



Ontario

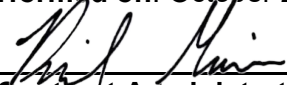
Ministry of  
Transportation

**CERTIFICATE OF SUBSTANTIAL PERFORMANCE**

This is to certify that contract **#2021-4030** for the following:

AMC 2012-16, Kingston West  
3 Centerline Culverts @ \$57,980.26/ea  
In-Scope Capital Item #4

**was substantially performed on:** October 28, 2021

<b>Recommended by:</b>	 _____	8-Nov-2021 _____
	<b>Contract Administrator Signature</b>	<b>Date Signed</b>

<b>Approved by:</b>	_____	_____
	<b>Area Contracts Engineer Signature</b>	<b>Date Signed</b>
	<del><b>Regional Maintenance Engineer</b></del>	
	Maintenance Superintendent	

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**Name of Owner:** Her Majesty The Queen in Right of Ontario as represented by the Minister of Transportation.

**Address for Service:** Ministry of Transportation  
1355 John Counter Boulevard  
Postal Bag 4000  
Kingston, Ontario K7L 5A3  
613-544-2220

**Name of Contractor:** Emcon Services Inc.

**Address for service:** 199 Belleville Rd,  
Deseronto, ON  
K0K 2N0

Office to which claim for lien and affidavit must be given to preserve lien:

**Director, Legal Services Branch**  
**125 Sir William Hearst Avenue, 1<sup>st</sup> Floor**  
**Downsview, Ontario**  
**M3M 0B5**

**This notice published in Daily Commercial News of:** \_\_\_\_\_

- Distribution: 1) Contractor  
2) Contract Administrator (file)  
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