-build.

Corporate Profile: Higgins Construction Ltd. is a full-service general contracting company for more than 50 years. The company's services include design-build and construction management to industry, business and government. Higgins Construction performs: excavation and site works; excavation and earth moving; concrete demolition and removal; buried piping and utility installation and equipment rentals; concrete formwork; industrial concrete construction and repairs; building formwork and foundation; process vessels and equipment bases and insulated concrete forming systems; building construction; commercial, industrial and institutional buildings, renovations and building redevelopment; leasehold improvements and tenant fit ups; design-build construction; metal building systems; tilt-up concrete structures; industrial services; production area civil works; excavation, demolition and construction; scaffold erection services; general maintenance and site services. In addition, Higgins Construction is a qualified "Butler Builder".

INVAR BUILDING CORP.
Head Office: 220 Duncan Mill Rd Ste 301
Toronto ON M3B 3J5
Tel: 416-441-9855
Fax: 416-441-0172
Email: inquiries@invar.ca
Web: www.invar.ca
Date of Incorporation: 1984
Nature of Ownership: Private
Key Personnel:
Dusty Miklas, President and CEO; Frank Span, EVP; Greg Miklas, VP
Area of Expertise: High-rise residential, commercial and industrial buildings.

Corporate Profile: Invar Building Corp. focuses on industrial, commercial and residential markets in Canada and the United States. Acting as managing partners and/or owners, the company develops and builds single-family homes, condominiums and planned communities, as well as industrial and retail spaces. In addition, Invar Building offers property management services.
K

KENAIDAN CONTRACTING LTD.

Head Office:
7080 Derrycrest Dr
Mississauga ON L5W 0G5
Tel: 905-670-2660
Fax: 905-670-9172
Email: bdevelopment@kenaidan.com
Web: www.kenaidan.com
Branch Office: Richmond, BC.
Date of Incorporation: 1974
Nature of Ownership: Private
Key Personnel:
Peter Sullivan, EVP and CFO; David Kirkland, EVP & COO; Gian Fortuna, Sr. VP, Preconstruction; Gregory G. Stack, VP; Business Development and Design-Build; Bill Kelly, VP; Western Canada
Area of Expertise: Infrastructure, primarily waterworks and transportation, industrial, commercial, institutional, recreational and heavy civil.
Corporate Profile: Kenaidan Contracting Ltd. provides design-bid-build, design-build, construction management and preconstruction services in the construction marketplace. The company is active in the industrial, commercial, institutional, infrastructure and waterworks markets across Canada. They are one of the few large scale contractors that self-perform concrete formwork and placement and process mechanical work. Kenaidan is a leader in the construction of water treatment and wastewater treatment plants in Canada. Notable projects include: Richmond Speed Skating Oval, Richmond, BC; Courtice Waste Water Treatment Plant, Courtice, ON; Bobsled and Luge Track, Lake Placid, NY; RC Harris Water Treatment Plant, Toronto, ON.
Major Projects: Tralferal Road Feedermain and Reservoir, Oakville ON; Guildwood GO Station, Scarborough ON; Rutherford GO Station, Tunnels, Concord ON; Aurora GO Station, Pedestrian Tunnels, Aurora ON; Maple GO Station, Pedestrian Tunnels, Maple ON.

L

LAKESIDE CONTRACTING COMPANY LTD.

Head Office:
3513 Mavis Rd
Mississauga ON L5C 1T7
Tel: 905-279-1198
Fax: 905-279-1500
Email: info@lakeside-contracting.com
Web: www.lakeside-contracting.com
Date of Incorporation: 1965
Nature of Ownership: Private
Key Personnel:
Edward Diamanti, CEO; Dave Diamanti, President; Marianne MacDonald, Manager
Area of Expertise: Commercial, industrial and civil engineering.
Corporate Profile: Lakeside Contracting Company Limited is a full-service general contractor that specializes in civil construction, office and plant addition, renovations, pits and forming, pouring and finishing all concrete applications in the commercial and industrial sectors. The company also performs asphalt paving, parking lots, sidewalks and curbs, driveways and roadways, as well as all site services. Lakeside demolishes, excaves and builds foundation. Other services include, but are not limited to, snow plowing and removal, retaining walls and artificial turf. The company has its own fleet of heavy equipment which includes tri-axle and tandem-axle dump trucks, compacting equipment, bulldozers, backhoes mini-excavators, excavators, skid steers and loaders.
Major Projects: Town of Halton Hills Paving Project, Georgetown ON; Sanitary Sewer and Watermain Replacement, Mississauga ON; Oak Street, Court Street, Ashbrook Court, and Bruce Street Reconstruction, Brampton ON; Parking Lot Reconstruction, Brampton ON.

LCL BUILDS LIMITED

Head Office:
98 Scarsdale Rd
North York ON M3B 2R7
Tel: 416-492-0500
Fax: 416-492-4932

K-LINE CONSTRUCTION LTD.

Head Office:
215 Beardsley Rd
Beardsley NB E7M 4E1
Tel: 506-328-9848
Fax: 506-328-4793
Email: info@k-lineconstruction.com
Web: www.k-lineconstruction.com
Branch Office: Fredericton, NB.
Date of Incorporation: 1981
Nature of Ownership: Private
Key Personnel:
Gary Keenan, Owner and President; Kendall Wright, VP, Operations; Sean Jones, VP, Finance; Adam Wood, Sr. Manager, Civil Construction; Mark Keenan, Sr. Manager, Power Operations
Area of Expertise: Telecommunication, power line construction, highway signing and lighting, civil construction and engineering services and wireless infrastructure.
Corporate Profile: K-Line Construction Ltd. is a diversified construction company operating across the Maritimes. The company’s core business is telecommunication and power line construction, which involve the placement of fibre, coaxial, copper and power cable both aerially and underground and the maintenance thereof. K-Line offers design-build or start-to-finish services that set the company apart from competitors. It also has extensive experience in highway signing and lighting, wireless infrastructure as well as traditional construction activities that include civil construction and engineering services: civil engineering with design and project management; heavy

KINGSTON BYERS INC.

Head Office:
9100 Elmslie
Lasalle QC H8R 1V6
Tel: 514-365-1642
Fax: 514-365-7875
Email: kbi@kingstonbyers.com
Web: www.kingstonbyers.com
Branch Office: Toronto, ON.
Date of Incorporation: 1969
Nature of Ownership: Private
Area of Expertise: Pharmaceutical, commercial, industrial, institutional, recreational and cultural, residential.
Corporate Profile: Kingston Byers Inc. provides general contracting, construction management, project management and turn-key projects services, operating mainly in Montreal, as well as throughout Quebec. The company also conducts business in Ontario through its division, Canada Electric, which specializes in electrical and mechanical projects mainly in Toronto and the vicinity. Kingston Byers executes projects in the following sectors of the construction industry: pharmaceutical, commercial, industrial and special projects, such as Montreal International Airport expansion or the Antoine Guertin feed mill slipformed silos. Kingston Byers is part of the Kingston Industries Ltd. Group of Companies.
Major Projects: Terre-des-Jeunes School Addition and Renovation, Lasalle QC.

PARTNER. PERFECT.
COMMUNICATION IS THE
LEDCOR WAY.

We seek out clients who want partners, not just suppliers. Because it means you value collaboration as much as we do. And that you’re looking for a relationship that will stand the test of time.

www.ledcor.com
**LE GROUPE ROBIN**

Head Office: 1395 Johnson St E Unit 101 Saint-Hyacinthe QC J2S 7Y6
Tel: 450-250-2222 Fax: 450-773-6303
Email: info@grouperobin.com Web: www.grouperobin.com

**Date of Incorporation:** 1973
**Nature of Ownership:** Private

**Key Personnel:**
- Robert Robin, President; Nellie Robin, VP; Jonathan Robin, VP

**Area of Expertise:** Residential and commercial.

**Corporate Profile:** Le Groupe Robin, a family-owned company, offers its services for the construction of residential houses, buying houses, apartment for rents, commercial spaces. Le Groupe Robin is the builder and manager of Holiday Inn Express & Suites in Saint-Hyacinthe, QC, the first hotel in Canada to receive LEED certification.

