



Ontario

Ministry of  
Transportation

**CERTIFICATE OF SUBSTANTIAL PERFORMANCE**

This is to certify that contract **#2021-4034** for the following:

AMC 2012-16, Kingston West  
Double Micro-Surfacing 65,000 m2 @ \$9.27/m2  
In-Scope Capital Item #8

**was substantially performed on:** October 12, 2021

**Recommended by:** *[Signature]*  
**Contract Administrator Signature**

8-Nov-2021  
**Date Signed**

**Approved by:** \_\_\_\_\_  
**Regional Maintenance Engineer Signature**  
Maintenance Superintendent

\_\_\_\_\_  
**Date Signed**

**Name of Owner:** Her Majesty The Queen in Right of Ontario as represented by the Minister of Transportation.

**Address for Service:** Ministry of Transportation  
1355 John Counter Boulevard  
Postal Bag 4000  
Kingston, Ontario K7L 5A3  
613-544-2220

**Name of Contractor:** Emcon Services Inc.

**Address for service:** 199 Belleville Rd,  
Deseronto, ON  
K0K 2N0

Office to which claim for lien and affidavit must be given to preserve lien:

**Director, Legal Services Branch  
125 Sir William Hearst Avenue, 1<sup>st</sup> Floor  
Downsview, Ontario  
M3M 0B5**

**This notice published in Daily Commercial News of:** \_\_\_\_\_

- Distribution: 1) Contractor  
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