



Ontario

Ministry of  
Transportation

# CERTIFICATE OF SUBSTANTIAL PERFORMANCE

This is to certify that contract #2020-4047 for the following:

2012-15, Bancroft

Lump Sum Payments for Facility Improvements @ Various Locations within AMC  
In-Scope Capital Item # 11

was substantially performed on: March 31, 2021

Recommended by: [Signature]  
Contract Administrator Signature

APRIL 22/21  
Date Signed

Approved by: [Signature]  
Area Contracts Engineer Signature  
Regional Maintenance Engineer

APRIL 23 2021  
Date Signed

Name of Owner: Her Majesty the Queen in Right of Ontario as represented by the Minister of Transportation.

Address for Service: Ministry of Transportation  
50 Monck St  
Bancroft, ON  
K0L 1C0

Name of Contractor: Emcon Services Inc.

Address for service: Fraserville Patrol Yard  
6611 Hwy 7  
Caven, ON  
K9J 6Z9

Office to which claim for lien and affidavit must be given to preserve lien:

Director, Legal Services Branch  
125 Sir William Hearst Avenue, 1<sup>st</sup> Floor  
Downsview, Ontario  
M3M 0B5

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- Distribution:
- 1) Contractor
  - 2) Contract Administrator (file)
  - 3) Team Lead, Contract Tendering - Contract Management Office, St. Catharines
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