**Major Projects:** Beech House Condominium, Toronto ON; Two Hundred The Beach Condominium, Toronto ON.

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**M. SULLIVAN & SON LTD.**

Head Office: 236 Madawaska Blvd Amprior ON K7S 0A3
Tel: 613-623-6584 Fax: 613-623-8768
Email: info@sullivan.ca Web: www.sullivan.ca

**Branch Office:** Kingston, ON; Ottawa, ON; North Bay, ON.

**Date of Incorporation:** 1914
**Nature of Ownership:** Private

**Key Personnel:**
- Robert J. Ball, President and CEO; Kerry Hisko, CFO; Greg Sullivan, VP and GM; Tim Pruner, VP, Business Development; Martin Smith, VP and GM

**Area of Expertise:** Commercial, institutional and industrial.

**Corporate Profile:** M. Sullivan & Son Ltd. is a full-service construction company based in Eastern Ontario and one of Canada’s oldest family-owned construction firms. It is also one of the few ISO 9001:2008 certified construction companies in Canada. Sullivan’s specializes in the industrial, commercial, institutional and public sectors where it offers services in general contracting, construction management and design-build, as well as project management. The company is expert in the construction of healthcare and high-rise residential facilities, hydroelectric generating stations, waterworks and other infrastructure construction projects such as dams and solar parks. In addition, Sullivan’s is experienced in building in highly secure environments. The firm has achieved LEED certification in various projects. Sullivan’s is a Platinum Club member of Canada’s 50 Best Managed Companies.

**Major Projects:** Laurentian University, Research, Innovation and Engineering Centre, Sudbury ON; Queen’s University Richard Stadium, Kingston ON; Carpenter’s Union Headquarters, North York ON; Storage Building, Grimsby ON; Service Building, Village of Taunton Mills, Phase Three, Whitby ON; Trent Severn Waterway Infrastructure, North Bundle, Port Severn ON; Kitchener WWTP Tertiary Treatment and New Outfall Contract 4, Kitchener ON; Lakeshore Water Treatment Plant Phase 3A Expansion, Toronto ON.

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**MANORCORE GROUP INC.**

Head Office: 4707 Christie Dr Beamsville ON L0R 1B4 Tel: 905-563-8888 Fax: 905-563-8171
Email: info@manorcore.com Web: www.manorcore.com

**Branch Office:** Calgary, AB.

**Date of Incorporation:** 1985
**Nature of Ownership:** Private

**Key Personnel:**
- Leonard Papineau, President; Brian Weir, PM

**Area of Expertise:** Commercial, institutional and renovations.

**Corporate Profile:** Manorcore Group Inc. is a leading general contractor that specializes in the following areas: design-build; construction management; commercial; retail; renovations and institutional.

**Major Projects:** Lowe’s Remodeling, North York ON; Storage Building, Kerman Ave, Grimsby ON; Service Canada, Owen Sound ON.

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**MAPLE REINDERS GROUP LTD.**

Head Office: 2660 Argentia Rd Mississauga ON L5N 5V4 Tel: 905-821-4844 Fax: 905-821-4822
Email: info@maple.ca Web: www.maple.ca

**Branch Office:** Calgary, AB; Edmonton, AB; Kelowna, BC; Cambridge, ON, Vancouver, BC.

**Date of Incorporation:** 1967
**Nature of Ownership:** Private

**Key Personnel:**
- Christopher J. Hickman, Chair and CEO; Allan M. MacIntosh, President; Rod Ackerman, SVP; Don Allen, VP, Finance and Administration; Jeremy Stewart, VP, Operations, Maritimes; Corey Taylor, VP, Operations, Newfoundland and Labrador; Perry Boudreau, Manager, Pre-Construction Services

**Gross Revenue:** $ 167 mil

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**MARCO GROUP OF COMPANIES**

**Head Office:**
78 O’Leary Ave St. John’s NL A1B 4B8
Tel: 709-754-3737 Fax: 709-754-3715
Email: mfreeman@marcogroup.ca Web: www.marcogroup.ca

**Branch Office:** Dartmouth, NS.

**Date of Incorporation:** 1981

**Nature of Ownership:** Private

**Key Personnel:**
- Christopher J. Hickman, Chair and CEO; Allan M. MacIntosh, President; Rod Ackerman, SVP; Don Allen, VP, Finance and Administration; Jeremy Stewart, VP, Operations, Maritimes; Corey Taylor, VP, Operations, Newfoundland and Labrador; Perry Boudreau, Manager, Pre-Construction Services

**Gross Revenue:** $167 mil
Area of Expertise: Commercial and industrial.
Corporate Profile: As a general contractor, Marco can provide any one or combination of the following construction services tailored specifically to each client: project management; lump sum; design-build; estimating and quantity surveying; construction management; fixed building leasing; interim financing and lease-back financing. The company requires that all superintendents and project managers achieve a Gold Seal status. In addition, Marco is committed to further standards of “green” building design in developing LEED projects.

Major Projects: St. John’s International Airport Authority, St. John’s NL; Alt Hotel, St. John’s NL; Quinlan Brothers Seafood Processing Plant, Bay de Verde NL; MUN Core Science Facility; St. John’s NL; Crombie Parking Garage, Avalon Mall, St. John’s NL; West Side School, Saint John NB; Dartmouth Sportsplex, Dartmouth NS; Chebucto Lifestyle Complex, Chebucto NS; South Dartmouth P-9 School, Dartmouth NS; Gorsebrook Park Condominiums, Halifax NS.

MASSICOTTE CONSTRUCTION LTD.

Head Office: 319 Palace St
Vanier ON K1L 7V5
Tel: 613-748-7051
Fax: 613-748-5590
Email: cathie@massicotte-group.com
Date of Incorporation: 2004
Nature of Ownership: Private
Key Personnel: Serge Massicotte, President
Area of Expertise: Commercial and institutional.

Corporate Profile: Massicotte Construction Ltd. is a general contractor focusing on commercial and institutional markets in the Ottawa region. Past works includes Canadian Union of Public Employees (CUPE/SCFP) National Office in Ottawa and University of Ottawa Heart Institute Alterations in Ottawa, ON.

Major Projects: Ottawa Hospital Civic Campus Alterations, Ottawa ON; Ottawa Hospital General Campus Renovations, Ottawa ON.

MATTAMY HOMES LTD.

Head Office: 66 Wellington St W, Ste 5500
Toronto ON M5K 1A1
Tel: 416-637-0900
Fax: 647-347-7658
Email: media@mattamymoves.com
Web: www.mattamymoves.com

Branch Office: Milton, ON; Vaughan, ON; Ottawa, ON; Calgary, AB; Edmonton, AB; Scottsdale, AZ; Tucson, AZ; Jacksonville, FL; Orlando, FL; Riverview, FL; Charlotte, NC

Date of Incorporation: 1978
Nature of Ownership: Private
Key Personnel: Brad Carr, President, Canada; Peter Gilgan, Founder and CEO; Jim Leiferman, President, US Group; Bill Tofflemire, CFO; Mary Federau, CHRO; Brian Johnston, COO

Gross Revenue: $2,400 mil

Area of Expertise: Residential.

Corporate Profile: Mattamy Homes is the largest privately owned homebuilder in North America, with operations across Canada and the United States. Mattamy has sold 90,000 homes in hundreds of communities in Canada, Those communities stretch across the Greater Toronto Area, as well as in Ottawa, Calgary and Edmonton. In the United States, the company is represented in nine metropolitan areas - Charlotte, Phoenix, Tucson, Jacksonville, Orlando, Tampa, Sarasota, Naples and Southeast Florida. Visit www.mattamymoves.com for more information. The scope of Mattamy’s operations encompasses land acquisition, community design and development, housing, parkland design and construction with particular emphasis on creating complete communities of enduring value to homeowners.

Major Projects: Hawthorne Village South, Milton ON; Mount Pleasant North, Brampton ON; The Preserve, Oakville ON; Half Moon Bay, Ottawa ON; Cityscape, Calgary AB; Rivertown, Jacksonville FL; Tapestry, Orlando FL; Rhythm, Phoenix AZ.

MAYSTAR GENERAL CONTRACTOR INC.

Head Office: 161 Trade Valley Dr
Woodbridge ON L4H 3N6
Tel: 905-738-6678
Fax: 905-738-6281
Email: info@maystargeneral.com
Web: www.maystargeneral.com
Date of Incorporation: 1985
Nature of Ownership: Private
Key Personnel: Joe Maio, President; Wayne Garrett, VP, Construction

Area of Expertise: Residential, commercial and institutional.

