Ontario Ministry of Transportation CERTIFICATE OF SUBSTANTIAL PERFORMANCE

This is to certify that contract #2020-4033 for the following:

2012-16, Kingston West Various Lump Sum Payments for Vegetation Management @ Various Locations In-Scope Capital Item #9

was substantially performed on: March 5, 2021

Contract Administrator Signature

March 18, 2021

Date Signed

Approved by:

Recommended by:

Area Contracts Engineer Signature Regional Maintenance Engineer

2021 Date Signe

Name of Owner:

Her Majesty The Queen in Right of Ontario as represented by the Minister of Transportation.

Address for Service: Ministry of Transportation 1355 John Counter Boulevard Postal Bag 4000 Kingston, Ontario K7L 5A3 613-544-2220

Name of Contractor: Emcon Services Inc.

Address for service: Marysville Patrol Yard 199 Belleville Rd Desoronto, ON K0K 2X0

Office to which claim for lien and affidavit must be given to preserve lien:

Director, Legal Services Branch 125 Sir William Hearst Avenue, 1st Floor Downsview, Ontario M3M 0B5

This notice published in Daily Commercial News of: _____

Distribution: 1) Contractor

2) Contract Administrator (file)

3) Team Lead, Contract Tendering - Contract Management Office, St. Catharines

4) Regional Operations Office