



Ontario

Ministry of
Transportation

CERTIFICATE OF SUBSTANTIAL PERFORMANCE

This is to certify that contract #2020-4048 for the following:

AMC 2012-15, Bancroft
Lump Sum Payments for Structural Work @ Various Locations within AMC
In-Scope Capital Item # 10

was substantially performed on: November 15, 2020

Recommended by: [Signature]
Contract Administrator Signature

APRIL 12, 2021
Date Signed

Approved by: [Signature]
Area Contracts Engineer Signature
Regional Maintenance Engineer

APRIL 23 2021
Date Signed

Name of Owner: Her Majesty The Queen in Right of Ontario as represented by the Minister of Transportation.

Address for Service: Ministry of Transportation
50 Monck St
Bancroft, Ontario K0L 1C0
613-332-3220

Name of Contractor: Emcon Services Inc.

Address for service: 6611 Hwy 7
Cavan Monaghan, ON
K9J 6Z9

Office to which claim for lien and affidavit must be given to preserve lien:

**Director, Legal Services Branch
125 Sir William Hearst Avenue, 1st Floor
Downsview, Ontario
M3M 0B5**

This notice published in Daily Commercial News of: _____

- Distribution: 1) Contractor
2) Contract Administrator (file)
3) Team Lead, Contract Tendering - Contract Management Office, St. Catharines
4) Regional Operations Office