Corporate Profile: Maystar General Contractors Inc. is a company founded in the mid-1980s to provide construction services, including general contracting, project management and design-build. The company’s projects range from educational buildings and government office buildings to retail stores and retirement homes across Ontario. Maystar is the builder of the 280,000 square-foot Vaughan City Hall in Ontario, an eco-friendly, multi-level facility.

Major Projects: Viva Oakville Retirement Community, Oakville ON; Lakeshore Bus Hoist Replacement, Toronto ON.

MAXIM CONSTRUCTION INC.

Head Office: 2081 Oxford St E
London ON N5V 2Z7
Tel: 519-453-3979
Fax: 519-453-4198
Email: mci@mccion.ca
Web: www.mccion.ca
Date of Incorporation: 1987

Nature of Ownership: Private
Key Personnel: Lewis Tiller, President; Patrick Hanlon, EVP

Area of Expertise: Commercial, institutional, multi-family residential and industrial.

Corporate Profile: Maxim Construction Inc. is an employee-owned construction company servicing all four Atlantic provinces. It focuses on the commercial, institutional, multi-family residential and industrial sectors of the construction industry with a wide range of delivery methods including design-build, construction management, general contracting, pre-construction consulting and tilt-up. Their average annual volume range from $60–$80 million.

MCI DESIGN-BUILD CORP.

Head Office: 555 Somerset St
Saint John NB E2K 4X2
Tel: 506-652-9292
Fax: 605-636-9678
Email: svoogt@maximconstruction.ca
Web: www.maximconstruction.ca

Nature of Ownership: Private
Key Personnel: Brian Johnston, COO

Major Projects: St. John’s, North, Brampton ON; The Preserve, Oakville ON; Half Moon Bay, Ottawa ON; Cityscape, Calgary AB; Rivertown, Jacksonville FL; Tapestry, Orlando FL; Rhythm, Phoenix AZ.
Nature of Ownership: Private
Key Personnel: Paul Massé, President; Brad Zimmer, VP, Construction & Estimating; Scott Massé, VP, Operations and PM

Area of Expertise: Industrial, commercial, institutional, residential and agricultural.

Corporate Profile: MCI Design-Build Corp. is a full-service design-build contractor, constructing industrial, commercial, institutional, residential and agricultural construction projects throughout Ontario. The company is an authorized Robertson Building System supplier for Southwestern Ontario, used in pre-engineered structures projects.

MCKAY-COCKER CONSTRUCTION LIMITED - A SUBSIDIARY OF MC GROUP

Head Office: 1665 Oxford St E
London ON N5Y 5R9
Tel: 519-451-5270
Fax: 519-451-8050
Email: info@mckaycocker.com
Web: www.mckaycocker.com
Branch Office: Mississauga, ON.

Date of Incorporation: 1946
Nature of Ownership: Private

Key Personnel:
Owen Whelan, President; Patrick Cyr, Director, Estimating; Steve Arbour, Director, Design-Build; Steve Miller, Director, Operations

Area of Expertise: Industrial, commercial and institutional, residential and heavy civil projects using design-build, construction management and lump-sum tender delivery method

Corporate Profile: McKay-Cocker Construction delivers high quality construction projects across a variety of service methods including design-build, construction management, guaranteed maximum price (GMP) and lump sum bids, in the commercial, heavy civil, industrial and institutional sectors. McKay-Cocker is a member of MC Group, a Canada-wide group of construction firms held by Foyerle Canada. The group also includes: Magil Construction based in Montreal and Magil Construction Pacific in Vancouver.

MELLLOUL-BLAMEY CONSTRUCTION INC.

Head Office: 700 Rupert St Unit A
Waterloo ON N2V 2B5
Tel: 519-886-8850
Fax: 519-886-8898
Email: admin@melloul.com
Web: www.melloul.com

Branch Office: Greenville, SC.

Date of Incorporation: 1982
Nature of Ownership: Private

Key Personnel:
Joel Melloul, CEO and President; Jeffrey Heimpel, VP, Business Development; Jeffrey Shantz, VP, Project Development; Steve Hanley, VP, Construction; Bernard Melloul, Chairman and Founder

Area of Expertise: Institutional, recreational, commercial, residential and industrial projects.

Corporate Profile: Founded in Kitchener, ON, Melloul-Blamey Construction Inc. is one of the largest general contractors in Canada’s Technology Triangle (CTT), Waterloo region of Ontario, with annual sales in excess of $200 million. As a privately-owned corporation, it operates both in Canada and in the United States in the fields of industrial, commercial, institutional, recreational, long-term care, multi-unit residences, and heritage building in both public bid and private sectors. The company offers services in general contracting, construction management, project management, design-build, Butler pre-engineered building systems, and public-private partnerships (P3s) AFP. Melloul-Blamey Construction is the member of the Canadian green building council and manages green buildings projects. One of them is the new triple-platinum LEED headquarters for Enormedal Engineering in Kitchener, ON. This recent project is one of the most energy efficient buildings in Canada, boasting 82% more energy efficiency than average.

Major Projects: The Standard Apartment Building, Guelph ON; Río on Belmont Apartment, Kitchener ON; The Kortyards Apartment, Guelph ON; St Josephine Bakhtia Church, Mississauga ON; Halwell Mutual Insurance Head Office, Guelph ON.

MENKES DEVELOPMENT LTD.

Head Office: 4711 Yonge St
North York ON M2N 7E4
Tel: 416-491-2222
Fax: 416-491-3155
Email: info@menkes.com
Web: www.menkes.com

Date of Incorporation: 1955
Nature of Ownership: Private

Key Personnel:
Alan Menkes, President, High-Rise Residential Division; Steven Menkes, President, Low-Rise Residential Division; Peter Menkes, President, Industrial/Commercial Division; Jim Leon, CFO; Mark Karam, Sr. VP and General Counsel; Joel Pearlman, Sr. VP, Investments

Area of Expertise: Real estate development, development, high-rise and low-rise residential construction, industrial and commercial construction and commercial property management services and residential property management services.

Corporate Profile: Menkes Developments Ltd. is a fully integrated real estate company whose primary business is the development, construction, ownership, leasing and management of office, industrial and residential properties. The Company was founded in 1954 by Murray Menkes, who initially carried on business as a developer of single family homes throughout the Greater Toronto Area. Over the years the company’s operations expanded significantly and branched out into other areas of real estate. Menkes is now one of the largest private developers of residential, industrial and office properties in Canada. Today, Menkes continues to be owned and operated by the Menkes family.

Major Projects: The Eglinton Condominium, Toronto ON.

MINTO DEVELOPMENTS INC.

Head Office: 180 Kent St Ste 200
Ottawa ON K1P 0B6
Tel: 613-230-7051
Fax: 613-788-2758
Email: info@minto.com
Web: http://www.minto.com/

Branch Office: Toronto, ON; Calgary, AB; Edmonton, AB; London, ON; Florida, US.

Date of Incorporation: 1955
Nature of Ownership: Private

Corporate Profile: Minto is an award-winning integrated real estate development and property management company that has proudly created healthy communities and innovative places for people to live, work and play for over 60 years. Today Minto has grown to include rental apartments, furnished suites, single-family homes, condominiums and commercial spaces with operations in Ottawa, Toronto, Calgary, Edmonton, London and Florida, with a continued focus on providing

MERIT CONTRACTORS NIAGARA

Head Office: 235 Martindale Rd
St Catharines ON L2W 1A5
Tel: 905-641-2374
Fax: 905-641-2988
Email: info@meritcontractors.com
Web: www.meritcontractors.com

Date of Incorporation: 1984
Nature of Ownership: Private

Key Personnel:
Dennis Kowalchuk, Sr. Partner; Ian Kowalchuk, Partner, Manager of Business Development; Jean St. Pierre, Partner, Manager Field Operations; Arie Schipper, Partner, Manager Estimating

Area of Expertise: Commercial, industrial and institutional.

Corporate Profile: Merit Contractors Niagara is a leader in the construction industry across south-central Ontario. Its projects range from commercial and industrial to institutional buildings. Merit Contractors Niagara have completed six LEED green building projects and wholly supports the program. Balls Falls Visitor Centre in Jordan, ON and Southbrook Winery in Niagara-on-the-Lake, ON are two of its LEED Gold projects. The company has vast experience in healthcare, long-term care facilities, academic, religious buildings, recreational, cultural, hospitality and tourism, wineries, auto dealerships, offices, governmental, commercial and industrial projects.

Major Projects: Headwaters Health Centre, Phase 1, Orangville ON; Civic Centre Plaza, Phase 2, Moose Jaw SK; Candy Planet Retail Building Store Alterations, Niagara Falls ON; McMaster University Medical Centre Alterations, Hamilton ON.

THE EAST CANADA'S BEST IN CONSTRUCTION LEADERS 2017
outstanding service and meaningful contributions to North American communities.

**Major Projects:** Quinn’s Pointe Townhouses, Phase Two+, Nepean ON; Avalon Encore, Phases 2-5, Orleans ON; Minto Champlain Centre, Blocks 1-4, Orleans ON.

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**MODERN CONSTRUCTION (1983) LTD.**

**Head Office:**
275 Salisbury Rd
Moncton NB E1E 4N1

**Tel:** 506-853-8853
**Fax:** 506-857-3277
**Email:** robert.dunnett@moderngroup.ca

**Date of Incorporation:** 1983

**Nature of Ownership:** Private

**Key Personnel:**
Robert Dunnett, President

**Area of Expertise:** Heavy civil construction, roads, breakwater and airports.

**Major Projects:** Route 11 Grading and Paving, Shediac Cape NB; Richibucto River Bridge No. 5 Replacement, NB; Kouchibougouac National Park Roadwork, NB; Route 115 Roadwork, Fredericton NB; Bridge Work, Moncton NB.

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**MP LUNDY CONSTRUCTION (ONTARIO) LTD.**

**Head Office:**
375 Metcalfe St
Ottawa ON K2P 1S7

**Tel:** 613-233-8484
**Fax:** 613-231-3606
**Email:** info@mplundy.com

**Web:** www.mplundy.com

**Date of Incorporation:** 1967

**Nature of Ownership:** Private

**Key Personnel:**
Robert Dunnett, President

**Area of Expertise:** Commercial, institutional, light industrial and green energy performance contracting.

**Corporate Profile:** MP Lundy Construction is an award-winning provider of sustainable construction solutions. These include design-build, construction management, general contracting, sustainable energy performance contracting and project development services in the Eastern Ontario and Ottawa construction sector. MP Lundy Construction targets institutional, commercial and industrial markets involving the following requirements: greenfield construction, additions and building rejuvenation, sustainable buildings, new or renovations, requiring LEED certification and guaranteed sustainable energy performance contacts.

**Major Projects:**
- Giant Tiger Distribution Centre, Johnstown Industrial Park, Johnston ON; Global Centre for Pluralism Alterations, Ottawa ON.

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**MULTIPLEX CONSTRUCTION CANADA LTD.**

**Head Office:**
130 King St W
Toronto ON M5S 2A2

**Tel:** 416-359-8559
**Fax:** 416-946-1690
**Email:** cainfo@multiplex.global

**Web:** www.multiplex.global

**Branch Office:** Calgary, AB.

**Date of Incorporation:** 2010

**Nature of Ownership:** Private

**Key Personnel:**
- Hamish Pryor, President, Canada; Ben Keenan, Director and General Counsel Europe & Canada; Alister Grey, Director and VP, Commercial

**Area of Expertise:** Commercial, engineering, healthcare, hospitality, industrial, infrastructures, institutional, residential and retail.

**Corporate Profile:**
- Brookfield Multiplex (BM) is a Canadian construction company operating under the umbrella of Brookfield Multiplex Group (BMG), a global contractor wholly-owned by Brookfield Asset Management. BM was established in 2010 and has quickly developed an extensive local network and supply chain. BM is able to draw on BMG's 52 years of global construction experience operating in Australia, the Middle East and Europe. BM has a pool of staff members representing some of Canada's most experienced construction professionals, supplemented by global employees and knowledge.

**Major Projects:**
- Central Park Ajax Condominium (formerly Grand Harwood Place), Ajax ON.

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**NEXROCK DESIGN BUILD**

**Head Office:**
349 Four Valley Dr
Concord ON L4K 5Z3

**Tel:** 905-669-9654
**Fax:** 905-669-9650

**Web:** www.nexrock.com

**Date of Incorporation:** 1987

**Nature of Ownership:** Private

**Key Personnel:**
- Gabriel Grossi, Principle; Emilio Grossi, Principle; Gabriel Grossi Jr, Principle

**Gross Revenue:** $180 mil

**Area of Expertise:** Design-build, commercial, industrial.

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**NACON CONSTRUCTION**

**Head Office:**
3659 Stanley Ave
Niagara Falls ON L2E 0A6

**Tel:** 905-262-5492
**Fax:** 905-262-5794
**Email:** niacon@niacon.ca

**Web:** www.niacon.ca

**Date of Incorporation:** 1989

**Nature of Ownership:** Private

**Key Personnel:**
- Christopher Hawkeswell, President; Karen North, Controller; Don Rode, VP; Health & Safety; Mike Fedak, VP

**Area of Expertise:** Commercial, residential and hospitality with a focus on high-rise, institutional and miscellaneous projects.

**Corporate Profile:**
Niacon Construction provides project and construction management solutions to Canadian and U.S. clients throughout southern Ontario and western New York, in a wide variety of sectors. Established in the rapidly expanding hospitality industry in and around the Niagara Peninsula, Niacon delivers nearly every type of construction project, from hotels and restaurants to residential and institutional buildings.

**Major Projects:**
- Purity Life Warehouse Addition, Acton ON.

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**NORTHWAY CONSTRUCTION**

**Head Office:**
14 Connie Cres
Concord ON L4K 2W8

**Tel:** 905-761-6699
**Fax:** 416-946-1087
**Email:** info@northway.cc

**Web:** www.northway.cc

**Date of Incorporation:** 2000

**Nature of Ownership:** Private

**Key Personnel:**
- Frank Scarmato, Owner and President; John Scarmato, VP; Danny Scarmato, Operations Manager

**Area of Expertise:** Commercial and residential.

**Corporate Profile:** Northway Construction is a general contractor and a construction manager serving the Greater Toronto Area. It specializes in high-end car dealerships, retirement centres and condominium buildings.
OCEAN CONTRACTORS LTD.
Head Office: 204 Cono Dr
Dartmouth NS B2Y 3V9
Tel: 902-435-1291
Fax: 902-434-1243
Email: lynn@oceancontractors.ca
Web: www.oceancontractors.ca

Date of Incorporation: 1974
Nature of Ownership: Private

Key Personnel:
John Fleming, President; Keith Fraser, CFO; Steve Wellwood, VP; Operations; Scott Fleming, VP

Area of Expertise: Asphalt paving, concrete construction, residential, water and sewer.

Corporate Profile: Ocean Contractors is a leader in asphalt paving, ready-mix concrete supply and residential foundations in Nova Scotia. Its small jobs division specializes in small-scale residential and commercial projects ranging from walkways and driveways to parking lots and roadways. The water and sewer division is capable of undertaking major civil projects involving water and sewer infrastructure; from installation of water lines, sanitary sewers and storm sewers to complete street and utility re-construction. Ocean is also an industry leader in snow removal and efficiently cleared snow and ice from hard-hit areas throughout the Halifax regional municipality.

Major Projects: Halifax Region Road Work, Dartmouth NS.

OSCGO CONSTRUCTION GROUP
Head Office: 400 Chelsey Dr
Saint John NB E2K 5L6
Tel: 506-632-2600
Fax: 506-632-7689
Web: www.oscogroup.ca

Branch Office: Burlington, MA; Concord, MA; Bedford, MA; Yarmouth, NS; Charlottetown, PE; Lower Sackville, NS; Debert, NS; Canaan Mountain, NS.

Date of Incorporation: 1955
Nature of Ownership: Private

Key Personnel: Jack Irving, Chairman; John F. Irving, Vice Chairman; Hans W. Klohn, Vice Chairman; Hans O. Klohn, President

Area of Expertise: Concrete precast and prestressed; precast drainage, pipe and environmental; ready-mix and aggregates; structural and reinforcing steel; construction management; electrical and data systems services; civil construction and process piping.

Corporate Profile: The OSCO Construction Group is a collection of companies providing products and services to heavy construction projects, from steel and concrete structures to general contracting and construction management. The companies serve markets throughout Atlantic Canada, the Eastern US and the Caribbean. The Group operates offices and plants in New Brunswick, Nova Scotia, Prince Edward Island, Maine, Massachusetts and New York. Member companies include Ocean Steel, Strescon, FCC Engineering, Marque Construction, York Steel and Schurman Concrete.

THE PASCAL GROUP
Head Office: 5359 Timerblea Blvd Unit 33
Mississauga ON L4W 4N5
Tel: 905-625-9153
Fax: 905-625-5351
Email: info@thepascalgroup.com
Web: www.thepascalgroup.ca

Date of Incorporation: 1980
Nature of Ownership: Private

Key Personnel: John Pascoal, President

Area of Expertise: Industrial, commercial, institutional and residential.

Corporate Profile: The Pascoal Group with its member companies is a family-run company, providing painting, decorating, renovations, fire restorations, insurance claims and general contracting services for various industrial, commercial, residential and institutional properties across Canada.

PENALTA GROUP LTD.
Head Office: 521 North Service Rd
Oakville ON L6H 1A5
Tel: 905-465-0970
Fax: 905-465-0971
Email: geoff@penaltagroup.com
Web: www.penaltagroup.com

Branch Office: Calgary, AB.

Date of Incorporation: 1999
Nature of Ownership: Private

Key Personnel: Terry Wallace, President; Robert Ogden, VP; Mohsen Zakaria, Sr. PM

Area of Expertise: Design-build construction of hotels, commercial and medical office buildings, self-storage buildings, construction of big box retail plaza’s, industrial and light industrial/manufacturing, fit-outs and renovations of new and existing retail stores.

Corporate Profile: Penalta Group Ltd. provides design-build and construction services for international investors and hotel groups, real estate investment trusts, private and public developers in the industrial, commercial, and institutional and hotel sectors. Penalta works with their clients to undertake a project from inception to substantial completion and offers a turn-key finished product. Their national construction experience in urban, rural and remote locations provides them with the expertise to build anywhere in Canada. They deliver up-front budgeting, constant value engineering, and comply with health and safety standards. In addition to their presence in Eastern Canada, Penalta is presently looking to expand its presence in Western Canada through their office in Alberta.

Major Projects: Deerhurst Resort Condominium, Huntsville ON; Dance Studio, Oakville ON; Retail Building 2, Oakville ON.

PERCON CONSTRUCTION INC.
Head Office: 20 Airview Rd
Etobicoke ON M9W 4P2
Tel: 416-744-9967
Fax: 416-744-8863
Email: info@perconconstruction.com
Web: www.perconconstruction.com

Date of Incorporation: 1998
Nature of Ownership: Private

Key Personnel: Frank Perricone, P. Eng., President; Massimo Perricone, VP and Chief Estimator

Gross Revenue: $101 mil

Area of Expertise: Industrial, commercial and institutional projects.

Corporate Profile: Percon Construction Inc. is a large institutional builders/contractors in Southern Ontario, providing General Contracting and Construction Management services. Since its inception, Percon has been successful in growing their business, becoming a leader in the construction industry and has a reputation for being a cooperative Contractor/Construction Manager that delivers facilities, on time and on budget. Percon has constructed over one hundred fifty projects in the ICQ fields for various clients across Ontario, the values of which range from $1 million to $65 million. Typical projects include new construction and additions and renovations of
educational facilities, hospitals and long-term care facilities, municipal projects, community centres and LEED certified projects. Perccon is C.O.R. Certified and recognized as an industry leader in Health and Safety.

**Major Projects:** York Region Transit North Operations and Maintenance Facility Expansion and Renovation; Kingston Retirement Residence; Appleby College Athletic Centre; Sandalwood Transit Facility Maintenance Garage Expansion; Stouffville Leisure Centre Expansion.

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**POMERLEAU INC.**

**Head Office:** 521 6 Ave St-Georges QC G5Y 0H1
**Tel:** 418-228-6688
**Fax:** 418-228-3524
**Email:** info@pomerleau.ca
**Web:** www.pomerleau.ca

**Branch Office:**
- Ottawa, ON; Montréal, QC; Québec City, QC; Toronto, ON; St. John’s, NL; Halifax, NS; Calgary, AB; Surrey, BC.

**Date of Incorporation:** 1966

**Nature of Ownership:** Private

**Key Personnel:**
- Pierre Pomerleau, P. Eng., MBA, President and CEO; Martin Laroche, P. Eng., President Nelson Inc. and Sr. VP; Civil and Infrastructure; Daniel Arguin, CPA, CA, CGA, VP and CFO; Rocky Roy, B. Tech., COO; Eric Gauvin, P.Eng., Sr. VP; Canadian Building Operations; Francis Pomerleau, P. Eng., MBA, Sr. VP

**Area of Expertise:** Commercial, institutional and industrial sites, infrastructure and civil works.

**Corporate Profile:** For more than a decade, Pomerleau has been among the 10 leading construction companies in Canada. Active in seven provinces, Pomerleau proposes a complete line of services that meet the specific needs of its clients, from construction management, design-build and general contracting, to public-private partnerships (P3), sustainability methods and financing. The firm manages projects seeking LEED certification. It also offers value analysis, preconstruction, and self-performed work, and is committed to the highest standards of health and safety. A pioneer of virtual design and construction and always on the cutting edge, Pomerleau founded a university research chair in Quebec for which the mandate is the development of construction methodologies. Founded 50 years ago, Pomerleau’s success is mainly due to its team of up to 3,200 employees across 10 regional offices and multiple worksites.

**Major Projects:** Carré Saint-Laurent Rental Office Building, Montréal QC; Gare maritime Iberville et jetée Alexandra Renovation, Montréal QC; Hydro-Québec Data Centre, Drummondville QC; University of Ottawa Lamoureux Hall Learning Centre, PK 603B, Amphitheater Seating, Ottawa ON; Palais de Justice de Rimouski, Rimouski QC.

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**PRATT HANSEN GROUP INC.**

**Head Office:** 301 King St Barrie ON L4N 6B5
**Tel:** 705-792-3883
**Fax:** 705-792-3993
**Email:** sales@pratthomes.ca
**Web:** www.pratthomes.ca

**Date of Incorporation:** 2005

**Nature of Ownership:** Private

**Key Personnel:**
- Heljar Hansen, Principal; Karen Pratt-Hansen, Principal and President

**Area of Expertise:** Residential

**Corporate Profile:** Pratt Hansen Group Inc. is a general contractor and real estate developer in the residential sector. The company has been building new detached homes, townhomes and condominiums in Barrie and Innisfil, Ontario, for over 100 years through its different companies. Pratt Hansen Group’s portfolio includes Manhattan Condominium, East Side Village Condos, Southwoods Townhomes and Cheltenham Estates Detached Homes in Barrie.

**Major Projects:**
- Greenwich Village Condominium and Detached Homes, Barrie ON.

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**PRE-ENG CONTRACTING LTD.**

**Head Office:** 10-1 Applewood Cres Unit 10 Concord ON L4K 4K1
**Tel:** 905-738-6866
**Fax:** 905-738-4879
**Email:** info@pre-eng.com
**Web:** www.pre-eng.com

**Date of Incorporation:** 1985

**Nature of Ownership:** Private

**Key Personnel:**
- John Gregoris, P.Eng., President

**Area of Expertise:** Commercial, residential and institutional building construction.

**Corporate Profile:** Pre-Eng Contracting Ltd. is one of the Grand Toronto Area’s leading general contractors in institutional construction and has had a presence in Ontario for over twenty-five years. They provide services for new construction, renovations and expansions of all types of institutional buildings, health care and nursing facilities. Pre-Eng Contracting completes a wide variety of projects from high schools, colleges, police stations, community and recreation centers, student residences, libraries, health care centers, laboratories and churches ranging in value from $500,000 to over $30 million.

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**PRIMONT HOMES**

**Head Office:** 9130 Leslie St Richmond Hill ON L4B 0B9
**Tel:** 905-770-7002
**Fax:** 905-770-9798
**Email:** primont@primonthomes.com
**Web:** www.primonthomes.com

**Date of Incorporation:** 1975

**Nature of Ownership:** Private

**Key Personnel:**
- Joe Montesano, President; Lore Attardo, VP, Marketing and Sales

**Area of Expertise:** Residential

**Corporate Profile:** Primont Homes is a Canadian homebuilder with over 40 years of experience. Primont Homes is committed to providing the highest quality and value to all our homebuyers with prime locations, elegant design, superb craftsmanship and unrivaled customer service have made Primont a leading and trusted name in the industry.

**Major Projects:** Heirloom Townhouses, Phase One, Markham ON; Centretown Townhouses, Phase Two, Brampton ON.

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**PROJECT MANAGEMENT SERVICES INC.**

**Head Office:** 171 Water St St John’s NL A1C 1B1
**Tel:** 709-754-7311
**Fax:** 709-754-7370

**Nature of Ownership:** Private

**Key Personnel:**
- Bradley Greene, President

**Area of Expertise:** Commercial buildings.

**Corporate Profile:** Project Management Services Inc. offers general contracting, project management and construction management services across Canada. Past works include Blue Cross Building Addition and Alterations in Moncton, NB; Holiday Inn Express Expansion in Kelowna, BC; and Holiday Inn Alterations in Point Edward, ON.

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**RELIANCE CONSTRUCTION GROUP**

**Head Office:** 3285 bou Jean-Bapt-Baile Lachine QC H8T 3E4
**Tel:** 514-631-7999
**Fax:** 514-631-3888
**Email:** info@relianceconstruction.com
**Web:** www.relianceconstruction.com

**Branch Office:** Toronto, ON.

**Date of Incorporation:** 1973

**Nature of Ownership:** Private

**Key Personnel:**
- Stephen Kaplan, President and CEO; Daniel Proux, VP; Steven Miller, VP; Bryan Kaplan, VP; Jeff Brown, VP

**Gross Revenue:** $ 406 mil

**Area of Expertise:** Advanced technology projects, industrial, hotels, condominiums, car and truck dealers, institutional office building, shopping centres.

**Corporate Profile:** Reliance Construction Group is one of the largest privately owned construction companies in North America, devoted primarily to real estate acquisition and development, the company focuses today on contract construction. The family business offers a full compliment of services in all aspects of project planning, execution and delivery. Its accomplishments include office-towers, hotels, shopping centres, industrial complexes and advanced-technology facilities for manufacturing and healthcare. Backed by unlimited bonding capacity, Reliance builds without restriction for governments, institutions, manufacturers, retailers and developers. The company’s annual volume, averaged over the past decade, is approximately $500 mil. While individual contracts range in...
value from $500,000 to over $300 mil.

**Major Projects:**
- VC Condominium; TDC; Agropur; Bell Canada Campus; Point-Nord; Dollarama warehouses and head office; Aura.

**TOMLINS ON CONTRACTING LTD.**

**Head Office:**
5597 Power Rd
Gloucester ON K1G 3N4

**Tel:** 613-822-1867
**Fax:** 613-822-6844

**Email:** earmstrong@tomlinsongroup.com

**Web:** www.tomlinsongroup.com

**Date of Incorporation:** 1969

**Nature of Ownership:** Private

**Key Personnel:**
- Ron Tomlinson, CEO; Kevin Cinq-Mars, President; Christopher Flann, CFO; LW (Bert) Hendriks, EVP; Eric Armstrong, President; Christopher Flann, CFO; LW (Bert) Hendriks, EVP; Eric Armstrong, President

**Area of Expertise:**
- Building Systems.
- Construction, leasing and Butler-building.

**Corporate Profile:**
- Tomlinson Ltd. in 1969, the company is a prominent player in the Eastern Ontario quarrying, construction, trucking and environmental industries, with a large fleet of company-owned vehicles. The privately-owned and operated company provides a vast array of services, including construction and building aggregates supply, hot-mix asphalt and ready-mix concrete supply, roadways and bridges construction, as well as other special engineering projects and environmental solutions to the public and private sectors.

**Major Projects:**
- Under the name of R.W. Tomlinson Cartage and incorporated as R.W. Tomlinson Ltd. in 1969, the company is a prominent player in the Eastern Ontario quarrying, construction, trucking and environmental industries, with a large fleet of company-owned vehicles. The privately-owned and operated company provides a vast array of services, including construction and building aggregates supply, hot-mix asphalt and ready-mix concrete supply, roadways and bridges construction, as well as other special engineering projects and environmental solutions to the public and private sectors.

**Major Projects:**
- projects to fit clients’ timelines and budget.
- Nelson Pool and Splash Pad, Burlington ON; Hagersville Splash Pad, Hagersville ON; LaSalle Pavilion, Burlington ON.

**SCHLITTHUIS CONSTRUCTION INC.**

**Head Office:**
23 Industrial Dr
Caledonia ON N3W 1H8

**Tel:** 905-648-2311
**Fax:** 905-648-8455

**Email:** info@schlithuis.com

**Web:** www.schlithuis.com

**Date of Incorporation:** 2009

**Nature of Ownership:** Private

**Key Personnel:**
- Henry Schlithuis, Owner; Lisa Alton, Operations Manager

**Area of Expertise:**
- Industrial, commercial, institutional, residential, and recreational.

**Corporate Profile:**
- Schlithuis is a family-owned and operated construction company with more than 60 years in the construction industry in southern Ontario. Schlithuis Construction offers general contracting, construction management, design-build and project management on a wide range of projects such as industrial, commercial, or institutional and tails projects to fit clients’ timelines and budget.

**Major Projects:**
- projects associated with roads, sewers and storm drainage, as well as other special engineering projects.

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owning, managing and operating commercial, industrial, office and retail properties, management of a residential apartment portfolio, planning and development of industrial, office, retail, high-rise and low-rise residential communities, construction management and financial monitoring. Sorbara currently oversees numerous projects in various stages of development in and around the Greater Toronto Area and the Greater Golden Horseshoe.

**Major Projects:** Beacon Condominium Tower and Retail, Toronto ON.

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**SOUTHERN KINGS CONSTRUCTION LTD.**

**Head Office:**
P.O. Box 640
Montague PE COA 1R0
Tel: 902-838-4006
Fax: 902-838-3123
Email: kevan@skcpei.ca
Web: www.skcpei.ca

**Nature of Ownership:** Private

**Key Personnel:**
Kevan MacLean, President

**Area of Expertise:** Residential, commercial and industrial.

**Corporate Profile:** Southern Kings Construction Ltd. (SKC) is a family business operating throughout Prince Edward Island. The company offers design-build, pre-engineered metal building and turn-key solutions. SKC focuses on private residential, commercial residential, light commercial, heavy commercial, institutional and industrial sectors.

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**STRABAG INC.**

**Head Office:**
6790 Century Ave Ste 401
Mississauga ON L5N 2V8
Tel: 416-848-6353
Fax: 416-848-3153
Email: reception@strabag.ca
Web: www.strabag.com

**Date of Incorporation:** 2005

**Nature of Ownership:** Private

**Key Personnel:**
Gerhard Urschitz, CEO; Gerald Zanli, Director and CFO; Lloyd Ferguson, Director; Simon Koeck, Business Development; Christine Zoller, Secretary

**Gross Revenue:** $28 mil

**Area of Expertise:** Tunneling & Infrastructure, Commercial Buildings, P3

**Corporate Profile:** Strabag Inc. is part of the Strabag SE Group, a large Austrian based technology group for construction services, leader in innovation and financial strength. The services span all areas of the construction industry and cover the entire construction value chain. Strabag employs 72,000 people at more than 500 locations. Strabag has extensive experience in tunneling & infrastructure projects across the globe. Strabag Inc. has successfully completed the signature project “Niagara Tunnel”, as well as, the Design Outlet Center near the Vancouver Airport. Strabag’s motto is team work, encouraging strong collaboration both internally (allowing any client full access to the expertise available in the group) and externally, collaboratively involving the client and all stakeholders to the benefit of any project.

**Major Projects:** Niagara Tunnel Project, Niagara Falls ON; York Sewer, York Region ON; Mid-Halton Sewer, Peel Region ON; Design Outlet Center, Vancouver BC.

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**TAGGART CONSTRUCTION LTD.**

**Head Office:**
3187 Albion Road S
Ottawa ON K1V 8Y3
Tel: 613-521-3000
Fax: 613-526-5909
Email: wallace@taggartconstruction.com
Web: www.taggartconstruction.com

**Branch Office:** Kingston, ON.

**Date of Incorporation:** 1948

**Nature of Ownership:** Private

**Key Personnel:**
Ian Taggart, President; Jeff Mulcock, VP; Construction; Mike Taggart, VP; Jim Taggart, Chairman

**Area of Expertise:** Engineering and infrastructure construction, including water works, environmental projects, roads and bridges.

**Corporate Profile:** Taggart Construction Ltd. is the largest infrastructure company of its kind in Eastern Ontario. The company specializes in engineering and infrastructure construction including water works, environmental projects, roads and bridges. Its vast array of expertise includes bridges, road building, sewage treatment plants, sewer and watermain construction, retaining walls, box culverts and other structures, solid waste management facilities, stormwater management systems and water treatment plants. Taggart Construction Ltd. is part of The Taggart Group of Companies that comprise four major operating companies offering services in real estate development, planning, design, finance, construction and management. The Taggart Group of Companies offers a complete range of services as project manager, construction manager, general contractor or construction costs consultant. Certified ISO 9001: 2008, the company constructs institutional, commercial, industrial and residential buildings.

**Major Projects:** Crystal Beach Drive Sanitary Sewer, Ottawa ON; Industrial Avenue Watermain, Ottawa ON; Woodhaven Subdivision, Phase Two, Kingston ON.

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**TAS DESIGN BUILD**

**Head Office:**
491 Eglinton Ave W
Toronto ON MSN 1A8
Tel: 416-510-8181
Fax: 416-510-1516
Email: info@tasdesignbuild.com
Web: www.tasdesignbuild.com

**Date of Incorporation:** 1983

**Nature of Ownership:** Private

**Key Personnel:**
Mazyar Mortazavi, President and CEO; Dino DiVito, CFO; Tyler J. Diamond, Director, Finance; Ali Saneinejad, Director, Project Development; Tooran Mortazavi, Vice Chair; Larry Gayne, VP; Construction; Babak Mortazavi, Chairman

**Area of Expertise:** Residential (custom homes, multi-unit and condominiums).

**Corporate Profile:** TAS is a real estate development company that focuses on urban projects. They develop mixed-use developments in the greater Toronto area with an approach founded on four pillars of sustainability: social, cultural, economic and environmental. TAS identifies, buys and develops properties in emerging neighborhoods and engages in a collaborative process with their stakeholders.

**Major Projects:** Townhouses, Etobicoke ON; 299 Campbell Condominium, Retail, Office building, Toronto ON.

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**TEQ ENTREPRISE DE CONSTRUCTION INC.**

**Head Office:**
780 Ave Brewster
Montreal QC H4C 2K1
Tel: 514-933-3838
Fax: 514-933-2668
Email: info@groupeq.com
Web: www.groupeq.com

**Date of Incorporation:** 2008

**Nature of Ownership:** Private

**Key Personnel:**
Roberto Bianchini, President and CEO

**Area of Expertise:** Institutional, commercial, industrial and residential buildings.

**Corporate Profile:** TEQ Entreprise de Construction offers a complete range of services as project manager, construction manager, general contractor or construction costs consultant. Certified ISO 9001: 2008, the company constructs institutional, commercial, industrial and residential buildings and can execute projects under LEED accreditation process, which advocates the design and construction of ecological green buildings. TEQ has recently been acquired by Astaldi, an important player for major construction projects worldwide.
Major Projects: Projet Balmoral Office and Commercial Building, Montréal QC; Usine Atwater Administrative Building and Workshop, Verdun QC; Les 7 doigts de la main, Montréal QC; CHSLD de Cartierville, ailes C et E, Montréal QC; Edifice Wilfrid-Pelletier Theatre, Montréal QC.

TERANORTH CONSTRUCTION AND ENGINEERING LTD.

Head Office: 798 Luoma Rd
Sudbury ON P3G 1J4
Tel: 705-523-1540
Fax: 705-522-4328
Email: jim.bot@teranorth.com
Web: www.teranorth.com
Date of Incorporation: 1992
Nature of Ownership: Private
Key Personnel: James Bot, President; Carlo Bot, Chairman
Area of Expertise: Heavy civil.
Corporate Profile: Teranorth Construction and Engineering Ltd. has extensive experience building major highways, interchanges, bridges, sewer and water, rock blasting and municipal works throughout northern Ontario.

Major Projects: Hwy 654 Roadwork and Structure, North Bay ON; 1001 Vermilion River Bridge and 1002 Little Panache Narrows Bridge, Sudbury ON; Roger Street Watermain, Sudbury ON; Long Lake Road Asphalt Replacement, Sudbury ON; Meadbird Creek Pedestrian Bridge, Sudbury ON.

THE MORO GROUP BUILDERS INC.

Head Office: 51 Constellation Ct
Etobicoke ON M9W 1K4
Tel: 416-679-8798
Fax: 416-679-9574
Email: info@tmgbuilders.ca
Web: www.tmgbuilders.ca
Date of Incorporation: 2007
Nature of Ownership: Private
Key Personnel: Tony Moro, Principal and President
Area of Expertise: High-rise condominiums.
Corporate Profile: The Moro Group Builders Inc. is a development and project management company focusing on high-rise condominium development. Its services include planning and design, project management, sales marketing, financial analysis and viability and environmental building.

Major Projects: Rise Condominium Apartment Building, Toronto ON.

TODDGLEN GROUP OF COMPANIES LTD.

Head Office: 2225 Sheppard Ave E Ste 1100
North York ON M2J 5C2
Tel: 416-492-2450
Fax: 416-492-2459
Email: info@toddglen.com
Web: www.toddglen.com
Date of Incorporation: 1981
Nature of Ownership: Private
Key Personnel: Grant H. Dock, Contract Administration; John Todd, President; Brian Dunslov, Sr. VP; Grahame Askew, VP, Estimating and Construction Management
Gross Revenue: $ 35 mil
Area of Expertise: High-rise residential, commercial and industrial.
Corporate Profile: The Toddglen Group of Companies is one of Canada’s leading builders in residential construction, successfully completing in excess of 45,000 residential suites and 5,000 townhouses across the nation. The firm is also involved in the construction of commercial and industrial projects. Toddglen offers development services, project management, general contracting, construction management, consulting, and feasibility studies.

Major Projects: 488 University Avenue Condominium, Toronto ON; 101 St Clair Avenue West, Toronto ON; Blue Diamond Condominium, Toronto ON; Foxview Townhouses, Toronto ON; Art Shoppe Lofts + Condos, Toronto ON; 2221 Yonge Street Condominium, Toronto ON; Leaside Manor, Toronto ON.

TOM JONES CORP.

Head Office: 560 Squier Pl
Thunder Bay ON P7B 6M2
Tel: 807-345-0511
Fax: 807-344-1723
Email: pjones@tomjonescorp.com
Web: www.tomjonescorp.com
Date of Incorporation: 1967
Nature of Ownership: Private
Key Personnel: John Jones, GM; Parker Jones, Manager, Operations
Area of Expertise: Industrial, commercial and institutional.
Corporate Profile: Tom Jones Corp. is a general contractor and a leading construction company in Canada, servicing northern Ontario. The company provides site development, project management and cost control services to the public and private sectors. Tom Jones also performs excavation, pile driving and concrete forming, as well as placing and finishing services.

Major Projects: Confederation College Wellness Centre, Thunder Bay ON; C+H Properties Building A, Thunder Bay ON.

TRANSELEC / COMMON INC. (TCI)

Head Office: 2075 boul Fortin
Laval QC H7S 1P4
Tel: 514-382-1550
Fax: 514-388-9020
Email: transelec@transelec.com
Web: www.transelec.com
Branch Office: Laval, QC; Montreal, QC; Candiac, QC; Gatineau, QC; Quebec City, QC; Rimouski, QC; Saint-Bruno, QC.
Date of Incorporation: 1978
Nature of Ownership: Private
Key Personnel: Stephane Gauthier, President and GM, Groupe TCI; Claude Gauthier, President of the Board of Directors; Sylvain Rousseau, President and GM, Néoléc Inc.; Edith Poudrier, President, Instech Telecommunications; Richard Lafram, VP and Secretary, Finance and Administration; Yannick Tardif, VP, Group TNT Inc.
Gross Revenue: $ 570 mil
Area of Expertise: Civil, industrial and commercial.
Corporate Profile: Through its several divisions, Translec Common Inc. (TCI) performs the construction, management and maintenance of network infrastructures, including electrical, telephone, signage cable, wind turbine, and street lighting networks. TCI is a group of integrated services companies that pooled their expertise for the construction and maintenance of electric power and telecommunication transmission lines, the construction of power plants and electrical substations, the construction of underground structures, the construction of bridges, overpass and tunnels and the installation of water and sewer systems. In addition, they perform the installation of poles and anchors, directional drilling, installation and testing of optical fibre, street lighting and the construction and installation of cable and telephony networks.

TRAUGOTT BUILDING CONTRACTORS INC.

Head Office: 95 Thompson Dr
Cambridge ON N1T 2E4
Tel: 519-740-9444
Fax: 519-740-9777
Email: dan@traugott.com
Web: www.traugott.com
Branch Office: Calgary, AB; Vancouver, BC.
Date of Incorporation: 1964
Nature of Ownership: Private
Key Personnel: Dan Flamino, President; Thomas Moch, VP, Business Development; Cindy Doze, VP, Finance

Area of Expertise: Commercial, industrial and institutional projects.
Corporate Profile: Traugott Building Contractors Inc. is a leading force in the Canadian construction market. The company specializes in commercial, industrial and institutional projects, including retail stores, office buildings, theaters, freezer buildings, site work, LEED/green buildings, renovations, multi-level projects and recreational facilities. It services range from design-build and LEED to construction management and lump sum contracts.

Major Projects: Porsche 401/404 Training Centre, North York ON; Yorkville Village Shopping Centre, Phase Two, Toronto ON; Cineplex VIP, Kitchener ON; Walmart Distribution Centre, Phase Two, Cornwall ON; Walmart Store No. 1199, Guelph ON.

TRICAR DEVELOPMENTS INC.

Head Office: 3800 Colonel Talbot Rd
London ON N6P 1H5
Tel: 519-652-8900
Fax: 519-652-8905
Email: ttc@tricar.com
Web: www.tricar.com
Date of Incorporation: 1986
Nature of Ownership: Private
Key Personnel: Joe Carapella, President; Chris Leigh, Director, Construction and Development; Adam Carapella, VP
Area of Expertise: High-rise residential.
Corporate Profile: The Tricar Group is a fully integrated residential real estate development firm and a leader in Southwestern Ontario. Their activities span the entire real estate spectrum and include land acquisition, planning and design, construction, marketing, sales and property management. Since its inception, over 5000 suites and 49 buildings have been designed and built in Southwestern Ontario. Tricar has been awarded the Ontario High-Rise Builder of the Year as recognized by the Tarion Warranty Corporation’s 2015 Awards of Excellence.

Major Projects: Azure Condominiums Apartment Tower, London ON; Sunningdale London Condominium Apartment Building, Phase Two, London ON; Juliana Place II Apartment Building, Woodstock ON.

TRIDEL CORP.

Head Office: 4800 Dufferin St
North York ON M3H 5S9
Tel: 416-661-9290
Fax: 416-661-0978
Email: ask@tridel.com
Web: www.tridel.com
Date of Incorporation: 1961  
Nature of Ownership: Private  
Key Personnel:  
Leo DelZotto, President; Doug DeGuerry, EVP and COO; Dino Carmel, Sr. VP; Business Development; Greg Nevison, Sr. VP; Construction; Elvio DelZotto, Deputy Chairman of the Board; Angelo DelZotto, COO and Chairman  
Area of Expertise: Residential construction  
Corporate Profile: The Tridel Group of Companies is one of the largest residential real estate groups in Canada. The group consists of several affiliates focused in diverse areas of real estate including development, sales, construction, property management and other related real estate services. To date, the Tridel Group of Companies is responsible for producing over 70,000 homes, and its property management division manages 35,000 condo suites, over 14,000 rental units, 15 million square feet of residential and commercial rental space and 45,000 acres of land. The Tridel Group of Companies continues to lead the industry in innovation, technology and design.  
Major Projects:  
- Alexandra Park Revitalization, Toronto ON; Aquavista at Bayside Condominium Apartment Building and Retail, Toronto ON.  
TUCKER HI-RISE CONSTRUCTION  
Head Office:  
3755 Victoria Park Ave  
Scarborough ON M1W 3Z4  
Tel: 416-441-2730  
Fax: 416-441-0412  
Email: info@tuckerhirise.com  
Web: www.tuckerhirise.com  
Date of Incorporation: 2003  
Nature of Ownership: Private  
Key Personnel:  
Michael McGrath, President; Tony Iannacci, VP; Chris Mallinos, EVP  
Area of Expertise: High density mixed-use.  
Corporate Profile: Tucker Hi-Rise Construction Inc. is a leading construction management firm. They specialize in the development and construction of high-density, and mixed-used projects, which includes development management services, pre-construction services and construction management services for complex high-profile residential and mixed-use construction ventures. They provide management and expertise to some of the largest developers in the greater Toronto area, and surpassed the $1 billion mark of projects under construction in 2015. Tucker Hi-Rise has completed over 15,000 units.  
Major Projects: Yonge + Rich Condominium Apartment Building, Toronto ON; Smart House Condominium Apartment Building, Toronto ON; Power Condominium Apartment Building and Retail, Toronto ON.  
URBACON  
Head Office:  
750 Lake Shore Blvd E  
Toronto ON M4M 3M3  
Tel: 416-865-9405  
Fax: 416-865-9429  
Email: info@urbacon.net  
Web: www.urbacon.net & www.udscdatacentres.com  
Branch Office:  
Montreal, QC; Vancouver, BC.  
Date of Incorporation: 1984  
Nature of Ownership: Private  
Key Personnel:  
Marco Mancini, President and CEO; Ron Carinci, COO; Raffaele Barone, VP, Operations  
Area of Expertise: Commercial, industrial, institutional, and data centre solutions.  
Corporate Profile: Urbacon is a privately-owned construction and real estate development company. For over 30 years, they have built and maintained a solid reputation for construction and project management excellence across Canada. Urbacon is structured into five groups active within a diversity of markets, resourcefully linked to allow for cross-practice integration and to maximize available services and benefits to their clients: buildings, data centres solutions, properties & development, infrastructure & civil works, interiors. With offices located in Toronto, Montreal and Vancouver and more than 150 of the industry’s finest professionals, they bring expertise to their clients and support them with locally-based, specialized teams.  
Major Projects: Industrial Warehouse Building, Richmond Hill ON.  
WALSH CANADA  
Head Office:  
36 York Mills Rd  
North York ON M2P 2E9  
Tel: 416-849-9000  
Fax: 416-849-9100  
Email: clesurf@walshgroup.com  
Web: www.walshgroup.com  
Branch Office:  
Toronto, ON; Atlanta, GA; Tacoma, WA; Crown Point, IN; Boston, MA; Detroit, MI; Canonsburg, PA; Chicago, IL; Phoenix, AZ; San Diego, CA; Charlotte, NC; Morrisville, NC; Tampa, FL; Arlington, TX; Walnut Creek, CA; Los Angeles, CA; Washington, DC.  
Date of Incorporation: 2012  
Nature of Ownership: Private  
Key Personnel:  
Area of Expertise: Institutional, commercial and industrial building, wastewater/water treatment, transit and heavy civil construction.  
Corporate Profile: Walsh Canada is a division of The Walsh Group, a Chicago-based general contracting, construction management and design-build firm. Maintaining regional offices across North America, the firm has experience with a wide variety of building, civil and transportation sectors. Walsh’s Canadian headquarters are based in Toronto, Ontario, where they have developed a significant presence in the local marketplace with recent project wins and pre-qualifications.  
WATERWORKS CONSTRUCTION LTD.  
Head Office:  
11 Poseidon Ct  
Dartmouth NS B2Y 4T9  
Tel: 902-422-5516  
Fax: 902-422-6202  
Email: waterworks@waterworksconstruction.ca  
Web: www.waterworksconstructionltd.com  
Date of Incorporation: 1975  
Nature of Ownership: Private  
Key Personnel:  
Roderick Kerr, CEO and CFO; Gordon Spencer, VP  
Area of Expertise: Heavy civil and marine, recreational docks and marinas.  
Corporate Profile: Waterworks Construction Ltd. designs and builds quality recreational marine structures. The company undertakes many high-value government and industrial marine construction contracts, and regularly completes multi-million dollar structures throughout Atlantic Canada. Its specialty is recreational and residential docks and yacht marinas in the province of Nova Scotia.
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